

# TURKEY'S TOP 500 INDUSTRIAL ENTERPRISES 2019



# enterprise europe network



een.ec.europa.eu

# Strong, Productive, Focused

When it was founded in 1967, Kartonsan was Turkey's first domestic manufacturer of cardboard. Now 53 years on, it is Turkey's leading producer of cardboard and a prominent producer in Europe.

With its superior technology and strong production capacity and focusing on Industry 4.0 practices as it advances into the future, Kartonsan offers its customers eco-friendly, value-adding products.

www.kartonsan.com.tr











# CHAIRMAN'S MESSAGE -

# ISO 500 IN THE YEAR OF ECONOMIC REBALANCING...

We are proud to present to the public the 2019 results of the "Turkey's Top 500 Industrial Enterprises" (ISO 500) survey, our brand research that, with its 52-year-long history, allows us to bear witness to the unfolding of our country's story of industrialization.





ERDAL BAHÇIVAN Istanbul Chamber of Industry - Chairman his year, we prepared the ISO 500 survey, which we try to share with the public as early as possible every year, under rather unusual conditions. While our industrialists tried to sustain their activities during the COVID-19 pandemic that brought the entire globe to a standstill, a significant portion of the working life were moved to houses. In addition to many tax and financial liabilities, the period of submitting Corporate Tax Returns, which we utilize as part of the ISO 500 surveys, was delayed due to policies aimed at alleviating the effects of the pandemic. Therefore, our ISO 500 survey had to come out this year with a delay.

Our 2019 research reflects the extraordinary developments in the global economy, as well as the effects of both the financial turbulence experienced in the previous year and the subsequent rebalancing process. Factors such as the rise in protectionism measures and decelerating economic activity around the world, along with increasing costs and stagnation in demand in Turkey culminated in a year-end economic growth performance of 0.9 percent for our country. Our industrial sector had to deal with the challenges of financial vulnerabilities carried over from the previous periods and the strain caused by the return to the path of growth.

Although the ISO 500 was able to increase its net production-based sales by 16.4 percent – 4.1 percent in real terms – in 2019, the rate of increase was almost less by a factor of two compared to the previous year. While exports achieved a performance close to the industry average with an increase of 2.4 percent, private enterprises within the ISO 500 increased the number of their employees by 1.3 percent and continued their positive contribution to employment in a year when overall industrial employment decreased.

It is worth noting that, unlike the previous year, there was a decrease in operating profitability of our enterprises. The key reason behind this fall is the fact that they were unable to reflect the increase in production costs on their sales prices due to the slowdown in domestic demand. However, it is a promising development that the burden of financial expenses, which has been exerting the heaviest pressure on the profitability of our companies, eased slightly compared to the extraordinary levels in 2018.

Unfortunately, the debt/equity balance of our enterprises continued to deteriorate in 2019, a year when the exchange rate continued to surge, albeit at a slower pace, and the return on equity was limited due to weakened profitability. Nevertheless, our industrial enterprises seem to have managed the foreign currency risks well in general and were able to remain on the positive side in the FX profit-loss balance. With the restructuring of financial debts and the loans offered by public banks with favorable maturity periods, the maturity structure of borrowing improved in 2019.

The positive developments outweighed the negatives on the R&D and technology side. Although fewer companies had R&D expenses compared to 2018, it is worth remembering that our industrialists considered 2019 as a year of "recovery". On the other hand, R&D expenses registered significant growth, even when adjusted for company- and sector-based factors that affect the data positively. Even though we still have a long way to go for a complete technological transformation, the share of our mid-high-tech and high-tech sectors in the total value-added exceeded 30 percent for the first time, which can be interpreted as the initial outcomes of our efforts towards technology-driven industrialization.

I believe that our economy and industry will emerge even stronger from this unprecedented global crisis. On that note, I would like to extend my thanks to our Department of Economic Research and Corporate Finance for conducting the 2019 ISO 500 survey, to valuable academics and consultants for their immense contributions, and to everyone who has helped prepare this year's edition.

- Chairman's Message | 2
- Executive Summary 17
- Developments in the World and Turkish Economy 19

- Main Indicators | 20
- Main Financial Indicators | 41
  - Profitability Indicators | 49
- Value Added, Eficiency and Productivity I 61
  - Technological Activities | 70
- Turkey's Top 500 Industrial Enterprises Ranking 177
  - Sectoral Data | 109
  - Methodology, Definitions and Explanations I 116
- Economic Activity Codes and Capital Distribution | 120
  - Sectoral Ranking | 123
  - Alphabetical Ranking | 141



# NUMBER PASTA IN TURKEY

www.nuh.com.tr

# CREDITS

THE JOURNAL OF THE ISTANBUL CHAMBER OF INDUSTRY September 2020 Special Issue

AUTHORIZED BY CHAIRMAN OF THE BOARD OF DIRECTORS ON BEHALF OF THE ISTANBUL CHAMBER OF INDUSTRY Erdal Bahçıvan

EDITORIAL BOARD Sultan Tepe - Ayşegül Çapan - Ramazan Güven Sadettin Kaşıkırık - Sabahattin Şen

DIRECTOR OF PUBLICATIONS Haktan Akın

CHIEF PUBLISHING COORDINATOR Asım Aslan

**STUDY BY** Economic Research and Corporate Finance Department of Istanbul Chamber of Industry

EDITED BY Corporate Communications and Member Services Department of Istanbul Chamber of Industry

#### **ADDRESS FOR ADVERTISING**

Odakule, Meşrutiyet Cad. No: 63 34430 Beyoğlu /Istanbul Phone: +90 212 252 29 00 Ext 131-132-133-134 E-mail: kurumsaliletisim@iso.org.tr

#### PUBLISHING

Promat Basım Yayın Sanayi ve Ticaret A.Ş. Orhan Gazi Mahallesi 1673. Sk. 34 - Esenyurt/Istanbul Phone: 0212 622 63 63 www.promat.com.tr

Certificate No: 12039 Date of Publication: September 2020 A special issue of the Monthly Journal of the Istanbul Chamber of Industry

ISO 500<sup>®</sup> / ©2020 Istanbul Chamber of Industry/ All rights reserved according to Law no. 5846 on Intellectual and Artistic Works. Cannot be copied, reproduced or published without permission in any circumstances. Istanbul Chamber of Industry has no liability for errors or mistakes that may occur due to copy or reproduction of the information and analyses in this publication.

# EXECUTIVE SUMMARY

The world economy, which started to lose momentum starting in the second half of 2018, displayed a slowing trend in 2019 due to various factors, especially trade wars, Brexit uncertainty and geopolitical risks. The global economic growth rate, which was 3.6 percent in 2018, dropped to 2.9 percent in 2019, hitting a 10-yearlow. In the same period, the global commodity trade contracted by 3 percent due to the global economic slowdown and increasing protectionism measures. This situation had a negative effect on the operating conditions of the global industry sector, causing a deceleration in industrial production, while the global industrial export prices declined.

In the face of this global conjuncture, Turkey's economy could only achieve a 0.9 percent growth in 2019, compared to the 2.8 percent in growth 2018. 2019 saw relatively tight monetary and fiscal policies implemented in line with the economic rebalancing goal, and the priority was to reduce inflation and interest rates, which spiked in 2018. These policies implemented throughout the year affected domestic demand and investments negatively, leading to a low economic growth performance. Increasing protectionist tendencies and intense competition restrained the contribution of exports to growth.

On the other hand, as a result of the sharp contraction in domestic demand, economic activity slowed down and growth declined. The downward trend in the utilization of industrial capacity caused private sector investments to shrink. The industrial sector lost significant momentum in 2019. While the industry, negatively affected by the drop in domestic demand, had to deal with contraction in the first half of the year, it was able to transition to a recovery process in the second half of the year. In the last six months of the year, as the rebalancing policies started to take effect, the decline in inflation and interest rates led to an improvement in expectations. Despite the recovery towards the end of the year, the growth rate of the industrial sector was 0.2 percent.

The 2019 results of the Turkey's Top 500 Industrial Enterprises (ISO 500) 2019 survey clearly underlines the impact of economic rebalancing policies and global protectionist tendencies on the industry.

The highlights of the ISO 500 2019 survey are summarized below:

- While the number of private enterprises in the ISO 500 was 492, the number of public entities decreased by 1 to 8.
- In 2019, the number of enterprises listed for the first time in the ISO 500 was 56 and 35 enterprises from the previous year's Second Top 500 rose to the ISO 500 list. 453 companies were listed in the ISO 500 in both years.
- Tüpraş, the leader in production-based sales, maintained its long-standing position in 2019. It also keeps its leader position in terms of value-added generated. The most profitable enterprise in 2019 was Ereğli Demir ve Çelik, which ranked second in the previous year. Ford Otomotiv was the top exporter once again.

- The share of the ISO 500 in industrial value-added and GDP reclaimed its upward trajectory after the sharp decline in 2018. In 2018, the share of ISO 500 in the industry's value-added increased from 16.3 percent to 18 percent and its share in GDP rose from 6.2 percent to 6.5 percent.
- In 2019, the number of foreign-invested enterprises, which had showed a downward trend for many years before increasing by 2 in 2018, remained unchanged at 117. On the other hand, the share of foreign-invested enterprises in key indicators other than exports and employment increased.
- After a long time, the number of ICI-member enterprises increased by 3 to 169 in 2019. In parallel with the increase in the number, the share of ICI-member enterprises increased in basic indicators other than exports and employment. This increase also points to the resilience of the industry in Istanbul.
- The number of publicly traded enterprises declined from 67 to 66. With the effect of the decrease in the number, the share of these enterprises in the basic indicators shrank. In particular, the share of public companies in the total profit and loss for the period before tax dropped from 50.7 percent to 37.5 percent.
- In 2019, both production-based sales and net sales recorded a limited growth, with 16.4 percent and 15.9 percent, respectively. These rates were less than half of the rates in 2017 and 2018, pointing to a significant slowdown in the growth performance of sales.
- While the aggregate export performance of the ISO 500 was calculated according to the Special Trade System (STS) in the past, it is now done according to the General Trade System (GTS) in order to maintain alignment with TurkStat as part of a new approach adopted in 2019.
- The total exports of the ISO 500 increased by 2.4 percent to reach US\$ 73.5 billion. The ISO 500's exports recorded a growth rate that was notably close to the 2.3 percent increase in Turkey's industrial exports. The ISO 500 accounted for 40.7 percent of Turkey's overall exports, and 42 percent of its industrial exports.
- The profits of industrial enterprises were negatively affected by the conditions in 2019. In 2019, total profits and losses before tax and earnings before interest, tax, depreciation and amortization dropped by 3 percent and 8.1 percent, respectively.
- While the private institutions within the ISO 500 increased the number of their employees by 1.3 percent in 2019, the increase in wages and salaries paid was well above the 21.3-percent inflation rate.
- The borrowing tendency increased and the maturity structure of debts improved. Total debt grew by 21.5 percent, with growth in short-term debts recording a relatively limited increase compared to the long-term (27.3 percent) with 18 percent.
- In the same year, the financial debt continued to grow faster than total debt with an increase of 23.7 percent.

However, there is a relatively more significant improvement in the maturity structure of financial debts. While short-term financial debts recorded a limited growth of 13 percent in 2019, the increase in long-term financial debts was quite high with 32.5 percent. The debt restructuring efforts turned a large number of short-term financial debts into long-term.

- In addition to these developments in debt, equity rose by 14.1 percent. Although this increase indicated a real growth of 2 percent, it remained below the total balance sheet growth (19.1 percent).
- The share of total debt in the resource structure increased by 1.4 percentage points to 68.4 percent, while the share of equity fell to 31.6 percent. These ratios indicate that the imbalance in the resource structure peaked.
- While the share of financial debt in total debt was at 56.7 percent following a 1-point increase, the share of other debts dropped to 43.3 percent.
- Showing an upward trend with 41.9 percent and 45.3 percent in 2017 and 2018, respectively, the share of short-term financial debts dropped to 41.4 percent in 2019.
- Total debts, which exceeded twice the amount of equity capital for the first time last year, continued to grow and the total debt/equity ratio was realized at 216.6 percent in 2019.
- Looking at the share of current and fixed assets in total assets, the share of fixed assets increased by 0.3 points to 39.1 percent in 2019.
- In 2019, the number of ISO 500 enterprises that recorded a profit in terms of their pre-tax profit/loss for the period jumped from 381 to 411, and the number of enterprises that recorded a loss dropped from 119 to 89. In 2019, the number of enterprises that recorded a profit before interest, tax, depreciation and amortization decreased by five year-over-year to 483.
- Despite the increase in the number of profitable enterprises, ratios of profitability dropped. Return on sales decreased by 1 point to 5.4 percent, return on assets decreased by 1.3 points to 5.9 percent, and return on equity decreased by 3.3 points to 18.6 percent.
- EBITDA, which had increased continuously since 2013 when it started to be calculated, fell by 8.1 percent for the first time in 2019 to TL 128.9 billion.
- The operating profit declined by 2.8 points to 8.1 percent in 2019. Total operating profit also decreased by 14.6 percent to TL 92.1 billion. The fact that the increase in costs could not be reflected in the prices due to the decline in domestic demand and the challenges in foreign demand in 2019 caused the operational profitability to fall.
- Financial expenses enjoyed more favorable financial conditions compared to 2018, especially with the decrease in interest rates and the relative stability in the Turkish lira in the second half of 2019.

- In 2019, financial expenses dropped by 33.4 percent to TL 63.8 billion, while the share of financial expenses in operating profit decreased from 88.9 percent to 69.3 percent.
- Non-operating revenues followed suit as net foreign exchange revenues fell. In 2019, the ISO 500's net non-operating revenues fell by 33.3 percent to TL 37.2 billion.
- After the financial shocks in 2018, there was a partial normalization in the distribution of factor incomes within net value-added. In the distribution of net value-added by factor incomes, the share of profit as national income increased from 10.9 percent to 21.3 percent, while the share of interest expenses fell from 34.4 percent to 27.1 percent, and the share of wages and salaries paid declined from 54.7 percent to 51.5 percent.
- The slowdown in domestic sales and limited international sales in 2019 negatively affected asset turnover. The asset turnover, which was 1.12 in 2018, dropped to 1.09 in 2019.
- In 2019, net production-based sales per employee grew by 15.4 percent to hit TL 1,466,534. Even though there was a y-o-y increase in productivity, the rate of increase was considerably low. The key reason for this was the weak sales performance resulting from the slowdown in domestic and foreign demand.
- The survey data for 2019 reveal an R&D expenditure of TRY 9.7 billion, with a 151.9 percent increase over the previous year. In the same period, the ratio of R&D expenses to production-based sales increased from 0.44 percent to 0.95 percent.
- This increase was largely due to the R&D expenses of the mining and quarrying sector in 2019, totaling TL 3.8 billion. With an increase of 55.1 percent, R&D expenses amounted to TL 5.9 billion in 2019, excluding the mining and quarrying sector.
- After reaching its peak in 2018 at 276, the number of enterprises with R&D expenses declined to 262 in 2019. 2019 was a year when industrial enterprises focused on financial remodeling and recovering from the effects of 2018. Therefore, the enterprises were relatively allocating less resources for R&D expenses.
- In 2019, low-tech industries within the ISO 500 accounted for the highest share of value-added generated at 40 percent. The share of mid-low-tech industries fell to 29.6 percent in 2019, down by 5.4 points. The share of mid-high-tech industries rose to 23.5 percent in 2019 following a 1.3-point increase. The share of high-tech industries hit 6.9 percent, up from 5.3 percent. For the first time in 2019, the share of mid-high-tech and high-tech industries exceeded 30 percent.
- The ISO 500 results pointed to a noticeable increase in the share of high-tech sectors only in 2018 and 2019 in the last seven years considered as part of the survey. Despite this improvement, it is clear that the Turkish industry has a growing need for high-value-added production and a transition to high-tech sectors, which require new initiatives.

# DEVELOPMENTS IN THE WORLD AND TURKISH ECONOMY

Developments in Turkey's economy and the global economic landscape play a determining role in the performance of the industry.

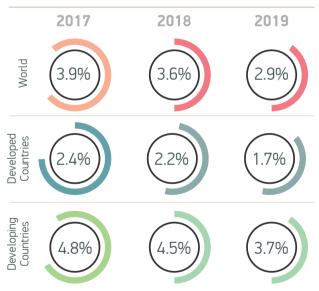


# Global economic growth was at its 10-year-low in 2019 with 2.9 percent.

Global economic growth, which started to lose momentum in the second half of 2018, slowed down in 2019, and the growth rate throughout the year was 2.9 percent, its lowest level in the last 10 years.

Three factors led to the slowdown in the global economy. One of them is the protectionism measures in global trade. Protectionist approaches to trade intensified throughout the year, expanding to areas such as technology, investments and intellectual property rights. The uncertainty surrounding the withdrawal of the United Kingdom from the European Union continued throughout the year until it was resolved in December. Political polarization, sanctions and geopolitical developments negatively affected economic activities across many regions in 2019. In 2019, the growth in developed countries dropped to 1.7 percent, hitting its lowest in recent years. The U.S. grew by 2.3 percent and the Eurozone by 1.3 percent.

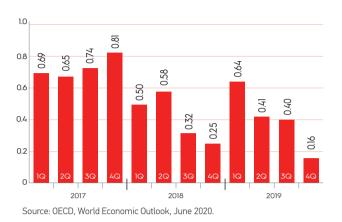
### **GLOBAL ECONOMIC GROWTH RATES (%)**



Source: IMF, World Economic Outlook, June 2020.

The growth rate, came in at 3.7 percent in developing countries in 2019, with varying trends across regions. While growth in developing Asian countries was at 5.5 percent, it slowed down significantly in Central and Eastern European countries, realizing at 2.1 percent. The growth rates in the Middle East and Central Asian countries were low compared to 2018. In 2019, Latin American countries faced stagnation with a 0.1-percent growth and the Sub-Saharan Africa region grew by 3.1 percent.

#### **GLOBAL ECONOMY, QUARTERLY GROWTH RATES (%)**



## Loss of momentum in global growth took its toll on investments.

A supply-side and industrial production-based growth was typical for the growth pattern of global economy in 2017 and 2018. In 2019, the slowdown in the economy negatively affected supply-side growth. Protectionism in global trade was mainly concentrated on industrial products. These led to an uncertainty towards the supply-demand balance of industrial goods, causing capacity utilization rates to drop and production to lose momentum. As a result, new industrial investments slowed down. Industry 4.0 compliance- and digitalization-oriented investments also followed suit, declining in 2017 and 2018.

## World commodity trade suffered a fall due to protectionism measures.

Due to the increase in protectionism measures adopted in global trade in 2019, world commodity trade contracted in both value and quantity in 2019. Safeguard measures between the U.S. and China bilaterally soared throughout the year, negatively affecting global trade until the first consensus in December. These developments caused the world commodity trade to drop by 3 percent in value in 2019 to USD 18.4 trillion, and to shrink by 0.1 percent in quantity.

#### **DEVELOPMENTS IN GLOBAL GOODS TRADE (%)**

|                                | 2017   | 2018   | 2019   |
|--------------------------------|--------|--------|--------|
| Goods Trade (\$ Billion)       | 17,198 | 18,920 | 18,350 |
| Goods Trade Growth (by value)  | 7.8    | 10.0   | -3.0   |
| Goods Trade Growth (by volume) | 4.6    | 3.0    | -0.1   |

Source: World Trade Organization, April 2020

The decline in the prices of energy, commodities and final goods was also effective in this value-based contraction. Enterprises resorted to discounts in the face of the contraction in world commodity trade in 2019. The value-based contraction in global commodity trade and protectionism measures limited export opportunities. The competition in exports was much fiercer.

# Inflation maintained its low levels; interest rates fell in the second half of the year.

In 2019, inflation remained relatively low once again, falling short of expectations. Developed economies could not achieve their inflation goals amid the decrease in global demand as well as in the prices of commodities, energy and goods triggered by the commercial protectionism trend throughout 2019. Inflation in developed countries was at 1.4 percent and remained below the 2 percent goal. In developing countries, inflation increased slightly and averaged at 5.1 percent.

Despite the Federal Reserve aimed to increase interest rates in 2019, it started to cut the interest rates in the second half due to the increasing protectionism measures in global trade. Global financial markets had to deal with the pressure of the economic slowdown during most of 2019. In the second half of the year, however, this pressure waned with the return to quantitative easing policies. Predictable fluctuations were seen in parities. The US dollar remained strong. Credit expansion continued in global financial markets and interest rates became more favorable in the second half of the year.

## Contrary to expectations, global monetary policies were relaxed.

The expectation for 2019 was to see a normalization in monetary tightening policies of the central banks of all developed countries. As the Fed continued to shrink its balance sheet, it aimed for possible interest rate hikes. While the European Central Bank (ECB) ended quantitative easing, it announced that it could introduce its first interest rate hike in the second half. Other central banks also forecast tightening in monetary policy.

However, as protectionism measures in global trade gradually turned into a war and the world economy started losing momentum, major central banks had to return to their quantitative easing policies starting from July. The Fed



stopped shrinking its balance sheet and cut interest rates. The ECB announced a new quantitative easing program and other central banks resorted to interest rate cuts in the second half of 2019.

# Global industrial performance lost momentum in 2019.

Global industrial performance lost momentum in 2019. Protectionism in trade, Brexit uncertainty and geopolitical tensions, which caused the world economy to lose steam, also affected industrial production negatively. The loss of momentum in the global industry continued until the late months of 2019. However, with the partial trade deal between the U.S. and China in December and the Brexit uncertainty coming to an end, the industrial performance signaled a recovery and closed the year with a positive outlook.

The export orders were the hardest-hit sub-indicator of the global industry throughout the year. Increasing protectionism in trade led to a decrease in new export orders during the entire year. Accordingly, industrial production shrank in the second and third quarters and closed the year after recording growth in the final quarter. Employment in the global industry also declined throughout the year. Follow-ing these developments, the global industry had a weak performance in 2019.

### GLOBAL MANUFACTURING PMI (PURCHASING MANAGERS' INDEX) AND SUB-INDICES

|                   | December<br>2018 | March<br>2019 | June<br>2019 | September<br>2019 | December<br>2019 |
|-------------------|------------------|---------------|--------------|-------------------|------------------|
| Global PMI        | 51.5             | 50.3          | 49.4         | 49.7              | 50.1             |
| Output            | 51.9             | 50.5          | 49.5         | 50.1              | 50.4             |
| New Orders        | 51.1             | 50.1          | 49.3         | 49.4              | 50.3             |
| New Export Orders | 49.7             | 49.0          | 48.3         | 48.0              | 49.2             |
| Employment        | 50.9             | 50.4          | 49.2         | 49.5              | 49.6             |
| Input Prices      | 55.3             | 53.2          | 50.9         | 51.0              | 51.3             |
| Output Prices     | 51.4             | 51.3          | 50.0         | 50.0              | 51.0             |

Source: JP Morgan, IHS Markit.

Note: Figures above 50 indicate improvement in operating conditions, while figures below 50 indicate deterioration.

# Industrial sector contracted in the U.S., the EU and Japan.

The weak performance in the global industry in 2019, showed variations. Following the European Union, the industry sector suffered its second most notable contraction in the U.S.. In Japan, the performance of the sector showed clear signs of deterioration. In China, which is the main target in sights of protectionism measures in trade, production closed the year with growth, albeit limited.

In the European Union, the industrial performance, which reached its historical peak by the end of 2017, dropped sharply in 2019. In addition to the Brexit uncertainty, protectionism in trade hit the European industry the hardest, albeit indirectly. Industrial performance declined gradually in the U.S. and remained weak in Japan throughout the year. The Purchasing Managers' Index (PMI) in China fell below 50 at the end of 2018, revealing a contraction in the industry. However, after contracting during the second and the third quarters, the industry closed 2019 with a limited growth rate in the final quarter.

#### MANUFACTURING PMI (PURCHASING MANAGERS' INDEX)

| PERIOD  | USA  | EU-EUROZONE | CHINA | JAPAN |
|---------|------|-------------|-------|-------|
| 2013    | 57.0 | 52.7        | 51.0  | 55.2  |
| 2014    | 55.5 | 50.6        | 50.1  | 52.0  |
| 2015    | 48.0 | 53.2        | 49.7  | 52.6  |
| 2016    | 54.7 | 54.9        | 51.4  | 52.4  |
| 2017    | 59.7 | 60.6        | 51.6  | 54.2  |
| 2018    | 54.1 | 51.4        | 49.4  | 52.6  |
| 2019 Q1 | 54.6 | 47.5        | 50.5  | 49.2  |
| 2019 Q2 | 51.6 | 47.6        | 49.4  | 49.3  |
| 2019 Q3 | 48.2 | 45.7        | 49.8  | 48.9  |
| 2019 Q4 | 47.8 | 46.3        | 50.2  | 48.9  |

Source: IHS Markit.

Global manufacturing industry production, which grew by 4.3 percent in 2017 and 3.4 percent in 2018, showed a weak growth performance with 1.5 percent in 2019. On a quarterly basis, the growth rate, which was at 2.2 percent in the first quarter, decreased significantly in the following quarters. Manufacturing output fell by 0.6 percent in developed countries in 2019. While production recorded a 6-percent growth in China, it increased by 0.7 percent in developing countries other than China.



### WORLD MANUFACTURING OUTPUT, GROWTH (%)

Source: UNIDO, World Manufacturing Production, Quarterly Reports

## Increasing protectionism in trade drove export prices of the global industry down.

The export prices of global industrial goods decreased to a limited extent in 2019. When the loss of momentum in the economy was coupled with protectionism measures in trade, the demand for industrial goods also started to slow down. Accordingly, the export prices of industrial goods showed a downward trend in the first three quarters of 2019. There were signs of recovery in the final quarter. As a result of all these developments, average unit prices of industrial goods exports decreased by 1.9 percent in 2019.



## GLOBAL INDUSTRIAL GOODS EXPORT PRICES INDEX (JANUARY 2005=100)

Source: The World Trade Organization.

# Turkey's economy could grow by 0.9 percent in 2019.

Turkey's economy closed 2019 with a growth of 0.9 percent, compared to 2.8 percent in 2018. 2019 saw relatively tight monetary and fiscal policies implemented in line with the economic rebalancing goal and reducing inflation and interest rates, which spiked in 2018, was prioritized. These policies implemented throughout the year hampered domestic demand and investments, leading to a low economic growth performance. As protectionist tendencies increased and competition got more and more fierce in global trade, export operations could contribute to growth to a limited extent.

In 2019, household spending grew by 0.7 percent and public spending by 4.4 percent, while gross fixed capital investments shrank by 12.4 percent. Exports of goods and services increased by 6.4 percent, driving growth in the economy. As a result of the strong contraction of domestic demand, the increase in industrial production slowed down, pulling growth down. The downward trend in the utilization of industrial capacity also caused private sector investments to re-shrink.

# The industrial sector grew by 0.2 percent throughout the year due to the contraction in the second half.

Comprising the fields of manufacturing, mining and quarrying, and production & distribution of electricity, gas and water, the industrial sector slowed down significantly in 2019. While the industry, which was negatively affected by the drop in domestic demand, had to deal with contraction in the first half of the year, it was able to transition to a recovery process in the second half. In the last six months



### **ECONOMIC AND INDUSTRIAL GROWTH (%)**

of the year, as the rebalancing policies started to take effect, the decline in inflation and interest rates led to positive expectations. Despite the recovery towards the end of the year, the growth rate of the industry sector was a mere 0.2 percent.

# Manufacturing capacity utilization hit a five-year-low.

The annual average capacity utilization rate in the manufacturing industry, which climbed to its 10-year-high with 78.5 percent in 2017 and decreased to 76.8 percent in 2018, continued to decline in 2019 and dropped to 75.9 percent.

The sharp contraction in domestic demand caused the capacity utilization rate to drop to its lowest level since 2014. The quantity-based increase in exports was not sufficient to compensate for the idle capacity created by the contraction in domestic demand. Domestic demand, which was weak especially in the first half, started to recuperate in the final quarter. Accordingly, following a starting rate of 74.3 percent in 2019, the seasonally adjusted manufacturing capacity utilization rate climbed to 76.6 percent in June and closed the year at 76.9 percent.

### **CAPACITY UTILIZATION RATES IN MANUFACTURING (%)**

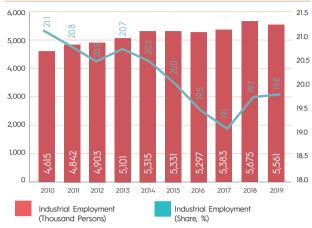


Source: The Central Bank of the Republic of Turkey.

# Industrial employment declined in 2019.

In 2019, the average annual employment in the industry decreased by 113.000 people, stopping at 5.6 million people. The share of industrial employment in total employment remained almost the same at 19.8 percent. Following its decline in 2016, industrial employment, which displayed a weak performance due to economic rebalancing policies, also followed a downward trajectory in 2019.

Source: TurkStat.



#### **CHANGES IN INDUSTRIAL EMPLOYMENT**

Source: TurkStat.

### Growth in industrial exports slowed down due to the contraction in global trade volume and increasing protectionism measures.

Turkish Statistical Institute (TurkStat) started to publish Turkey's foreign trade statistics according to the General Trade System (GTS). According to GTS, goods that are moved abroad from the free zones, customs warehouses and the free circulation area are considered as exports. Due to the scope in question, the foreign trade data calculated in line with GTS are higher than those collected according to the Special Trade System (STS) used in previous years.

In this context, data pertaining to Turkey's industrial sector exports were also updated to include data calculated according to the GTS.

In 2019, Turkey's industrial exports increased by 2.3 percent to reach USD 175.1 billion, up from USD 171.2 bil-

### **INDUSTRIAL EXPORTS (ACCORDING TO GTS, \$ BILLION)**



lion Following a significantly steep upward curve in 2017 and 2018, the rate of increase slowed down in 2019. And still, the year 2019 marked the highest figure in industrial goods exports. Two key factors drove the slowdown in the growth of industrial exports in 2019, the first of which is the shrinkage in global trade volume caused by the increasing protectionism measures in world trade. Turkey was also a target of the safeguard measures of the U.S. on iron, steel and aluminum products and of the EU on iron and steel products. The slowdown in the European Union, our key export market, started to take effect especially in the second half of the year and took its toll on the rate of increase in exports.

Due to the weakening in domestic demand in 2019, the industry continued to focus more on exports. While the increase in quantity was higher, the increase in value were limited due to the decline in export unit prices.

## Financial conditions improved in the second half of the year.

The industry sector was negatively affected by the financial shocks experienced in 2018. However, in 2019, financial conditions remained relatively more favorable. With the monetary tightening policy used as the main tool of economic rebalancing policies, the fall in inflation and subsequent rate cuts improved financial conditions in the second half of the year.

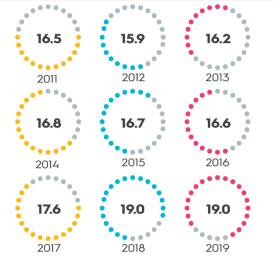
The return of central banks around the globe to quantitative easing policies reduced the pressure on the currencies of developing countries. The number of opportunities to access international finance increased and funding costs dropped.

### Share of manufacturing industry in national income remained flat at 19 percent.

In 2019, the share of the manufacturing industry in GDP was 19 percent at current prices, same as the revised 2018 data.

The fact that the share of the manufacturing industry in national income dropped to as low as 15 percent before Turkey become a fully industrialized country is seen as a cause of concern,. The share, which was 22.3 percent in 1998, declined to its lowest level with 15.1 percent in 2010. Remaining flat between 2011 and 2016, the ratio significantly increased in 2017 and 2018. The support that has been provided in recent years to increase the share of the manufacturing industry in the economy has had a significant impact. However, in 2019, the manufacturing industry grew by only 0.1 percent. In order for the manufacturing industry's share in GDP to increase steadily, the industry must achieve a high, steady growth rate. In this respect, 2019 was a year lost as the share of the manufacturing industry in the economy remained unchanged.

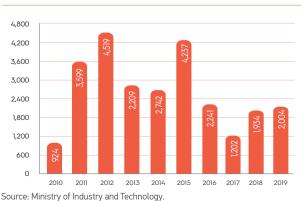
#### SHARE OF MANUFACTURING IN GDP (%)



Source: TurkStat.

# Foreign direct investments in the manufacturing industry totaled USD 2 billion.

In a setting where new investments are limited in numbers, foreign direct investments into the manufacturing industry are largely in the form of acquisitions. Therefore, the main determining factor for foreign capital investments is the conditions for acquisition.



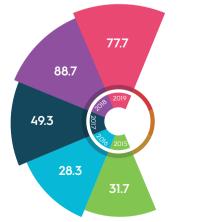
## FOREIGN DIRECT INVESTMENTS INTO MANUFACTURING (\$ MILLION)

Foreign capital investments in the manufacturing industry, which were realized at US\$ 1.9 billion in 2018, remained flat with US\$ 2 billion in 2019. Despite the challenges in 2019, investments concentrated in certain sectors gained prominence. Petroleum refineries and chemical sectors attracted half of the foreign capital investments flowing into the industry. The electronics, automotive and transport equipment and food sectors attracted relatively higher foreign capital investments.

## Manufacturing investment incentives dropped by 12.4 percent.

The Republic of Turkey Ministry of Industry and Technology updated the statistics regarding investments within the scope of investment incentives provided. Accordingly, evaluations are based on the updated data. Manufacturing investment incentives in 2019 amounted to TL 77.7 billion. Investment amount decreased by 12.4 percent. As a result of the economic rebalancing policies implemented in 2019, manufacturing industry investments declined.

Of the incentivized manufacturing industry investments, 32.1 percent was greenfield investments, while 29.6 percent was for capacity expansion and the rest were other investments. Based on the amount of investments, 28.3 percent of the investments are in the first zone, 24.3 percent in the second zone and 14.4 percent in the third zone. 42.6 percent of the investments enjoyed regional support, 15.8 percent utilized general incentives, 15.8 percent benefited from priority sector incentives, and 3.3 percent benefited from strategic investment incentives.



### INVESTMENT INCENTIVE CERTIFICATES FOR THE MANUFACTURING INDUSTRY (TL MILLION)

Source: Ministry of Industry and Technology.

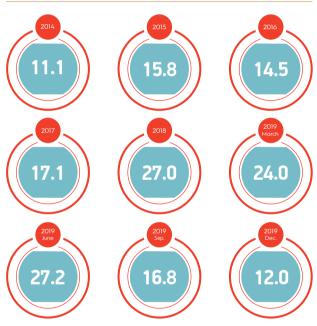
# Exchange rate fluctuations continued to affect the financial structure of industrial enterprises in 2019.

Foreign exchange and interest rates are important variables that affect the financial structures and profitability of industrial enterprises. In recent years, the Turkish lira has seen a series of severe depreciations. After 2016 and 2017, TL took a deep dive in 2018 and depreciated by 39.9 percent against the US dollar.

In 2019, foreign exchange rates were instable. The US dollar/TL exchange rate, which started the year at 5.29, increased to 5.97 in April. The FX rate, which dropped to 5.53 in July, followed a trend of increase again in the last four months of the year and closed the year at 5.95. High fluctuations in the Turkish lira also affected industrial enterprises.

In the second half of the year, there was a significant decline in inflation and interest rates. The return to quantitative easing in global monetary policies reduced the pressure on the Turkish lira and provided the Central Bank of the Republic of Turkey (CBRT) with more flexibility. The CBRT cut the policy rate from 24 percent to 12 percent in the second half. Accordingly, loan rates also declined rapidly in the second half of the year and closed the year at 12 percent.

The course of the financial costs of the industry mirrored the decline in interest rates, leading to a recovery in domestic demand and a positive trend in sales.



#### TL COMMERCIAL LOAN INTEREST RATES (YEAR-END, %)

#### **USD/TL EXCHANGE RATE (YEAR-END)**



Source: Central Bank of the Republic of Turkey.

## Loan interest rates normalized in the second half.

Financial debts constitute a key resource for the ISO 500. As such, interest rates of TL-denominated loans are a key factor in determining financing costs and profitability.

Commercial loan rates, which rose sharply after the financial shocks in 2018, remained high in the first half, however, dropped significantly in the second half. The interest rate, which was 24 percent at the end of the first quarter, climbed to 27.2 percent at the end of the second quarter.

Source: Central Bank of the Republic of Turkey.



## TURKEY'S TOP 500 INDUSTRIAL ENTERPRISES 2019

## THE ISO 500 SURVEY CLEARLY LAYS OUT THE IMPACT OF THE ECONOMIC REBALANCING POLICIES IN 2019 ON THE INDUSTRY.

The Istanbul Chamber of Industry has been compiling and presenting to the public its survey of Turkey's largest industrial enterprises for the last 52 years. Originally covering the top 100 enterprises, the scope of the survey was subsequently expanded to 300 in later years, and to 500 from 1980 onwards. With a history of over 50 years, the Turkey's Top 500 Industrial Enterprises (ISO 500) survey continues to be a major reference point and a wealth of information on the development of Turkish industry.

Focused exclusively on industrial enterprises, the ISO 500 survey provides a ranking of companies based on their production-based (net) sales figures. As such, the level of industrial activity serves as the only criterion for enterprise scale. These industrial activities covered in the report include the sectors of mining and quarrying, manufacturing, and electricity, gas, steam and air conditioning supply.

The main objective of the ISO 500 survey is to determine the largest enterprises, with cumulative balance sheets and income statements of the companies ranked, allowing for comparative analysis and evaluation. Analyses and assessments are performed in terms of basic economic indicators, financial ratios, profitability, value-added and efficiency as well as technological activities. Prepared with the same level of attention to detail as it has always been in more than 50 years, the 2019 edition of the "Turkey's Top 500 Industrial Enterprises" is published later than before unlike previous years, with the results being disclosed in July instead of May. The main reason behind this delay is the fact that the Corporate Tax return submission deadline was moved to June 1, 2020 due to the negative effects of the global COVID-19 pandemic.

In 2019, the number of new entries to the ISO 500 survey was 47. 35 of these were on the ISO Second Top 500 list of last year, while the remaining 12 made it directly to the list from outside the ISO 1000. 453 companies were listed in the ISO 500 in both 2018 and 2019.

The 2019 results of the ISO 500 survey revealed the effects of the economic rebalancing policies and the protectionism trend in global trade on the industry with striking data and detailed analyses.

## **TOP THREE** TÜPRAŞ ranked #1 in productionbased sales once again.

According to the ISO 500 Industrial Enterprises 2019 survey, the largest enterprise according to production-based sales was "TÜPRAŞ-Türk Petrol Rafinerileri A.Ş.". TÜPRAŞ maintained its leadership position in 2019 as well. The gap between TÜPRAŞ and the runners-up in the production-based sales ranking also remained. In 2019, TÜPRAŞ accounted for 8.6 percent of total production-based sales of the ISO 500. This figure was at 7.8 percent in 2017 and 9 percent in 2018.

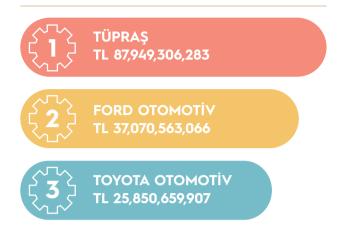
The second largest enterprise in terms of production-based sales in 2019 was "Ford Otomotiv Sanayi A.Ş.", followed by "Toyota Otomotiv Sanayi Türkiye A.Ş.", In addition to the companies in the top three, "Oyak-Renault Otomobil Fabrikaları A.Ş." ranked fourth and "Arçelik A.Ş." ranked sixth, both maintaining their rankings from last year.

Apart from these five enterprises that maintained their ranking from the previous year, two new enterprises joined the top 10 in 2019, and the ranking of three enterprises changed.

The first of the new entries to the top 10 is "Star Rafineri A.Ş.", which started production in 2019 and was included in the survey for the first time. It succeeded in ranking fifth in the top 10. Secondly, an enterprise that was listed in the ISO 500 in the previous years and that wished to

### TOP THREE ENTERPRISES BY PRODUCTION-BASED SALES

Production-Based Sales (Net, Excluding Sales Taxes)



remain anonymous also ranked among the top 10 for the first time in the ninth place.

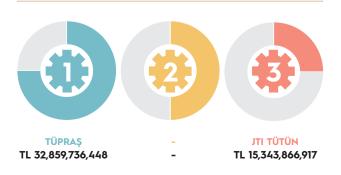
The enterprises whose rank changed are as follows. Ranking fifth in 2018, "Tofaş Türk Otomobilleri A.Ş." dropped to seventh place in 2019, and "İskenderun Demir ve Çelik A.Ş", which ranked seventh in 2018, was in the eighth place. "Ereğli Demir ve Çelik Fabrikaları T.A.Ş." ranked 10th in 2019 after being ranked eighth in 2018.

Based on production-based sales, public entities could not rank among the top 10 enterprises in 2019. In 2017, the private sector grabbed all of the top 10 places for the first time, a trend that carried forward into 2018 and 2019.

# TÜPRAŞ is also #1 in value-added generated.

The ISO 500 also ranks companies by value-added generated. The survey uses producers' prices to calculate gross value-added.

TOP THREE ENTERPRISES BY VALUE-ADDED GENERATED Gross Value Added (at Producers' Prices)



The enterprise with the highest value-added generated in 2019 was once again "TÜPRAŞ-Türkiye Petrol Rafinerileri A.Ş.", maintaining its long-standing leadership title. The first runner-up has preferred to remain anonymous. The third enterprise in terms of value-added was "JTI Tütün Ürünleri Sanayi A.Ş.", same as 2018.

The two publicly disclosed companies among top three that generated the highest value-added in 2019 are private enterprises. In addition to generating the highest gross value-added in 2019, TÜPRAŞ is also Turkey's largest company in terms of production-based sales. While TÜPRAŞ accounted for 19 percent of the total gross value-added generated by the ISO 500 in 2017 and 16.2 percent in 2018, this ratio dropped to 11.8 percent in 2019.

## All three most profitable enterprises were private.

The ISO 500 survey also ranks companies by pre-tax profits. The most profitable enterprise in 2019 was "Ereğli Demir ve Çelik Fabrikaları T.A.Ş.", which was ranked second in the previous year. "İskenderun Demir ve Çelik Fabrikaları A.Ş.", the most profitable company of the previous year, dropped to second place in 2019. "Aselsan Elektronik Sanayi ve Ticaret A.Ş." ranked third in 2019. Unlike 2018, the three most profitable enterprises were private in 2019. Last year, among the top three most profitable enterprises were one public entity and two private enterprises.

The sectors, in which the three most profitable companies in 2019 operated, showed a difference compared to last year. As was the case in 2018, the first two of the top three most profitable enterprises of 2019 are iron and

### **TOP THREE PROFIT-MAKERS**

Profit/Loss for the Period (before tax)



steel companies. While last year saw a company from the petro-chemicals sector rank third, this year's second runner-up is from the electronics sector.

The total profit for the period of the top three enterprises that made the most profit in 2019 constitutes 16.6 percent of the ISO 500. This figure was at 18.6 percent in 2017 and was recorded slightly higher in 2018 with 23 percent.

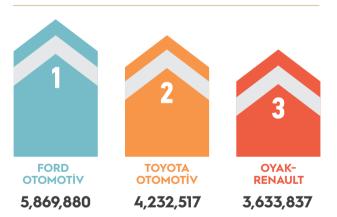
# Automotive companies dominated the top three in exports.

Another important ranking in the ISO 500 survey is the list of top exporters. In order to comply with TurkStat, the export amounts started to be calculated in accordance with the General Trade System (GTS) as of 2019 were used in the making of this ranking.

As in previous years, the top three exporters in 2019 were automotive companies. Automotive companies were ranked among the top three exporters for the first time in 2016 and have maintained their position since then.

### **TOP THREE EXPORTERS**

Exports (\$ Thousand)



The top three exporters of 2019 were "Ford Otomotiv Sanayi A.Ş.", "Toyota Otomotiv Sanayi Türkiye A.Ş.", and "OYAK-Renault Otomobil Fabrikası A.Ş.". The ranking of the top three exporters remained unchanged from the previous year. As can be seen, the automotive sector was once again in the lead among the top exporters, maintaining its dominance in the top three with its export performance.

While the total exports of the top three exporters was at USD 12.7 billion in 2017 and USD 13.4 billion in 2018, this figure rose to USD 13.7 in 2019.

# MAIN INDICATORS

The performance of ISO 500 both affects and indicates the growth and development of the Turkish industry.





## ECONOMIC AGGREGATES

# The ISO 500's share in industry and GDP increased in 2019.

The performance of ISO 500 both affects and indicates the growth and development of the Turkish industry. In this respect, the ISO 500's share in total industrial value-add-ed and GDP serve as important indicators. Due to the Turkish Statistical Institute's (TurkStat) revisions on its national income calculations, the share of value-added generated by the ISO 500 in overall industrial value-added and GDP were slightly altered.

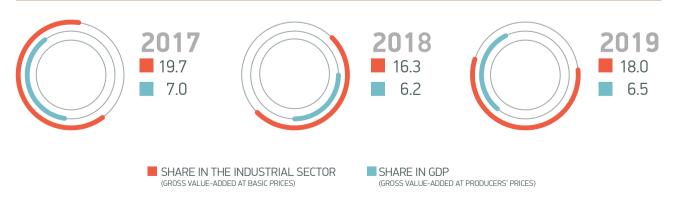
The share of ISO 500's gross value-added at basic prices in overall industry value-added was at 19.7 percent in 2016 and 2017, fell to 16.3 percent in 2018 and was realized at 18 in 2019 percent following a 1.7-point increase.

While the share of ISO 500's gross value-added at producers' prices in GDP was at 7 percent in 2016 and 2017, it dropped to 6.2 percent in 2018, then recuperated in 2019 with 6.5 percent. The ISO 500's share in industrial value-added and GDP appears to have reclaimed its upward trajectory after the sharp decline in 2018.

These results show that the ISO 500's performance was above the general economy and industry. All things considered, the ISO 500 was able to better manage the process despite the adverse conditions caused by the policies for economic rebalancing and the protectionism measures in global trade during 2019.

# The number of public enterprises dropped to 8 in ISO 500.

While the number of public entities in ISO 500 was 11 in 2016, it was 9 in 2017 and 2018, and is down to 8 in 2019. The number of public enterprises, which usually ranged between 9 and 11 in the last 5 years, fell to 8 for the first time in 2019. On the other hand, the number of private entities rose from 491 in 2018 to 492 in 2019.



### SHARE IN INDUSTRY AND GDP (%)

## Main Indicators (TL)

|   | <b>A</b><br>500<br>Top Industrial<br>Enterprises | <b>B</b><br>492<br>Private<br>Enterprises | <b>C</b><br>8<br>Public<br>Enterprises | <b>B/A</b><br>(%) | <b>C/A</b><br>(%) |
|---|--|---|--|-------------------|-------------------|
| Production-based Sales (Net)                      | 1,021,869,453,958                                | 991,132,748,618                           | 30,736,705,340                         | 97.0              | 3.0               |
| Net Sales   | 1,143,777,149,779                                | 1,093,557,591,166                         | 50,219,558,613                         | 95.6              | 4.4               |
| Exports (According to GTS, \$ Thousand)           | 73,515,291                                       | 72,641,026                                | 874,265                                | 98.8              | 1.2               |
| Profit for the Period (before tax)                | 78,413,408,076                                   | 73,464,837,283                            | 4,948,570,793                          | 93.7              | 6.3               |
| Loss for the Period                               | 16,799,334,279                                   | 15,161,018,431                            | 1,638,315,848                          | 90.2              | 9.8               |
| Total Profit and Loss for the Period (before tax) | 61,614,073,797                                   | 58,303,818,852                            | 3,310,254,945                          | 94.6              | 5.4               |
| EBITDA  | 128,868,499,384                                  | 124,018,414,315                           | 4,850,085,069                          | 96.2              | 3.8               |
| Total Debts                                       | 716,338,725,686                                  | 677,875,175,606                           | 38,463,550,080                         | 94.6              | 5.4               |
| Short-term Debts                                  | 431,975,078,949                                  | 408,674,393,286                           | 23,300,685,663                         | 94.6              | 5.4               |
| > Financial Debts                                 | 168,315,142,775                                  | 156,376,898,720                           | 11,938,244,055                         | 92.9              | 7.1               |
| > Other Debts                                     | 263,659,936,174                                  | 252,297,494,566                           | 11,362,441,608                         | 95.7              | 4.3               |
| Long-term Debts                                   | 284,363,646,736                                  | 269,200,782,320                           | 15,162,864,417                         | 94.7              | 5.3               |
| > Financial Debts                                 | 237,997,767,097                                  | 226,758,734,583                           | 11,239,032,513                         | 95.3              | 4.7               |
| > Other Debts                                     | 46,365,879,640                                   | 42,442,047,736                            | 3,923,831,904                          | 91.5              | 8.5               |
| Equity Capital                                    | 330,676,325,529                                  | 282,725,909,306                           | 47,950,416,223                         | 85.5              | 14.5              |
| Paid-up Capital                                   | 154,343,419,246                                  | 127,803,259,039                           | 26,540,160,208                         | 82.8              | 17.2              |
| Capital Reserves                                  | 17,247,010,463                                   | 17,216,581,082                            | 30,429,381                             | 99.8              | 0.2               |
| Profit Reserves                                   | 161,576,385,094                                  | 134,237,048,069                           | 27,339,337,025                         | 83.1              | 16.9              |
| Net Period Profit                                 | 71,137,237,736                                   | 67,106,324,244                            | 4,030,913,492                          | 94.3              | 5.7               |
| Accumulated Loss                                  | 73,627,727,010                                   | 63,637,303,127                            | 9,990,423,883                          | 86.4              | 13.6              |
| Total Assets                                      | 1,047,015,051,224                                | 960,601,084,920                           | 86,413,966,304                         | 91.7              | 8.3               |
| Current Assets                                    | 637,714,801,647                                  | 601,883,043,263                           | 35,831,758,384                         | 94.4              | 5.6               |
| Fixed Assets                                      | 409,300,249,577                                  | 358,718,041,657                           | 50,582,207,920                         | 87.6              | 12.4              |
| > Tangible Fixed Assets                           | 262,621,257,226                                  | 242,882,199,305                           | 19,739,057,921                         | 92.5              | 7.5               |
| > Other Fixed Assets                              | 146,678,992,351                                  | 115,835,842,352                           | 30,843,149,999                         | 79.0              | 21.0              |
| Accumulated Depreciation                          | 283,739,137,116                                  | 254,684,444,170                           | 29,054,692,946                         | 89.8              | 10.2              |

Continued on next page

## Main Indicators (TL)

|  | <b>A</b><br>500<br>Top Industrial<br>Enterprises | <b>B</b><br>492<br>Private<br>Enterprises | <b>C</b><br>8<br>Public<br>Enterprises | <b>B/A</b><br>(%) | <b>C/A</b><br>(%) |
|--|--|---|--|-------------------|-------------------|
| Wage Employees                           | 696,792  | 659,463                                   | 37,329                                 | 94.6              | 5.4               |
| Salaries and Wages Paid                  | 68,484,099,673                                   | 63,646,937,241                            | 4,837,162,432                          | 92.9              | 7.1               |
| Interest Paid                            | 36,037,886,857                                   | 33,932,177,597                            | 2,105,709,260                          | 94.2              | 5.8               |
| Profit as National Income                | 28,351,772,013                                   | 28,420,611,437                            | -68,839,424                            | 100.2             | -0.2              |
| Net Value Added (at Factors' Prices)     | 132,873,758,543                                  | 125,999,726,275                           | 6,874,032,268                          | 94.8              | 5.2               |
| Amortization                             | 37,476,785,946                                   | 34,814,846,238                            | 2,661,939,708                          | 92.9              | 7.1               |
| Other Indirect Taxes                     | 1,502,435,703                                    | 1,203,433,744                             | 299,001,959                            | 80.1              | 19.9              |
| Gross Value Added (at Basic Prices)      | 171,852,980,192                                  | 162,018,006,257                           | 9,834,973,935                          | 94.3              | 5.7               |
| VAT + Special Consumption Tax Paid       | 107,418,086,358                                  | 106,041,011,548                           | 1,377,074,810                          | 98.7              | 1.3               |
| Subsidies                                | 471,992,774                                      | 231,533,312                               | 240,459,462                            | 49.1              | 50.9              |
| Gross Value Added (at Producers' Prices) | 278,799,073,776                                  | 267,827,484,493                           | 10,971,589,283                         | 96.1              | 3.9               |

# MAIN INDICATORS AND CHANGES

## Sales lost momentum in 2019.

The production-based sales of the ISO 500 increased by 16.4 percent in 2019. Compared to the 33.2 percent and 34.5 percent in 2017 and in 2018 respectively, growth performance in production-based sales decelerated. In 2019, the CPI-adjusted production-based sales achieved an increase of only 4.1 percent in real terms.

Three factors were responsible for this slowdown in 2019. Due to the balancing policies implemented in the economy, domestic demand and consequently domestic sales were the first to see a downward curve in their growth trajectory. The decline in inflation limited the nominal sales volume. And finally, the stagnation in exports also played a significant role in causing a deceleration in sales performance.

# In line with global trends, export growth has become stagnant.

While the aggregate export performance of the ISO 500 was calculated according to the Special Trade System (STS) in the past, it is now done according to the General Trade System (GTS) in order to maintain alignment with TurkStat as part of a new approach adopted in 2019. The total exports of the ISO 500 increased by 2.4 percent to reach US\$ 73.5 billion.

The protectionism trend in global trade played a decisive role in the significant slowdown in the rate of increase in exports. Demand came to a standstill in key markets, the U.S. and the EU imposed safeguard measures on Turkey's exports of metal products.

In light of these developments that marked 2019, the ISO 500's exports recorded a growth rate that was notably close to the 2.3 percent increase in Turkey's industrial exports.

# Profits were negatively affected by the conditions in 2019.

The profits of the ISO 500 were adversely affected in 2019 due to the economic rebalancing policies implemented and the financial burdens carried over from 2018. During the year in question, the profit for the period of enterpris-

es that made profit fell by 7.6 percent and the loss for the period of enterprises that incurred loss decreased by 21.3 percent, thus resulting in a 3 percent decline in the total profit and loss for the period before tax of ISO 500. In the same year, earnings before interest, tax, depreciation and amortization were realized at 8.1 percent below yearover-year. The data attest that the profits of industrial enterprises were negatively affected by the conditions in 2019.

# The debt volume increased, while the maturity structure improved.

The total debt of ISO 500 once again recorded a significant increase in 2019 with 21.5 percent. In the same year, the financial debt grew faster than total debt with a 23.7 percent increase. Total debt and financial debt also climbed substantially in real terms. In contrast, the growth in short-term financial debt was at 13 percent, considerably lower compared to the 32.5 percent increase in long-term financial debt. The debt restructuring efforts in 2019 turned a large number of short-term financial debts into long-term.

## Equity capital increased in real terms.

The total equity of the ISO 500 grew by 14.1 percent in 2019. Considering the inflation during the year, the total equity grew by 2 percent in real terms. However, the growth in equity capital remained below the total balance sheet growth of 19.1 percent. The equity capital was less effective in the growth performance of the balance sheet.

## Interest expenses remained flat.

Interest expenses of the ISO 500 increased by a mere 0.8 percent in 2019. After following an upward trajectory with 55.4 percent in 2017 and 110.3 percent in 2018, interest expenses became stagnant in 2019. Thus, the pressure of interest cost on industrial enterprises seems to have decreased compared to the past two years.

The restructuring of debts, long-term support loans by public banks and the drops in interest rate were effective in keeping the y-o-y change in interest expenses to a minimum.

2019

16.4

15.9

## High rise in value-added generated.

The ISO 500 performed higher in total value-added generated in 2019 according to all of the three separate indicators. In 2019, net value-added at factor prices increased by 27.9 percent, gross value-added at basic prices went up by 27.1 percent, and gross value-added at producers' prices grew by 21.1 percent.

Changes in Main Indicators (%)

The rise in the size of the profit as national income used in the calculation of value-added was the main driving force behind these high rates of increase. The significant drop in the net non-operating revenues (net profit from foreign currency exchange in particular), which had a negative effect on this size, of some companies helped boost the profit as national income.

### 2017 2018 Production-based Sales (Net) 33.2 34.5 34.2 Net Sales 32.6

| Exports (\$) <sup>(*)</sup>                       | 17.0 | 11.3  | 2.4   |
|---|------|-------|-------|
| Profit for the Period (before tax)                | 37.7 | 41.7  | -7.6  |
| Loss for the Period                               | 18.0 | 214.1 | -21.3 |
| Total Profit and Loss for the Period (before tax) | 40.7 | 19.7  | -3.0  |
| EBITDA  | 24.4 | 48.0  | -8.1  |
| Total Debts                                       | 18.0 | 31.8  | 21.5  |
| Short-term Debts                                  | 24.0 | 35.5  | 18.0  |
| Long-term Debts                                   | 9.9  | 26.2  | 27.3  |
| Financial Debts                                   | 17.1 | 35.3  | 23.7  |
| Short-term Financial Debts                        | 29.9 | 46.3  | 13.0  |
| Long-term Financial Debts                         | 9.4  | 27.3  | 32.5  |
| Equity Capital                                    | 12.7 | 10.1  | 14.1  |
| Total Assets                                      | 16.0 | 23.8  | 19.1  |
| Fixed Assets                                      | 6.2  | 15.5  | 20.1  |
| Interest Paid                                     | 55.4 | 110.3 | 0.8   |
| Net Value Added (at Factors' Prices)              | 28.4 | 2.9   | 27.9  |
| Gross Value Added (at Basic Prices)               | 25.7 | 7.0   | 27.1  |
| Gross Value Added (at Producers' Prices)          | 19.6 | 5.3   | 21.1  |
|   |      |       |       |

(\*) Data from 2017 and 2018 are based on the STS, while 2019 data is based on the GTS.

## REAL CHANGES IN MAIN INDICATORS

While changes in the main indicators of the ISO 500 are presented in nominal values, these values are affected by price increases. As such, select indicators are adjusted for the inflation in consumers' prices, thus made to reflect the actual developments.

In 2019, production-based sales increased by 3.7 percent in real terms. On the other hand, profit before interest, tax, depreciation and amortization saw a sharp decline with 17.8 percent in real terms. While total debts rose by 8.6 percent in real terms, there was a 9.9 percent decrease in financial expenses in real terms. In the same year, total pre-tax profit and loss for the period dropped by 13.3 percent in real terms. As a result of all these developments, the total equity fell by 2 percent in real terms.

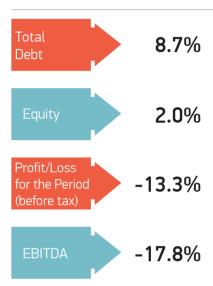
In 2019, the ISO 500 enterprises focused on improving their financial structures. However, despite the decrease in financial expenses, profits followed a downward trajectory in real terms. Total debt continued to increase faster than total equity. Despite the real decline in profits, the real increase in equity capital points to external capital contribution. The real decline in profit before interest, tax, depreciation and amortization reflects the contraction in operating revenues.

### **REAL CHANGES IN MAIN INDICATORS (%)**

|  | 2017  | 2018  | 2019  |
|--|-------|-------|-------|
| Production-Based Sales (Net)                                 | 19.0  | 11.8  | 4.1   |
| Earnings before Interest, Tax, Depreciation and Amortization | 11.2  | 23.0  | -17.8 |
| Financial Expenses   | 8.4   | 126.4 | -40.4 |
| Profit/Loss for the Period (before tax)                      | 25.7  | -0.5  | -13.3 |
| Total Debt   | 5.4   | 9.6   | 8.7   |
| Equity Capital   | 0.7   | -8.5  | 2.0   |
| Annual Change in CPI   | 11.92 | 20.30 | 11.84 |

**66** In 2019 while profits decreased in real terms, equity capital increased.

### REAL CHANGES (%)



## WEIGHT OF THE TOP 50

# The share of the top 50 enterprises in production-based sales increased.

The ISO 500 divides the enterprises into groups of 50 based on aggregates to determine their respective weight and to calculate the shares of these groups in select economic aggregates. These calculations help analyze and demonstrate the importance of economies of scale.

In 2019, the share of the top 50 enterprises in the ISO 500 showed varying trends.

In 2019, the share of the top 50 in production-based sales increased to 51.3 percent, up from 50.6 percent in 2018. This growth shows that the top 50 have outperformed the remaining 450 enterprises in terms of production-based sales. The share of the second top 50 in production-based sales fell from 13.1 percent to 12.9 percent. Remaining groups still constitute a minor portion of production-based sales.

The share of the top 50 enterprises in gross value-added at producers' prices increased by 1 point from 48.2 percent to 49.2 percent. Thus, the share of the top 50 in gross value-added rose in 2019 after the decline in 2017 and 2018. The top 50's share in pre-tax profit or loss for the period declined in 2019. After a 14.6-point increase in 2018 to hit 64 percent, the top 50's share in pre-tax profit or loss dropped by 15 points in 2019 to 49 percent. As a result of financial shocks in 2018 and 2019 and their aftermath, the top 50's share in pre-tax profit or loss for the period fluctuated significantly.

The share of the second top 50 hit 7.6, up from 5.4 percent. In 2019, the shares of both groups of 50 in total pre-tax profit and loss showed a big difference compared to the previous year. The lasting impact of the financial shocks on the profitability of enterprises was the determining factor for this differentiation.

The top 50 companies had a 41.5 percent share in earnings before interest, tax, depreciation and amortization in 2019, down from 46.3 percent in 2018 with a 4.8-point decrease.

Meanwhile, the share of the top 50 in exports dropped by 1.9 points from 57.4 percent to 55.5 percent in 2019. There was a minor drop in the share of the top 50 in exports in 2019.

The top 50 experienced a fall in their share in wage employees, down from 28.2 percent in 2018 to 27.3 percent in 2019.

The economic rebalancing policies implemented in 2019 and the permanent effect of the financial shock in 2018 had major implications for industrial enterprises. Therefore, the main indicators in question had a turbulent run in 2018 compared to the previous year. It will take time for these fluctuations in 2019 to normalize.

|           | Production-based<br>Sales (Net) | Gross Value Added<br>(at Producers'<br>Prices) | Total Profit and<br>Loss for the Period<br>(before tax) | EBITDA | Exports | Wage<br>Employees |
|-----------|---------------------------------|--|---|--------|---------|-------------------|
| 1 - 50    | 51.3                            | 49.2   | 49.0  | 41.5   | 55.5    | 27.3              |
| 51 - 100  | 12.9                            | 14.8   | 7.6   | 14.1   | 10.4    | 16.1              |
| 101 - 150 | 8.4                             | 7.1  | 11.1  | 10.8   | 7.6     | 10.5              |
| 151 - 200 | 6.1                             | 8.9  | 7.3   | 7.1    | 6.0     | 9.7               |
| 201 - 250 | 5.0                             | 4.3  | 3.7   | 6.0    | 4.9     | 8.5               |
| 251 - 300 | 4.2                             | 3.4  | 4.6   | 4.7    | 3.8     | 6.9               |
| 301 - 350 | 3.6                             | 3.0  | 5.3   | 5.0    | 3.9     | 5.7               |
| 351 - 400 | 3.2                             | 4.3  | 2.1   | 4.2    | 2.9     | 5.2               |
| 401 - 450 | 2.8                             | 2.5  | 4.7   | 3.2    | 2.4     | 5.0               |
| 451 - 500 | 2.5                             | 2.4  | 4.6   | 3.4    | 2.5     | 5.3               |
| Total     | 100.0                           | 100.0  | 100.0   | 100.0  | 100.0   | 100.0             |

### Distribution by Groups of 50 (%)

## EXPORTS PERFORMANCE

## Export performance of the ISO 500 decelerated in 2019.

Since early 2020, TurkStat has started to announce Turkey's foreign trade statistics according to the General Trading System (GTS). According to GTS, goods that are moved abroad from the free zones, customs warehouses and the free circulation area are considered as exports. Due to the scope in question, the foreign trade data collected in line with GTS are higher than those collected according to the Special Trade System (STS) used in previous years.

In this context, export data started in 2019 to be collected in accordance with GTS as part of the ISO 500. The data pertaining to previous years were calculated according to STS.

2019 was a challenging year in terms of exports. First of all, with protectionism measures in global trade in 2019, world commodity trade contracted and competition in exports increased. Turkey's metal exports also suffered from the safe-guard measures of the U.S. and the EU. Turkey's major export markets contracted in the second half of the year. On the other hand, the domestic market experienced contraction following the economic rebalancing policies of Turkey, leading companies to focus more on exports. The ISO 500's exports totaled US\$ 73.5 billion in 2019.

The share of industrial exports in total exports in Turkey was realized at 96.8 percent in 2019. Therefore, it is safe to say that exports have become increasingly valuable for the ISO 500 enterprises, making the ISO 500's exports a driving force for Turkey's export performance.

### **EXPORT PERFORMANCE**

|  | 2017  | 2018  | 2019  |
|--|-------|-------|-------|
| Turkey's Exports (\$ Billion)                              | 157.0 | 167.9 | 180.8 |
| Turkey's Industrial Exports (\$ Billion)                   | 150.7 | 161.2 | 175.1 |
| ISO 500's Exports (\$ Billion)                             | 64.5  | 71.8  | 73.5  |
| Share of the ISO 500 in Turkey's Exports (%)               | 41.1  | 42.7  | 40.7  |
| Share of the ISO 500 in Turkey's Industrial<br>Exports (%) | 42.8  | 44.5  | 42.0  |

Note: Data from 2017 and 2018 are based on the STS, while 2019 data is based on the GTS.

While the ISO 500 enterprises accounted for 42.7 percent of total exports and 44.5 percent of industrial exports in Turkey in 2018, these shares were realized at, in order, 40.7 percent and 42 percent in 2019.

The developments in the global commodity trade in 2019 adversely affected Turkey's general export performance. In 2019, exports declined by 3 percent in value and 0.1 percent in volume. Although protectionism measures are concentrated between the U.S. and China, export-intensive regions such as the EU and Asia were affected the most by the slowdown in world trade. The decline in the exports of the EU caused the volume of imports to fall as well, which had a negative effect on Turkey's exports. Geopolitical tensions in the region neighboring Turkey also persisted throughout the year and hindered bilateral trade.

Under such conditions, the ISO 500 achieved a moderate export performance compared to last year. In a time when the world commodity trade suffered from contraction, the increase Turkey and the ISO 500 were able to secure in exports should be considered a success.

In 2019, the share of ISO 500's exports in total net sales increased to 36.5 percent (annual average US\$ rate of TRY 5.68). This figure was recorded slightly lower at 32 percent in 2017 and 34.3 percent in 2018.

### SHARE IN TURKEY'S TOTAL EXPORTS (%)



Note: Data from 2016, 2017 and 2018 are based on the STS, while 2019 data is based on the GTS.

## Export performances vary across sectors.

Despite the overall improvement in the export performance of the ISO 500, different sectors again displayed varying levels of performance in 2019.

When the export performance is analyzed based on main industries, exports of manufacturing industry increased by 2.3 percent and exports of mining and quarrying by 11.6 percent. However, industrial exports of electricity, gas, steam and air conditioning systems fell by 57.6 percent.

Enterprises from the manufacturing industry accounted for 98.8 percent of the ISO 500's exports.

As such, performance of the manufacturing industry sectors is of significance. In 2019, of the 23 sub-sectors ranking below the manufacturing industry, 13 enjoyed an increase in exports while 10 suffered a decline. Sectors followed varying trends.

Among major manufacturing industry sectors, the highest growth was achieved by the refined petroleum products industry with 72.6 percent. Food exports increased by 20.6 percent. Exports of other transport equipment industry surged by 30.2 percent, while exports of mineral products industry increased by 17.4 percent. In 2019, exports of the rubber and plastic industry rose by 12.9 percent and exports of the machinery and equipment industry climbed by 9.4 percent.

Exports of the main metal industry, which recorded the second highest export figure in 2019, decreased by 11.7 percent. Exports of the wearing apparel industry also contracted by 8.3 percent. Automotive exports decreased by 0.7 percent and exports of the electrical equipment industry dropped by 2.4 percent.

### Sectoral Distribution of Exports

|       | Sectors   | Exports (\$ | Thousand)  | Share in Total (%) |       | Change |
|-------|---|-------------|------------|--------------------|-------|--------|
|       | Sectors   | 2018        | 2019       | 2018               | 2019  | (%)    |
| 05-08 | Mining and quarrying  | 769,898     | 859,178    | 1.1                | 1.2   | 11.6   |
| 10    | Manufacture of food products  | 3,855,745   | 4,651,859  | 5.4                | 6.3   | 20.6   |
| 11    | Manufacture of beverages  | 71,443      | 105,591    | 0.1                | 0.1   | 47.8   |
| 12    | Manufacture of tobacco products   | 506,303     | 402,969    | 0.7                | 0.5   | -20.4  |
| 13    | Manufacture of textiles   | 2,389,628   | 2,490,190  | 3.3                | 3.4   | 4.2    |
| 14    | Manufacture of wearing apparel  | 1,553,129   | 1,423,562  | 2.2                | 1.9   | -8.3   |
| 16    | Manufacture of wood and of products of wood and cork<br>(except furniture)      | 363,348     | 460,186    | 0.5                | 0.6   | 26.7   |
| 17    | Manufacture of paper and paper products   | 675,476     | 608,377    | 0.9                | 0.8   | -9.9   |
| 18    | Printing and reproduction of recorded media                                     | 76,215      | 73,879     | 0.1                | 0.1   | -3.1   |
| 19    | Manufacture of coke and refined petroleum products                              | 2,524,898   | 4,357,520  | 3.5                | 5.9   | 72.6   |
| 20    | Manufacture of chemicals and chemical products                                  | 3,626,967   | 3,269,592  | 5.1                | 4.4   | -9.9   |
| 21    | Manufacture of basic pharmaceutical products and pharmaceutical<br>preparations | 167,407     | 183,599    | 0.2                | 0.2   | 9.7    |
| 22    | Manufacture of rubber and plastic products                                      | 1,852,412   | 2,091,031  | 2.6                | 2.8   | 12.9   |
| 23    | Manufacture of other non-metallic mineral products                              | 1,220,041   | 1,432,557  | 1.7                | 1.9   | 17.4   |
| 24    | Manufacture of basic metals   | 13,281,501  | 11,731,408 | 18.5               | 16.0  | -11.7  |
| 25    | Manufacture of fabricated metal products<br>(except machinery and equipment)    | 1,474,921   | 1,480,801  | 2.1                | 2.0   | 0.4    |
| 26    | Manufacture of computer, electronic and optical products                        | 1,509,935   | 1,466,168  | 2.1                | 2.0   | -2.9   |
| 27    | Manufacture of electrical equipment   | 6,676,955   | 6,514,868  | 9.3                | 8.9   | -2.4   |
| 28    | Manufacture of machinery and equipment N.E.C.                                   | 1,526,411   | 1,670,339  | 2.1                | 2.3   | 9.4    |
| 29    | Manufacture of motor vehicles, trailers and semi-trailers                       | 25,199,826  | 25,016,876 | 35.1               | 34.0  | -0.7   |
| 30    | Manufacture of other transport equipment  | 1,221,724   | 1,591,101  | 1.7                | 2.2   | 30.2   |
| 31    | Manufacture of furniture  | 184,926     | 124,897    | 0.3                | 0.2   | -32.5  |
| 32    | Other manufacturing   | 1,043,225   | 1,495,322  | 1.5                | 2.0   | 43.3   |
| 32.1  | Manufacture of jewellery, bijouterie and related articles                       | 1,043,225   | 1,495,322  | 1.5                | 2.0   | 43.3   |
| 35    | Electricity, gas, steam and air conditioning supply                             | 1,904       | 808        | 0.0                | 0.0   | -57.6  |
|       | Total   | 71,774,238  | 73,515,291 | 100.0              | 100.0 | 2.4    |

Note: 2018 data is based on the STS, while 2019 data is based on the GTS.



## FOREIGN-INVESTED ENTERPRISES

Foreign-invested enterprises continue to play an important role in the Turkish industrial sector. Accordingly, the ISO 500 Industrial Enterprises survey also evaluates the indicators of foreign-invested enterprises.

# The number of foreign-invested enterprises remained unchanged at 117.

In 2019, the number of foreign-invested enterprises within the ISO 500 was 117 and did not change. While the number of foreign-invested enterprises in the ISO 500 had dropped gradually since 2009, this recession took a U-turn in 2018 with the addition of two more enterprises, totaling 117. In 2019, the number remained unchanged at 117. However, the number of foreign-invested enterprises in 2019 was relatively low compared to 153 in 2009.

#### 200 153 148 150 140 138 137 126 125 123 115 117 117 100 50 Λ 2014 2009 2010 2011 2012 2013 2015 2016 2017 2018 2019

### FOREIGN-INVESTED ENTERPRISES (#)

## The weight of foreign-invested enterprises in the indicators other than exports and employment increased.

The number of foreign-invested enterprises within the ISO 500 did not change in 2019. However, the performance of foreign-invested enterprises varied in 2019 in terms of basic indicators.

In 2019, the share of 117 foreign-invested enterprises within the ISO 500 in total production-based sales climbed from 31.1 percent to 32.1 percent, and their share in total profit and loss for the period increased from 21 percent to 23.9 percent, their share in profit and loss before interest, tax, depreciation and amortization moved up from 25.4 percent to 26.9 percent and their share in the gross value-added at producers' prices rose from 39.5 percent to 40.6 percent.

On the other hand, their share in exports dropped from 46.6 percent to 46.1 percent and in wage employees from 28.9 percent to 28.4 percent.

As such, foreign-invested enterprises continue to play an important role in Turkey's exports. Exports of foreign-invested enterprises within the ISO 500 in 2019 amounted to US\$ 33.9 billion. These enterprises accounted for 46.1 percent of the ISO 500's exports. Their share in Turkey's overall exports fell from 19.9 percent in 2018 to 18.7 percent in 2019.

## The number of foreign-invested enterprises in the top 50 remained unchanged at 14.

When evaluating the companies in groups of 50, it can be seen that there were 16 foreign-invested enterprises in the top 50 as of 2017. This figure, however, fell to 14 in 2018.

In 2019, the number of foreign-invested enterprises in the top 50 remained unchanged at 14.

In terms of basic economic indicators, 117 foreign invested companies are distributed more evenly among groups of fifty. This distribution shows that foreign-invested enterprises are quite similar in terms of scale.

In 2019, the 14 foreign-invested enterprises listed in the top 50 had a share of 18.5 percent in production-based sales and 19.9 percent in gross value-added at producers' prices. Shares in these two indicators increased year-over-year.

In 2019, the 14 foreign-invested enterprises listed in the top 50 had a share of 10.6 percent in total profit and loss for the period, 31.5 percent in exports and 9.4 percent in employment. These shares declined compared to 2018.

## Automotive industry has the highest number of foreign-invested enterprises.

The ISO 500 enterprises operate in 25 sub-sectors. In 2018, there were foreign-invested enterprises in 20

sub-sectors, which fell to 19 in 2019. The industries with the highest number of foreign-invested enterprises are motor vehicles with 26, food products with 19, and the manufacture of chemical products with 10.

## Enterprises with a foreign capital of over 50 percent maintained their dominance.

The 117 foreign-invested enterprises that are among the ISO 500 are separated into three groups based on the scale of their foreign capital ownership Accordingly, the number of enterprises with a foreign capital share of 50 percent or more in 117 foreign-invested enterprises was 83.

These enterprises hold a significant weight among the 117. As the share of foreign-ownership drops, so does the enterprise's share in absolute aggregates.

|      | Number of<br>Enterprises | Prodution-based<br>Sales (Net) | Gross Value Added<br>(at Producers'<br>Prices) | Total Profit and<br>Loss for the Period<br>(before tax) | EBITDA | Exports | Wage<br>Employees |
|------|--------------------------|--------------------------------|--|---|--------|---------|-------------------|
| 2008 | 148                      | 30.3                           | 40.8   | 40.1  | -      | 44.2    | 31.2              |
| 2009 | 153                      | 33.4                           | 40.3   | 38.7  | -      | 48.9    | 29.8              |
| 2010 | 148                      | 31.6                           | 37.0   | 28.7  | -      | 47.8    | 30.0              |
| 2011 | 140                      | 31.3                           | 35.4   | 32.8  | -      | 45.4    | 31.1              |
| 2012 | 138                      | 29.7                           | 42.7   | 31.4  | -      | 43.0    | 31.1              |
| 2013 | 137                      | 28.5                           | 42.0   | 29.7  | 30.8   | 41.8    | 28.7              |
| 2014 | 126                      | 29.6                           | 40.3   | 33.7  | 32.3   | 40.8    | 28.3              |
| 2015 | 125                      | 31.1                           | 39.9   | 32.0  | 29.6   | 42.1    | 29.4              |
| 2016 | 123                      | 33.4                           | 38.7   | 28.7  | 28.3   | 47.8    | 30.0              |
| 2017 | 115                      | 32.0                           | 37.7   | 27.8  | 28.3   | 48.4    | 28.8              |
| 2018 | 117                      | 31.1                           | 39.5   | 21.0  | 25.4   | 46.6    | 28.9              |
| 2019 | 117                      | 32.1                           | 40.6   | 23.9  | 26.9   | 46.1    | 28.4              |

### Distribution of Foreign-Invested Enterprises by Years (%)

## Sectoral Distribution of Foreign-Invested Enterprises

|       | Sectors  | Number of Foreign-Invested Enterprises |
|-------|--|--|
| 05-08 | Mining and quarrying   | 2                                      |
| 10    | Manufacture of food products   | 19                                     |
| 11    | Manufacture of beverages   | 5                                      |
| 12    | Manufacture of tobacco products  | 2                                      |
| 14    | Manufacture of wearing apparel   | 1                                      |
| 17    | Manufacture of paper and paper products                                      | 4                                      |
| 19    | Manufacture of coke and refined petroleum products                           | 2                                      |
| 20    | Manufacture of chemicals and chemical products                               | 10                                     |
| 21    | Manufacture of basic pharmaceutical products and pharmaceutical preparations | 2                                      |
| 22    | Manufacture of rubber and plastic products                                   | 9                                      |
| 23    | Manufacture of other non-metallic mineral products                           | 2                                      |
| 24    | Manufacture of basic metals  | 8                                      |
| 25    | Manufacture of fabricated metal products (except machinery and equipment)    | 5                                      |
| 26    | Manufacture of computer, electronic and optical products                     | 1                                      |
| 27    | Manufacture of electrical equipment  | 8                                      |
| 28    | Manufacture of machinery and equipment N.E.C.                                | 6                                      |
| 29    | Manufacture of motor vehicles, trailers and semi-trailers                    | 26                                     |
| 30    | Manufacture of other transport equipment                                     | 3                                      |
| 35    | Electricity, gas, steam and air conditioning supply                          | 2                                      |

## Indicators of Foreign-Invested Enterprises (%)

|   |           | Share of Foreign Capital (%) |      |  |
|---|-----------|------------------------------|------|--|
|   | 0.01 - 25 | 25.01 - 50                   | 50+  |  |
| Number of Enterprises                             | 9         | 25                           | 83   |  |
| Ratio of Number of Enterprises (%)                | 7.7       | 21.4                         | 70.9 |  |
| Production-based Sales (Net)                      | 4.6       | 29.7                         | 65.7 |  |
| Net Sales   | 4.3       | 29.9                         | 65.8 |  |
| Exports (According to GTS, \$ Thousand)           | 2.3       | 34.5                         | 63.2 |  |
| Total Profit and Loss for the Period (before tax) | 9.4       | 28.0                         | 62.7 |  |
| EBITDA  | 5.6       | 36.6                         | 57.8 |  |
| Equity Capital                                    | 11.6      | 14.6                         | 73.8 |  |
| Total Assets                                      | 9.9       | 27.2                         | 62.9 |  |
| Wage Employees                                    | 8.0       | 24.9                         | 67.1 |  |
| Gross Value Added (at Producers' Prices)          | 7.8       | 16.2                         | 76.0 |  |

## ICI MEMBERS IN THE ISO 500

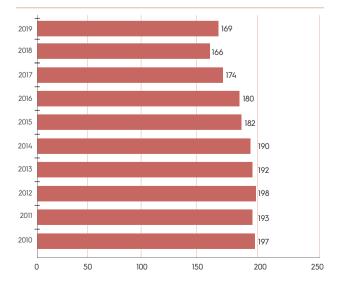
While the ISO 500 covers industrial companies across Turkey, the performance of Istanbul Chamber of Industry members constitutes a particular topic of assessment.

# The number of ICI-member enterprises has increased for the first time after a long period.

On a yearly basis, the number of ICI members follows downward trend in general. Having stood at 197 in 2010, the number of ICI members declined to 166 in 2018. In 2019, the number increased after a long time, rising by 3 to 169.

This increase in the number of ICI members can be attributed to the fluctuations experienced due to the conditions faced by the industry in 2018 and 2019. Industrial enterprises in all provinces across Turkey were affected

### ICI MEMBERS (#)



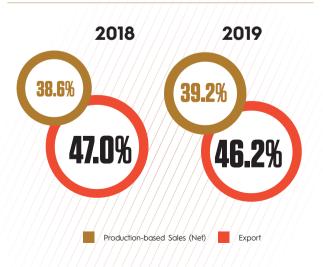
by these challenging conditions to varying extents. The increase in the number of ICI members in the ISO 500 also points to the resilience of the industry in Istanbul.

## The share of ICI members in productionbased sales increased.

Along with the increase in the number of ICI members, the share of these enterprises in main aggregates of ISO 500 also followed an upward trajectory. In this regard, production-based sales serve as a key indicator, which also determines the ranking of the ISO 500 list.

The share of ICI members in production-based sales increased from 38.6 percent in 2018 to 39.2 percent in 2019. This figure, which was recorded below 40 percent for the first time in 2018, showed an upward trend again in 2019 though it remained below that threshold.

The share of ICI members in exports and wage employees decreased, albeit to a limited extent, in 2019. The share of ICI members in exports declined from 47 percent to 46.2 percent, and in wage employees from 38 percent to 37.8 percent.



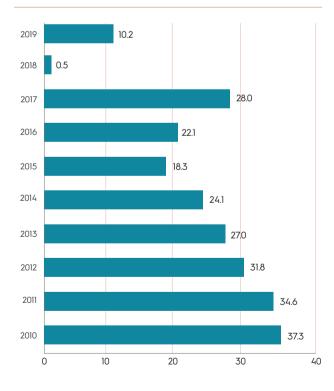
### SHARE OF ICI MEMBERS (%)

# While the share of interest expenses in net value-added fell, the share of profit climbed.

With the impact of the financial shock of 2018, the share of profit as national income in net value-added took a deep dive to hit 0.5 percent, an all-time low for a long period, then slightly recovered to realize at 10.2 percent in 2019. However, it was still well below the share required for capital accumulation in the industry.

In 2019, the share of interest expenses in the net value-added generated suffered a 4-point fall to hit 30.1 percent. After the financial shock in 2018, the share of interest expenses rose sharply, adversely affecting the financial structures of companies. Despite the decline in 2019, the share of interest expenses is still high.

## SHARE OF PROFIT IN THE FACTOR INCOME OF ICI MEMBERS (%)



The share of ICI members in wages and salaries paid was 59.7 percent in 2019, down from 65.4 percent in 2018. Although the share of wages and salaries paid followed a downward path, it came close to the averages of the previous years and showed a normalization trend in 2019.

### BREAKDOWN OF FACTOR INCOME OF ICI MEMBERS (%)



| Main Indicators of the ICI                        | Members (TL)                                  |                                | >                 |
|---|---|--------------------------------|-------------------|
|   | <b>A</b><br>Top 500<br>Industrial Enterprises | <b>B</b><br>169<br>ICI Members | <b>B/A</b><br>(%) |
| Production-based Sales (Net)                      | 1,021,869,453,958                             | 401,082,946,579                | 39.2              |
| Net Sales   | 1,143,777,149,779                             | 453,194,567,005                | 39.6              |
| Exports (According to GTS, \$ Thousand)           | 73,515,291                                    | 33,968,814                     | 46.2              |
| Profit for the Period (before tax)                | 78,413,408,076                                | 28,187,375,849                 | 35.9              |
| Loss for the Period                               | 16,799,334,279                                | 3,788,956,830                  | 22.6              |
| Total Profit and Loss for the Period (before tax) | 61,614,073,797                                | 24,398,419,019                 | 39.6              |
| EBITDA  | 128,868,499,384                               | 44,089,142,717                 | 34.2              |
| Total Debts                                       | 716,338,725,686                               | 244,721,273,381                | 34.2              |
| Short-term Debts                                  | 431,975,078,949                               | 164,583,008,654                | 38.1              |
| > Financial Debts                                 | 168,315,142,775                               | 61,213,422,785                 | 36.4              |
| > Other Debts                                     | 263,659,936,174                               | 103,369,585,869                | 39.2              |
| Long-term Debts                                   | 284,363,646,736                               | 80,138,264,726                 | 28.2              |
| > Financial Debts                                 | 237,997,767,097                               | 71,281,117,769                 | 30.0              |
| > Other Debts                                     | 46,365,879,640                                | 8,857,146,958                  | 19.1              |
| Equity Capital                                    | 330,676,325,529                               | 107,642,749,407                | 32.6              |
| Paid-up Capital                                   | 154,343,419,246                               | 39,262,623,070                 | 25.4              |
| Capital Reserves                                  | 17,247,010,463                                | 6,670,335,757                  | 38.7              |
| Profit Reserves                                   | 161,576,385,094                               | 52,576,941,440                 | 32.5              |
| Net Period Profit                                 | 71,137,237,736                                | 26,242,696,378                 | 36.9              |
| Accumulated Loss                                  | 73,627,727,010                                | 17,109,847,238                 | 23.2              |
| Total Assets                                      | 1,047,015,051,224                             | 352,364,022,790                | 33.7              |
| Current Assets                                    | 637,714,801,647                               | 233,685,612,633                | 36.6              |
| Fixed Assets                                      | 409,300,249,577                               | 118,678,410,157                | 29.0              |
| > Tangible Fixed Assets                           | 262,621,257,226                               | 64,631,626,452                 | 24.6              |
| > Other Fixed Assets                              | 146,678,992,351                               | 54,046,783,706                 | 36.8              |
| Accumulated Depreciation                          | 283,739,137,116                               | 110,827,270,214                | 39.1              |

Continued on next page

### Main Indicators of the ICI Members (TL)

|  | <b>A</b><br>Top 500<br>Industrial Enterprises | <b>B</b><br>169<br>ICI Members | <b>B/A</b><br>(%) |
|--|---|--------------------------------|-------------------|
| Wage Employees                           | 696,792                                       | 263,515                        | 37.8              |
| Salaries and Wages Paid                  | 68,484,099,673                                | 26,966,040,213                 | 39.4              |
| Interest Paid                            | 36,037,886,857                                | 13,611,086,796                 | 37.8              |
| Profit as National Income                | 28,351,772,013                                | 4,610,841,484                  | 16.3              |
| Net Value Added (at Factors' Prices)     | 132,873,758,543                               | 45,187,968,493                 | 34.0              |
| Amortization                             | 37,476,785,946                                | 13,264,455,184                 | 35.4              |
| Other Indirect Taxes                     | 1,502,435,703                                 | 511,609,245                    | 34.1              |
| Gross Value Added (at Basic Prices)      | 171,852,980,192                               | 58,964,032,922                 | 34.3              |
| VAT + Special Consumption Tax Paid       | 107,418,086,358                               | 46,107,657,607                 | 42.9              |
| Subsidies                                | 471,992,774                                   | 40,266,064                     | 8.5               |
| Gross Value Added (at Producers' Prices) | 278,799,073,776                               | 105,031,424,465                | 37.7              |

### Weight of the ICI Members (%)

|      | Number of<br>ICI<br>Members | Net<br>Sales | Production-<br>based<br>Sales (Net) | Exports | Total Profit and Loss<br>for the Period<br>(before tax) | Total<br>Assets | Equity<br>Capital | Wage<br>Employees | Gross Value<br>Added |
|------|-----------------------------|--------------|-------------------------------------|---------|---|-----------------|-------------------|-------------------|----------------------|
| 2009 | 190                         | 45.1         | 45.5                                | 53.6    | 48.0  | 38.3            | 37.2              | 37.6              | 42.0                 |
| 2010 | 197                         | 46.5         | 45.1                                | 54.5    | 36.9  | 38.6            | 37.4              | 39.6              | 41.5                 |
| 2011 | 193                         | 45.2         | 44.1                                | 51.2    | 37.6  | 39.4            | 36.2              | 41.5              | 43.8                 |
| 2012 | 198                         | 43.2         | 43.0                                | 51.7    | 40.9  | 38.9            | 36.8              | 42.0              | 41.5                 |
| 2013 | 192                         | 40.4         | 41.2                                | 49.0    | 35.6  | 38.0            | 34.8              | 40.1              | 38.9                 |
| 2014 | 190                         | 45.6         | 43.9                                | 50.9    | 46.6  | 40.7            | 39.0              | 41.7              | 44.5                 |
| 2015 | 182                         | 45.4         | 44.0                                | 52.1    | 37.7  | 39.7            | 36.4              | 40.6              | 41.1                 |
| 2016 | 180                         | 42.9         | 41.7                                | 49.8    | 33.9  | 35.4            | 32.1              | 39.7              | 37.8                 |
| 2017 | 174                         | 41.5         | 40.2                                | 46.6    | 37.0  | 35.8            | 32.5              | 39.2              | 37.2                 |
| 2018 | 166                         | 39.4         | 38.6                                | 47.0    | 38.0  | 34.7            | 32.6              | 38.0              | 37.4                 |
| 2019 | 169                         | 39.2         | 46.2                                | 35.9    | 39.6  | 33.7            | 32.6              | 37.8              | 37.7                 |

# PERFORMANCE OF THE PUBLICLY (\*) TRADED ENTERPRISES

# The number of publicly traded enterprises in the ISO 500 was 66.

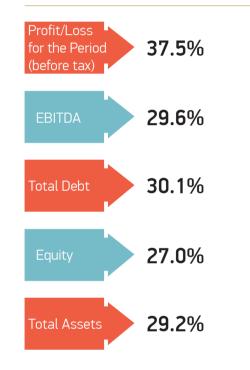
While there were 69 publicly traded entities within the ISO 500 in 2017 and 67 in 2018, this figure was 66 in 2019. With the decrease in number, the share of public enterprises in the main indicators and total aggregates of ISO 500 declined.

The share of publicly traded enterprises in production-based sales fell from 34 percent in 2018 to 32.4 percent in 2019. While their share in exports remained unchanged at 33 percent, their share in the profit and loss for the period saw the steepest decline, falling from 50.7 percent to 37.5 percent.

The share in total assets decreased from 30.5 percent to 29.2 percent and the share in equity from 30.3 percent to 27 percent. The share of publicly traded enterprises in the net value-added generated also declined from 34.2 percent to 26.9 percent.

Publicly traded enterprises failed to maintain their high performance of 2018, performing lower than the rest which saw improvement in 2019.

#### SHARE OF PUBLICLY TRADED ENTERPRISES IN MAIN INDICATORS (%)



#### SHARE OF PUBLICLY TRADED ENTERPRISES IN MAIN INDICATORS (%)

|  | 2018 | 2019 |
|--|------|------|
| Production-Based Sales (Net)                                 | 34.0 | 32.4 |
| Exports <sup>(**)</sup>                                      | 33.0 | 33.0 |
| Total Profit/Loss for the Period (before tax)                | 50.7 | 37.5 |
| Earnings before Interest, Tax, Depreciation and Amortization | 36.1 | 29.6 |
| Total Debt   | 30.6 | 30.1 |
| Equity   | 30.3 | 27.0 |
| Total Assets   | 30.5 | 29.2 |
| Wage Employees   | 22.0 | 21.8 |
| Net Value-Added (at Factor Cost)                             | 34.2 | 26.9 |
|  |      |      |

(\*) Publicly traded shares are based on the information declared by the enterprises in the survey.

(\*\*) 2018 data is based on the STS, while 2019 data is based on the GTS.

### Main Indicators of the Publicly Traded Enterprises (TL)

>

|   | <b>A</b><br>Top 500<br>Industrial Enterprises | <b>B</b><br>66<br>Publicly Traded<br>Enterprises | <b>B/A</b><br>(%) |
|---|---|--|-------------------|
| Production-based Sales (Net)                      | 1,021,869,453,958                             | 331,118,135,809                                  | 32.4              |
| Net Sales   | 1,143,777,149,779                             | 364,548,791,419                                  | 31.9              |
| Exports (According to GTS, \$ Thousand)           | 73,515,291                                    | 24,246,868                                       | 33.0              |
| Profit for the Period (before tax)                | 78,413,408,076                                | 25,714,286,274                                   | 32.8              |
| Loss for the Period                               | 16,799,334,279                                | 2,635,573,091                                    | 15.7              |
| Total Profit and Loss for the Period (before tax) | 61,614,073,797                                | 23,078,713,183                                   | 37.5              |
| EBITDA  | 128,868,499,384                               | 38,091,350,706                                   | 29.6              |
| Total Debts                                       | 716,338,725,686                               | 215,919,856,047                                  | 30.1              |
| Short-term Debts                                  | 431,975,078,949                               | 136,080,098,622                                  | 31.5              |
| > Financial Debts                                 | 168,315,142,775                               | 44,481,406,588                                   | 26.4              |
| > Other Debts                                     | 263,659,936,174                               | 91,598,692,034                                   | 34.7              |
| Long-term Debts                                   | 284,363,646,736                               | 79,839,757,425                                   | 28.1              |
| > Financial Debts                                 | 237,997,767,097                               | 65,588,545,484                                   | 27.6              |
| > Other Debts                                     | 46,365,879,640                                | 14,251,211,941                                   | 30.7              |
| Equity Capital                                    | 330,676,325,529                               | 89,397,333,596                                   | 27.0              |
| Paid-up Capital                                   | 154,343,419,246                               | 29,846,806,285                                   | 19.3              |
| Capital Reserves                                  | 17,247,010,463                                | 7,691,667,398                                    | 44.6              |
| Profit Reserves                                   | 161,576,385,094                               | 38,433,347,863                                   | 23.8              |
| Net Period Profit                                 | 71,137,237,736                                | 23,746,377,948                                   | 33.4              |
| Accumulated Loss                                  | 73,627,727,010                                | 10,320,865,898                                   | 14.0              |
| Total Assets                                      | 1,047,015,051,224                             | 305,317,189,645                                  | 29.2              |
| Current Assets                                    | 637,714,801,647                               | 201,582,952,434                                  | 31.6              |
| Fixed Assets                                      | 409,300,249,577                               | 103,734,237,211                                  | 25.3              |
| > Tangible Fixed Assets                           | 262,621,257,226                               | 62,519,013,417                                   | 23.8              |
| > Other Fixed Assets                              | 146,678,992,351                               | 41,215,223,794                                   | 28.1              |
| Accumulated Depreciation                          | 283,739,137,116                               | 108,769,931,419                                  | 38.3              |
|   |   | L  | l                 |

Continued on next page

### Main Indicators of the Publicly Traded Enterprises (TL)

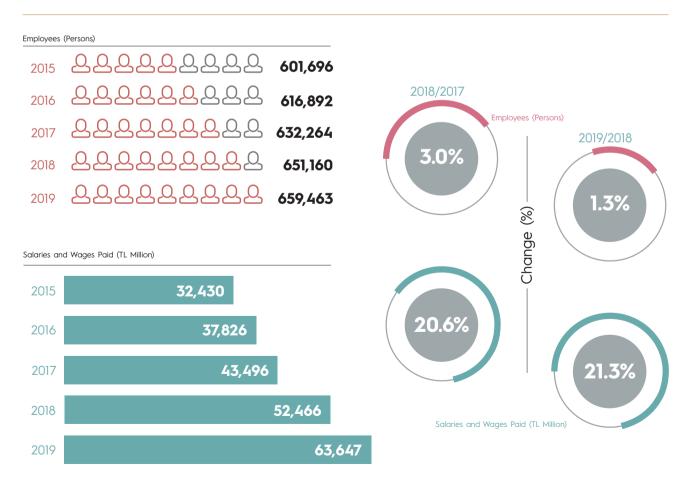
|  | <b>A</b><br>Top 500<br>Industrial Enterprises | <b>B</b><br>66<br>Publicly Traded<br>Enterprises | <b>B/A</b><br>(%) |
|--|---|--|-------------------|
| Wage Employees                           | 696,792                                       | 151,761  | 21.8              |
| Salaries and Wages Paid                  | 68,484,099,673                                | 18,954,200,380                                   | 27.7              |
| Interest Paid                            | 36,037,886,857                                | 8,510,697,067                                    | 23.6              |
| Profit as National Income                | 28,351,772,013                                | 8,217,238,765                                    | 29.0              |
| Net Value Added (at Factors' Prices)     | 132,873,758,543                               | 35,682,136,212                                   | 26.9              |
| Amortization                             | 37,476,785,946                                | 11,318,578,027                                   | 30.2              |
| Other Indirect Taxes                     | 1,502,435,703                                 | 556,529,989                                      | 37.0              |
| Gross Value Added (at Basic Prices)      | 171,852,980,192                               | 47,557,244,228                                   | 27.7              |
| VAT + Special Consumption Tax Paid       | 107,418,086,358                               | 45,137,085,706                                   | 42.0              |
| Subsidies                                | 471,992,774                                   | 48,766,253                                       | 10.3              |
| Gross Value Added (at Producers' Prices) | 278,799,073,776                               | 92,645,563,681                                   | 33.2              |

# EMPLOYMENT IN PRIVATE ENTERPRISES

The industrial sector is among the crucial areas for employment and qualified human resources. In this context, changes in wages and salaries paid and the number of employees of the private enterprises in the ISO 500 serve as significant indicators. In 2019, employment in private enterprises in the ISO 500 grew by 1.3 percent. Wages and salaries paid by private enterprises also climbed by 21.3 percent during the year.

With the 1.3 percent growth in employment, wages and salaries paid by private enterprises increased by 19.8 percent. Adjusted for consumer inflation, wages and salaries increased by 7.1 percent in real terms in 2019.

#### **EMPLOYMENT AND WAGES & SALARIES IN PRIVATE ENTERPRISES**



# MAIN FINANCIAL INDICATORS

The distribution of debt and equity is one of the important indicators demonstrating the financial structure of enterprises.



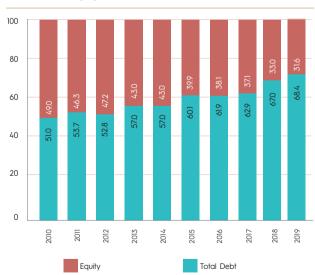
# The debt/equity ratio continued to deteriorate.

The distribution of debt and equity is one of the important indicators demonstrating the financial structure of enterprises.

Private companies in Turkey use borrowing as a significant source for financing their operations. The expanding variety and decreasing costs of global borrowing were particularly effective for Turkish private companies to reinforce this trend. Foreign and foreign currency borrowing were preferred to a greater extent. With this trend, the share of total debt increased while the share of equity started to decline.

The share of total debt in ISO 500, which exceeded the 60-percent mark for the first time in 2015, maintained its upward trajectory in the following years, increasing by 1.4 points reaching 68.4 percent in 2019. While the share of total debt was at a record high, the share of equity dropped to its lowest with 31.6 percent.

The share of debt in private enterprises continues to soar, climbing a further 1.2 points to reach 70.6 percent in 2019. Thus, the share of their equity dropped to 29.4 percent. The financing structure of the private sector continues to deteriorate.



## CHANGE IN DEBT AND EQUITY IN THE FUNDING STRUCTURE (%)

At the same time, the share of equity in public enterprises fell to 55.5 percent, hence the share of debt rising to 44.5 percent.

# Several factors accounted for the increase in the share of total debt in 2019.

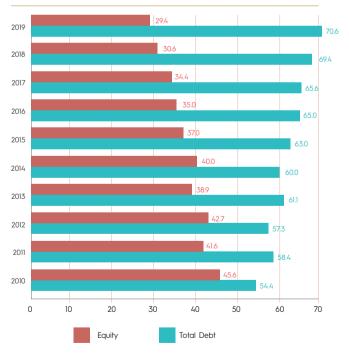
First, after the financial shock in 2018, net working capital needs of enterprises continued to climb in 2019. Rising costs and inflation, interest rates and exchange rates deteriorated their financial structure, increasing the need for net working capital. Companies relied more on borrowing to meet their net working capital needs.

Moreover, while companies restructured their debts in 2019, they also tried to benefit from suitable government-backed loan facilities.

Exchange rate movements is a key reason behind the rising share of debts. The lira equivalents of FX-denominated debt becomes inflated due to the depreciation of the lira, resulting in higher shares of debt in total assets.

Debts grew higher even without any actual borrowing. This effect of the exchange rates was felt again in 2019.

#### CHANGE IN DEBT AND EQUITY IN THE FUNDING STRUCTURE OF PRIVATE ENTERPRISES (%)



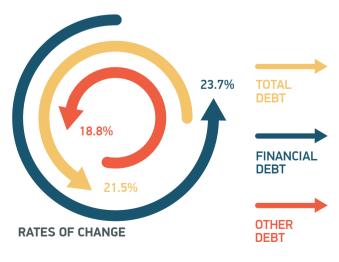
Finally, the profitability was negatively affected, and the total profit declined in nominal terms in 2019, leaving companies with limited means to generate equity.

### Funding Structure (%)

| Top 500 Industrial Enterprises | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  |
|--------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Short-Term Debts               | 36.5  | 34.3  | 36.2  | 34.6  | 34.9  | 35.6  | 38.0  | 41.6  | 41.3  |
| Long-Term Debts                | 17.2  | 18.5  | 20.8  | 22.4  | 25.2  | 26.3  | 24.9  | 25.4  | 27.2  |
| Total Debts                    | 53.7  | 52.8  | 57.0  | 57.0  | 60.1  | 61.9  | 62.9  | 67.0  | 68.4  |
| Equity                         | 46.3  | 47.2  | 43.0  | 43.0  | 39.9  | 38.1  | 37.1  | 33.0  | 31.6  |
|                                | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Private Enterprises            | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  |
| Short-Term Debts               | 39.7  | 37.0  | 38.5  | 36.8  | 37.4  | 38.0  | 40.4  | 43.3  | 42.5  |
| Long-Term Debts                | 18.7  | 20.3  | 22.6  | 23.2  | 25.6  | 27.0  | 25.2  | 26.0  | 28.0  |
| Total Debts                    | 58.5  | 57.3  | 61.1  | 60.0  | 63.0  | 65.0  | 65.6  | 69.4  | 70.6  |
| Equity                         | 41.5  | 42.7  | 38.9  | 40.0  | 37.0  | 35.0  | 34.4  | 30.6  | 29.4  |
|                                | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Public Enterprises             | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  |
| Short-Term Debts               | 14.4  | 16.1  | 17.0  | 15.3  | 11.1  | 14.6  | 15.6  | 24.6  | 27.0  |
| Long-Term Debts                | 6.9   | 6.3   | 6.0   | 15.4  | 21.2  | 20.5  | 22.0  | 19.1  | 17.5  |
| Total Debts                    | 21.4  | 22.4  | 23.0  | 30.7  | 32.3  | 35.1  | 37.6  | 43.7  | 44.5  |
| Equity                         | 78.6  | 77.6  | 77.0  | 69.3  | 67.7  | 64.9  | 62.4  | 56.3  | 55.5  |
|                                | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |

# Share of financial debt in total debt increased.

In 2019, financial debts of the ISO 500 grew at a rate of 23.7 percent while other debts rose by 18.8 percent. As in 2018, financial debt followed a steeper curve compared to other debts in 2019. As a result of higher borrowing ratios, the share of financial debt in total debt grew slightly from 55.7 percent in 2018 to 56.7 percent in 2019. Meanwhile, the share of other debts fell to 43.3 from 44.3 percent.



| Changes | in | Debts | (TL) |
|---------|----|-------|------|
|---------|----|-------|------|

|                          | Total Dabas     | Financial       | Debts     | Other Debts     |           |  |  |
|--------------------------|-----------------|-----------------|-----------|-----------------|-----------|--|--|
|                          | Total Debts     | Value           | Share (%) | Value           | Share (%) |  |  |
| 2014                     | 256,865,618,819 | 139,526,148,677 | 54.3      | 117,339,470,142 | 45.7      |  |  |
| 2015                     | 305,472,597,410 | 174,394,921,483 | 57.1      | 131,077,675,927 | 42.9      |  |  |
| 2016                     | 379,080,634,920 | 207,366,601,032 | 54.7      | 171,714,033,888 | 45.3      |  |  |
| 2017                     | 447,231,461,383 | 242,877,446,345 | 54.3      | 204,354,015,038 | 45.7      |  |  |
| 2018                     | 589,493,485,990 | 328,597,965,015 | 55.7      | 260,895,520,975 | 44.3      |  |  |
| 2019                     | 716,338,725,686 | 406,312,909,872 | 56.7      | 310,025,815,814 | 43.3      |  |  |
| Change (%) - (2019/2018) | 21.5            | 23.7            | -         | 18.8            | -         |  |  |

# Restructuring efforts drove short-term financial debt down.

Financial debt is categorized into short- and long-term financial debt. Since 2008, the share of short-term financial debt had been on the decrease, dropping from 51.5 percent to 37.8 percent in 2016. Industrial enterprises utilized midlong-term financial borrowing facilities in this period, which led to a decrease in the share of short-term financial debt.

In 2017 and 2018, the share of short-term financial debt in overall financial debt surged. The ratio of short-term financial debts to overall financial debt, which was 41.9 percent in 2017, climbed to 45.3 percent in 2018. This increase was in no small part due to the significant drop in the availability of mid-long-term financing opportunities amid financial volatilities. Accordingly, industrial enterprises were forced to meet their rising working capital needs with short-term financial borrowing.

In 2019, the share of short-term financial debt in total financial debt dipped once more to 41.4 percent. Two factors were effective in this decline. First, some of the short-term financial debts were restructured into mid-long-term financial debts. The other factor is that the relative improvement in financial conditions starting in the second half of 2019 once again increased the long-term loan opportunities.

As of 2019, long-term financial debts of the ISO 500 are higher than short-term financial debts in 13 of the 25 sub-sectors. 12 sectors, on the other hand, had higher short-term debts compared to long-term debts. The number of sectors with higher long-term debts in comparison to 2018 rose by 3. Some sub-sectors improved their maturity structures in 2019.

SHARE OF SHORT-TERM FINANCIAL DEBT IN TOTAL FINANCIAL DEBT (%)



The sectoral analysis of the financial debts of the ISO 500 revealed some changes in the five sectors with the highest financial debt and their rankings, compared to 2018. The basic metal industry had the highest financial debt again, with refined petroleum products rising to the second place. While food products remained as the third, textile products advanced to the fourth place, and electricity, gas, steam and air conditioning systems dropped to fifth place. Unlike the last year, motor vehicles were among the top 5 sectors with the highest financial debt.

Among the sectors whose short-term financial debts are significantly above their long-term financial debts, food products, basic metals and electronics stand out. The sectors whose long-term financial debts were significantly above their short-term financial debts were manufacture of refined petroleum products, manufacture and distribution of electricity, gas, steam and air conditioning systems, mining and quarrying and manufacture of mineral products.

### Financial Debts (TL)

|       | Sectors  | Short-Term<br>Financial Debts | Long-Term<br>Financial Debts | Total<br>Financial Debts |
|-------|--|-------------------------------|------------------------------|--------------------------|
| 05-08 | Mining and quarrying   | 4,143,299,708                 | 21,341,468,996               | 25,484,768,703           |
| 10    | Manufacture of food products   | 26,817,458,813                | 18,315,819,700               | 45,133,278,513           |
| 11    | Manufacture of beverages   | 1,460,459,556                 | 7,283,807,940                | 8,744,267,495            |
| 12    | Manufacture of tobacco products  | 709,977,600                   | -                            | 709,977,600              |
| 13    | Manufacture of textiles  | 17,923,004,891                | 16,391,317,743               | 34,314,322,635           |
| 14    | Manufacture of wearing apparel   | 1,631,142,182                 | 624,649,842                  | 2,255,792,024            |
| 16    | Manufacture of wood and of products of wood and cork (except furniture)      | 3,291,871,869                 | 5,572,891,533                | 8,864,763,402            |
| 17    | Manufacture of paper and paper products                                      | 1,880,235,027                 | 4,240,584,715                | 6,120,819,742            |
| 18    | Printing and reproduction of recorded media                                  | 416,768,412                   | 235,708,667                  | 652,477,079              |
| 19    | Manufacture of coke and refined petroleum products                           | 6,830,170,222                 | 39,558,240,388               | 46,388,410,611           |
| 20    | Manufacture of chemicals and chemical products                               | 16,952,217,423                | 16,392,137,999               | 33,344,355,423           |
| 21    | Manufacture of basic pharmaceutical products and pharmaceutical preparations | 1,037,115,377                 | 1,049,130,236                | 2,086,245,613            |
| 22    | Manufacture of rubber and plastic products                                   | 6,031,308,709                 | 5,213,859,387                | 11,245,168,096           |
| 23    | Manufacture of other non-metallic mineral products                           | 3,763,151,315                 | 16,784,902,353               | 20,548,053,668           |
| 24    | Manufacture of basic metals  | 31,383,681,126                | 24,228,093,068               | 55,611,774,194           |
| 25    | Manufacture of fabricated metal products<br>(except machinery and equipment) | 1,955,536,878                 | 1,990,730,562                | 3,946,267,440            |
| 26    | Manufacture of computer, electronic and optical products                     | 5,031,964,322                 | 646,333,858                  | 5,678,298,181            |
| 27    | Manufacture of electrical equipment  | 7,664,578,667                 | 10,497,194,612               | 18,161,773,279           |
| 28    | Manufacture of machinery and equipment N.E.C.                                | 1,011,135,939                 | 2,544,743,183                | 3,555,879,122            |
| 29    | Manufacture of motor vehicles, trailers and semi-trailers                    | 15,764,132,896                | 14,458,649,247               | 30,222,782,143           |
| 30    | Manufacture of other transport equipment                                     | 4,780,073,524                 | 2,847,404,976                | 7,627,478,500            |
| 31    | Manufacture of furniture   | 258,417,273                   | 422,300,003                  | 680,717,276              |
| 32    | Other manufacturing  | 496,543,413                   | 859,329,051                  | 1,355,872,464            |
| 32.1  | Manufacture of jewellery, bijouterie and related articles                    | 496,543,413                   | 859,329,051                  | 1,355,872,464            |
| 35    | Electricity, gas, steam and air conditioning supply                          | 7,000,397,631                 | 26,498,469,035               | 33,498,866,667           |
|       | Total  | 168,315,142,775               | 237,997,767,097              | 406,312,909,872          |



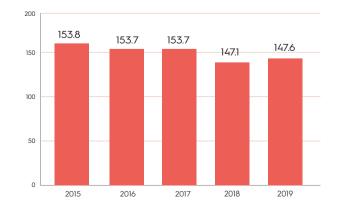
# FINANCIAL RATIOS

The effects of the financial shocks in 2018 on the financial structures and financial ratios of industrial enterprises carried over to 2019. The economic rebalancing policies implemented in this period also affected the 2019 results. Industrial enterprises tried to improve their financial ratios in 2019 with their significantly deteriorated financial structures.

## Current ratio improved slightly in 2019.

Current ration refers to businesses' capability to liquidate their working assets and use the funds generated to meet their short-term financial liabilities. A working asset stock that is greater in value than short-term debts indicates that the business has a net positive working capital and the capacity to fulfill its short-term financial liabilities.

#### **CURRENT RATIO (%)**

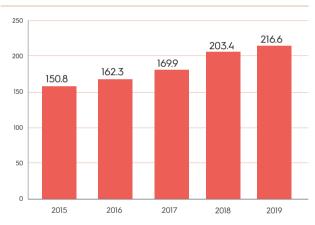


The current ratio of the ISO 500 fell by 6.6 points in 2018 to 147.1 percent, thus the current ratio dropped to its sixyear-low. This downward trajectory was abandoned in 2019 and the current ratio was 147.6 percent with a moderate increase.

# The total debt to equity ratio continued to rise.

The economic developments and financial shocks that marked 2018 caused a significant increase in total debt and the total debt/equity ratio of the ISO 500 jumped from 169.9 percent to 203.4 percent in the same year. In other words, the total debt exceeded twice the size of equity for the first time.

#### TOTAL DEBT / EQUITY (%)



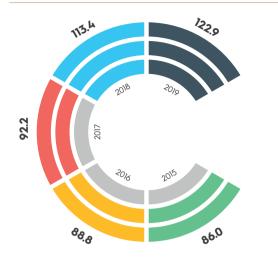
This trend continued in 2019. The total debt/equity ratio continued to rise in 2019, reaching 216.6 percent. Enterprises utilized more borrowing to meet their increasing net working capital needs in 2019. Equity generation opportunities were limited. Therefore, their financial structures continued to deteriorate in terms of debts.

## Financial debt remained above equity.

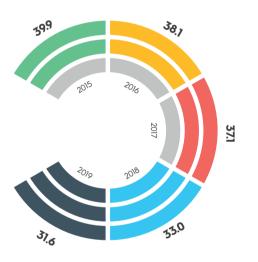
The financial debt/equity ratio of the ISO 500 experienced a surge in 2019, rising from 113.4 percent to 122.9 percent. Thus, following 2018, when financial debts exceeded equity for the first time, financial debts continued their upward trajectory in 2019. The fact that financial debt was higher than equity is considered as one of the major lasting effects of the financial shocks of 2018.

A significant portion of financial debts consisted of foreign currency debts. 2019 saw hikes in foreign exchange rates as well, leading to an increase in the TL-equivalents of financial debts, and subsequently, further driving the financial debt to equity ratio up.

#### FINANCIAL DEBT / EQUITY (%)



#### EQUITY / TOTAL ASSETS (%)



# The equity to assets ratio dropped below 1/3.

The equity to total assets ratio shows to what extent industrial enterprises use equity to finance their activities. Level of this ratio demonstrates financial health. In 2019, the equity to total assets ratio of the ISO 500 fell a further 1.4 points to reach 31.6 percent.

# The share of fixed assets in total assets increased slightly.

A high ratio of current assets to total assets has a positive impact on the management of working capital. Conversely, a decline in the share of fixed assets indicates a downturn in companies' tendency to invest in fixed assets, or in production machinery and equipment.

The ratio of fixed assets to total assets increased to 46.3 percent in 2015 before dropping to 38.8 percent in 2018. Since 2016, the deterioration in investment conditions, sharp decline in domestic demand and increases in financial expenses have limited fixed asset investments.

In 2019, the share of fixed assets rose by 0.3 points to 39.1 percent. On a year-over-year basis, tangible fixed assets increased by 23.6 percent and other fixed assets increased by 14.3 percent. This indicates that the limited increase in the share of fixed assets is due to the completed replacement and modernization investments.

|  |       | Top 500 |       |       | Top 500-Private |       |       | Top 500-ICI |       |       |       | Top 500-Public |       |       | C     |       |
|--|-------|---------|-------|-------|-----------------|-------|-------|-------------|-------|-------|-------|----------------|-------|-------|-------|-------|
|  | 2016  | 2017    | 2018  | 2019  | 2016            | 2017  | 2018  | 2019        | 2016  | 2017  | 2018  | 2019           | 2016  | 2017  | 2018  | 2019  |
| Current Ratio<br>(Current Assets / Short-Term Debts) | 153.7 | 153.7   | 147.1 | 147.6 | 147.3           | 148.8 | 146.3 | 147.3       | 141.4 | 140.4 | 136.7 | 142.0          | 295.7 | 273.7 | 160.1 | 153.8 |
| Total Debts / Total Assets                           | 61.9  | 62.9    | 67.0  | 68.4  | 65.0            | 65.6  | 69.4  | 70.6        | 65.5  | 66.4  | 69.0  | 69.5           | 35.1  | 37.6  | 43.7  | 44.5  |
| Total Debts / Equity Capital                         | 162.3 | 169.9   | 203.4 | 216.6 | 185.4           | 190.8 | 226.4 | 239.8       | 189.4 | 197.8 | 222.7 | 227.3          | 54.2  | 60.2  | 77.7  | 80.2  |
| Short-Term Debts / Equity Capital                    | 57.5  | 60.4    | 62.1  | 60.3  | 58.5            | 61.6  | 62.5  | 60.3        | 65.7  | 69.2  | 70.5  | 67.3           | 41.7  | 41.5  | 56.2  | 60.6  |
| Financial Debts / Equity Capital                     | 88.8  | 92.2    | 113.4 | 122.9 | 102.5           | 103.6 | 126.5 | 135.5       | 99.0  | 98.2  | 117.3 | 123.1          | 24.4  | 33.0  | 42.0  | 48.3  |
| Financial Debts / Total Assets                       | 33.8  | 34.2    | 37.4  | 38.8  | 35.9            | 35.6  | 38.7  | 39.9        | 34.2  | 33.0  | 36.4  | 37.6           | 15.8  | 20.6  | 23.6  | 26.8  |
| Equity Capital / Total Assets                        | 38.1  | 37.1    | 33.0  | 31.6  | 35.0            | 34.4  | 30.6  | 29.4        | 34.5  | 33.6  | 31.0  | 30.5           | 64.9  | 62.4  | 56.3  | 55.5  |

#### Financial Ratios (%)

### Sectoral Financial Ratios - 2019 (%)

|       | Sectors   | Current Ratio<br>(Current Assets<br>/ Short-Term<br>Debts) | Total Debts /<br>Total Assets | Total<br>Debts / Equity<br>Capital | Short-Term<br>Debts /<br>Equity Capital | Financial<br>Debts / Equity<br>Capital | Financial<br>Debts / Total<br>Assets | Equity<br>Capital / Total<br>Assets |
|-------|---|--|-------------------------------|------------------------------------|---|--|--------------------------------------|-------------------------------------|
| 05-08 | Mining and quarrying  | 198.6  | 48.7                          | 94.9                               | 32.8                                    | 71.8                                   | 36.8                                 | 51.3                                |
| 10    | Manufacture of food products  | 141.3  | 69.4                          | 226.8                              | 71.9                                    | 144.8                                  | 44.3                                 | 30.6                                |
| 11    | Manufacture of beverages  | 162.0  | 65.6                          | 190.8                              | 39.1                                    | 128.5                                  | 44.2                                 | 34.4                                |
| 12    | Manufacture of tobacco products   | 101.1  | 78.7                          | 369.4                              | 98.6                                    | 41.5                                   | 8.8                                  | 21.3                                |
| 13    | Manufacture of textiles   | 140.5  | 74.0                          | 285.3                              | 60.1                                    | 225.2                                  | 58.5                                 | 26.0                                |
| 14    | Manufacture of wearing apparel  | 119.9  | 66.2                          | 196.2                              | 85.3                                    | 86.8                                   | 29.3                                 | 33.8                                |
| 16    | Manufacture of wood and of products of wood and cork (except furniture)         | 133.4  | 84.2                          | 533.3                              | 50.7                                    | 344.6                                  | 54.4                                 | 15.8                                |
| 17    | Manufacture of paper and paper products   | 192.4  | 65.5                          | 189.7                              | 50.8                                    | 127.5                                  | 44.0                                 | 34.5                                |
| 18    | Printing and reproduction of recorded media                                     | 131.9  | 82.8                          | 482.5                              | 71.0                                    | 353.3                                  | 60.6                                 | 17.2                                |
| 19    | Manufacture of coke and refined petroleum products                              | 115.3  | 90.6                          | 965.3                              | 49.6                                    | 534.5                                  | 50.2                                 | 9.4                                 |
| 20    | Manufacture of chemicals and chemical products                                  | 159.8  | 63.2                          | 171.6                              | 64.6                                    | 113.3                                  | 41.7                                 | 36.8                                |
| 21    | Manufacture of basic pharmaceutical products and<br>pharmaceutical preparations | 235.5  | 41.3                          | 70.5                               | 66.2                                    | 38.7                                   | 22.7                                 | 58.7                                |
| 22    | Manufacture of rubber and plastic products                                      | 140.2  | 68.7                          | 219.2                              | 70.5                                    | 128.1                                  | 40.1                                 | 31.3                                |
| 23    | Manufacture of other non-metallic mineral products                              | 157.9  | 69.7                          | 229.9                              | 42.3                                    | 147.8                                  | 44.8                                 | 30.3                                |
| 24    | Manufacture of basic metals   | 139.8  | 66.3                          | 196.3                              | 73.0                                    | 115.6                                  | 39.0                                 | 33.7                                |
| 25    | Manufacture of fabricated metal products (except machinery and equipment)       | 228.4  | 62.8                          | 168.7                              | 53.7                                    | 40.1                                   | 14.9                                 | 37.2                                |
| 26    | Manufacture of computer, electronic and optical<br>products                     | 162.5  | 65.4                          | 188.6                              | 72.7                                    | 37.2                                   | 12.9                                 | 34.6                                |
| 27    | Manufacture of electrical equipment   | 156.8  | 71.1                          | 246.3                              | 66.4                                    | 122.2                                  | 35.3                                 | 28.9                                |
| 28    | Manufacture of machinery and equipment N.E.C.                                   | 279.3  | 44.1                          | 79.0                               | 62.6                                    | 38.3                                   | 21.4                                 | 55.9                                |
| 29    | Manufacture of motor vehicles, trailers and semi-trailers                       | 130.8  | 71.7                          | 253.3                              | 73.8                                    | 116.2                                  | 32.9                                 | 28.3                                |
| 30    | Manufacture of other transport equipment  | 237.5  | 75.1                          | 301.1                              | 47.5                                    | 86.9                                   | 21.7                                 | 24.9                                |
| 31    | Manufacture of furniture  | 228.6  | 41.4                          | 70.7                               | 66.4                                    | 23.2                                   | 13.6                                 | 58.6                                |
| 32    | Other manufacturing   | 265.3  | 62.6                          | 167.4                              | 54.4                                    | 120.3                                  | 45.0                                 | 37.4                                |
| 32.1  | Manufacture of jewellery, bijouterie and related articles                       | 265.3  | 62.6                          | 167.4                              | 54.4                                    | 120.3                                  | 45.0                                 | 37.4                                |
| 35    | Electricity, gas, steam and air conditioning supply                             | 100.5  | 65.1                          | 186.2                              | 41.5                                    | 122.5                                  | 42.8                                 | 34.9                                |
|       | Total   | 147.6  | 68.4                          | 216.6                              | 60.3                                    | 122.9                                  | 38.8                                 | 31.6                                |

# PROFITABILITY INDICATORS

External conditions play a role in the profitability of enterprises along with their business performances.



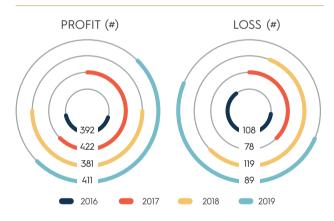
## Number of profitable enterprises improves.

The number of ISO 500 enterprises that record a profit or loss may vary from year to year. The profitability of enterprises is dependent on external conditions as much as their own performance.

As part of the survey, the number of enterprises that record earnings before interest, tax, depreciation and amortization have also been evaluated since 2013. This indicator, abbreviated as EBITDA, is a more accurate measure of enterprises' profitability performance.

In 2019, the number of ISO 500 enterprises that recorded a profit jumped from 381 to 411, and the number of enterprises that recorded a loss dropped from 119 to 89. Following the financial shocks of 2018, industrial enterprises focused on improving their financial structures as well as their profitability in 2019. In this period, with a downturn in financial volatility, a relative improvement was achieved in profitability performance.

#### # OF ENTERPRISES THAT RECORD PROFIT OR LOSS (Profit/Loss Before Tax)



### Return on sales down to 5.4 percent.

Return on sales (ROS) is calculated by dividing the total profit and loss for the period by the net sales of the ISO 500.

Although the number of profitable ISO 500 enterprises increased in 2019, their return on sales fell by 1 point in 2019 to 5.4 percent. ROS hit a seven-year-high in 2017 before declining in 2018 and 2019.

This decline was due to two reasons: Companies continued to experience significant increases in cost caused by the financial shock of 2018 in 2019 as well. However, the increasing costs were not reflected in the prices as domestic demand contracted dramatically due to the economic rebalancing policies implemented. Sectors resorted to discounts and campaigns throughout the year. At the same time, due

#### **RETURN ON SALES (%)**



to the limited increase in exports, the increase in FX could not fully remedy the ROS performance.

The sectors with the highest ROS in 2019 were mining and quarrying at 26.2 percent, and manufacture of pharmaceutical products at 22.3 percent. The sectors with the lowest ROS were refined petroleum products and manufacture of jewelry, which had negative profitability, as well as printing and reproduction of recorded media (1 percent) and manufacture of wood and of products of wood (1.6 percent).

# Return on assets continued its downward trend with 5.9 percent

Return on assets (ROA) is calculated by dividing the ratio of total pre-tax profit and loss for the period to assets. In 2019, the rate decreased by 1.3 percent to reach 5.9 percent. After rising to 8.3 percent in 2010, ROA entered a downward trend in the following years before making a remarkable recovery in 2016 and 2017. ROA posted a more notable decline in 2019, following the moderate drop in 2018.

The manufacture of pharmaceutical products generated the highest return on assets at 20.9 percent in 2019. The manufacture of machinery and equipment ranked second with 11.9 percent. Other sectors with high ROA were manufacture of fabricated metal products with 11 percent, mining and quarrying



#### **RETURN ON ASSETS (%)**

with 10.3 percent, and manufacture of electronic products with 10.3 percent. Nearly half of the sectors' return on assets was down compared to 2018.

The manufacture of refined petroleum products recorded the lowest ROA at minus 4 percent. In 2019, the number of sectors with negative ROA dropped from four to two. The printing and reproduction of recorded media achieved and an ROA of 1.2 percent, and manufacture of wood and of products of wood 1.3 percent, both sitting at the very bottom of the list.

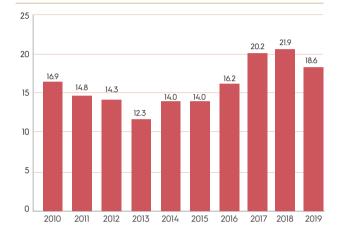
### Return on equity down to 18.6 percent.

Return on equity (ROE) is the ratio of total profit and loss for the period to equity. ROE indicates the amount of profit that companies make with the equity they own and utilize for their activities.

The return on equity of the ISO 500, which showed a noteworthy upward trend in between 2016 and 2018, had its best run in recent years in 2018 with 21.9 percent. In 2019, however, it dropped to 18.6 percent due to weak profitability.

Manufacture of pharmaceutical products enjoyed the highest

return on equity in 2019 at 35.6 percent, Manufacture of motor vehicles achieved an ROE of 32.9 percent and manufacture of tobacco products 31.4 percent. Manufacture of refined petroleum products had the lowest return on equity at minus 43.1 percent.



#### **RETURN ON EQUITY (%)**

#### Return on Sales [Total Profit and Loss for the Period (before tax)/ Net Sales] (%)

|                                | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|--------------------------------|------|------|------|------|------|------|------|------|------|
| Top 500 Industrial Enterprises | 5.6  | 5.7  | 4.9  | 5.7  | 5.6  | 6.8  | 7.2  | 6.4  | 5.4  |
| Private Enterprises            | 4.8  | 5.3  | 4.1  | 6.1  | 5.2  | 5.6  | 7.1  | 6.1  | 5.3  |
| Public Enterprises             | 19.1 | 13.6 | 19.1 | -1.9 | 14.1 | 32.9 | 10.1 | 13.6 | 6.6  |

#### Return on Assets [Total Profit and Loss for the Period (before tax)/ Total Assets] (%)

|                                | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|--------------------------------|------|------|------|------|------|------|------|------|------|
| Top 500 Industrial Enterprises | 6.8  | 6.7  | 5.3  | 6.0  | 5.6  | 6.2  | 7.5  | 7.2  | 5.9  |
| Private Enterprises            | 6.5  | 6.8  | 4.7  | 6.8  | 5.5  | 5.4  | 7.9  | 7.3  | 6.1  |
| Public Enterprises             | 9.2  | 6.3  | 10.1 | -0.9 | 6.0  | 12.6 | 3.7  | 6.6  | 3.8  |

#### Return on Equity [Total Profit and Loss for the Period (before tax)/ Equity Capital] (%)

|                                | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|--------------------------------|------|------|------|------|------|------|------|------|------|
| Top 500 Industrial Enterprises | 14.8 | 14.3 | 12.3 | 14.0 | 14.0 | 16.2 | 20.2 | 21.9 | 18.6 |
| Private Enterprises            | 15.6 | 15.9 | 12.1 | 17.0 | 14.9 | 15.5 | 22.9 | 23.8 | 20.6 |
| Public Enterprises             | 11.7 | 8.1  | 13.1 | -1.2 | 8.9  | 19.4 | 6.0  | 11.8 | 6.9  |

## Sectoral Profitability Ratios - 2019 (%)

|       |   |                    | Top 500             |                     |                    | vate Enterp         |                     |                    | blic Enterpr        |                     |
|-------|---|--------------------|---------------------|---------------------|--------------------|---------------------|---------------------|--------------------|---------------------|---------------------|
|       | Sectors   | Return<br>on Sales | Return<br>on Assets | Return<br>on Equity | Return<br>on Sales | Return<br>on Assets | Return<br>on Equity | Return<br>on Sales | Return<br>on Assets | Return<br>on Equity |
| 05-08 | Mining and quarrying  | 26.2               | 10.3                | 20.1                | 32.5               | 18.6                | 40.0                | 14.0               | 3.4                 | 6.2                 |
| 10    | Manufacture of food products  | 3.1                | 4.3                 | 14.2                | 4.5                | 6.8                 | 20.0                | -20.9              | -13.3               | -191.5              |
| 11    | Manufacture of beverages  | 10.3               | 5.1                 | 14.9                | 10.3               | 5.1                 | 14.9                | -                  | -                   | -                   |
| 12    | Manufacture of tobacco products   | 8.0                | 6.7                 | 31.4                | 8.0                | 6.7                 | 31.4                | -                  | -                   | -                   |
| 13    | Manufacture of textiles   | 5.4                | 3.7                 | 14.2                | 5.4                | 3.7                 | 14.2                | -                  | -                   | -                   |
| 14    | Manufacture of wearing apparel  | 4.1                | 6.6                 | 19.7                | 4.1                | 6.6                 | 19.7                | -                  | -                   | -                   |
| 16    | Manufacture of wood and of products of wood and cork (except furniture)         | 1.6                | 1.3                 | 7.9                 | 1.6                | 1.3                 | 7.9                 | -                  | -                   | -                   |
| 17    | Manufacture of paper and paper products   | 6.9                | 8.1                 | 23.5                | 6.9                | 8.1                 | 23.5                | -                  | -                   | -                   |
| 18    | Printing and reproduction of recorded media                                     | 1.0                | 1.2                 | 7.2                 | 1.0                | 1.2                 | 7.2                 | -                  | -                   | -                   |
| 19    | Manufacture of coke and refined petroleum products                              | -2.9               | -4.0                | -43.1               | -2.9               | -4.0                | -43.1               | -                  | -                   | -                   |
| 20    | Manufacture of chemicals and chemical products                                  | 11.7               | 9.6                 | 26.1                | 8.0                | 6.7                 | 19.8                | 60.3               | 44.8                | 59.9                |
| 21    | Manufacture of basic pharmaceutical products<br>and pharmaceutical preparations | 22.3               | 20.9                | 35.6                | 22.3               | 20.9                | 35.6                | -                  | -                   | -                   |
| 22    | Manufacture of rubber and plastic products                                      | 7.3                | 7.3                 | 23.2                | 7.3                | 7.3                 | 23.2                | -                  | -                   | -                   |
| 23    | Manufacture of other non-metallic mineral products                              | 3.3                | 1.7                 | 5.5                 | 3.3                | 1.7                 | 5.5                 | -                  | -                   | -                   |
| 24    | Manufacture of basic metals   | 4.7                | 6.4                 | 19.1                | 4.7                | 6.4                 | 19.1                | -                  | -                   | -                   |
| 25    | Manufacture of fabricated metal products (except machinery and equipment)       | 12.6               | 11.0                | 29.4                | 10.8               | 9.8                 | 26.9                | 26.9               | 18.0                | 41.7                |
| 26    | Manufacture of computer, electronic and optical products                        | 18.8               | 10.3                | 29.9                | 18.8               | 10.3                | 29.9                | -                  | -                   | -                   |
| 27    | Manufacture of electrical equipment   | 4.8                | 6.4                 | 22.3                | 4.8                | 6.4                 | 22.3                | -                  | -                   | -                   |
| 28    | Manufacture of machinery and equipment N.E.C.                                   | 12.0               | 11.9                | 21.3                | 12.0               | 11.9                | 21.3                | -                  | -                   | -                   |
| 29    | Manufacture of motor vehicles, trailers and semi-trailers                       | 4.4                | 9.3                 | 32.9                | 4.4                | 9.3                 | 32.9                | -                  | -                   | -                   |
| 30    | Manufacture of other transport equipment  | 17.3               | 7.7                 | 30.7                | 17.3               | 7.7                 | 30.7                | -                  | -                   | -                   |
| 31    | Manufacture of furniture  | 8.2                | 9.5                 | 16.2                | 8.2                | 9.5                 | 16.2                | -                  | -                   | -                   |
| 32    | Other manufacturing   | -0.2               | -1.2                | -3.3                | -0.2               | -1.2                | -3.3                | -                  | -                   | -                   |
| 32.1  | Manufacture of jewellery, bijouterie and related articles                       | -0.2               | -1.2                | -3.3                | -0.2               | -1.2                | -3.3                | -                  | -                   | -                   |
| 35    | Electricity, gas, steam and air conditioning supply                             | 3.8                | 2.7                 | 7.8                 | 6.6                | 3.8                 | 26.2                | 0.7                | 0.7                 | 0.9                 |
|       | Total   | 5.4                | 5.9                 | 18.6                | 5.3                | 6.1                 | 20.6                | 6.6                | 3.8                 | 6.9                 |

### **PROFITABILITY INDICATORS**

# The number of enterprises with before interest depreciation and tax is declined.

Absolute EBITDA of enterprises and EBITDA to net sales ratio (alongside EBITDA to equity and EBITDA to total assets) are indicators that are increasingly used in analyses and evaluations.

Accordingly, the ISO 500 survey has included EBITDA calculations and evaluations since its 2013 edition.

The number of enterprises with before interest depreciation and tax is decreased by five and fell to 483 in 2019.

#### # OF ENTERPRISES THAT RECORDED PROFIT OR LOSS IN TERMS OF EBITDA

(Earnings Before Tax, Interest, Depreciation and Amortization)



# EBITDA fell for the first time since 2013.

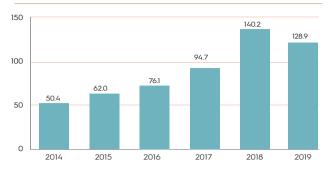
The EBITDA of ISO 500 showed double-digit growth each year between 2015 and 2018. The rate of increase was at 24.4 percent in 2017, and 48 percent in 2018.

EBITDA, which increased continuously since it started to be calculated in 2013, climbed to TL 140.2 billion in 2018, but decreased by 8.1 percent in nominal terms in 2019 to TL 128.9 billion.

While industrial enterprises concentrated their efforts on their main business in 2019, focusing on their EBITDA, the domestic demand conditions, in particular, had a negative impact.

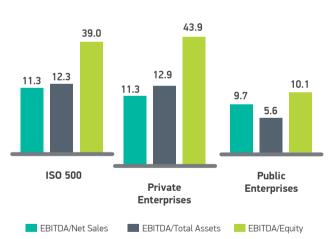
The shrinkage in absolute EBIDTA due to the decline in domestic demand can be cited as the most negative impact of the economic rebalancing policies on the industry in 2019.

#### **EBITDA (TL BILLION)**



## EBITDA ratios declined.

In 2019, the ISO 500's EBITDA margins recorded a decrease over the previous year. EBITDA/net sales ratio dropped to 11.3 percent in 2018, down from 14.2 percent in 2018. In the same period, the EBITDA/assets ratio fell from 15.9 percent to 12.3 percent, and the EBITDA/equity ratio from 48.4 percent to 39 percent.



#### EBITDA INDICATORS (%)

#### **CHANGES IN EBITDA MARGINS (%)**

|                     | 2016 | 2017 | 2018 | 2019 |
|---------------------|------|------|------|------|
| EBITDA/Net Sales    | 13.7 | 12.9 | 14.2 | 11.3 |
| EBITDA/Total Assets | 12.4 | 13.3 | 15.9 | 12.3 |
| EBITDA/Equity       | 32.6 | 36.0 | 48.4 | 39.0 |

# Earnings Before Interest, Tax, Depreciation and Amortization (EBITDA) - (TL)

|       |  | 2018            |                          | 2019            |                          |
|-------|--|-----------------|--------------------------|-----------------|--------------------------|
|       | Sectors  | EBITDA          | EBITDA/<br>Net Sales (%) | EBITDA          | EBITDA/<br>Net Sales (%) |
| 05-08 | Mining and quarrying   | 6,647,231,820   | 35.2                     | 9,037,505,064   | 33.2                     |
| 10    | Manufacture of food products   | 10,106,831,861  | 9.3                      | 12,675,061,986  | 8.8                      |
| 11    | Manufacture of beverages   | 917,463,040     | 12.3                     | 1,211,378,164   | 12.3                     |
| 12    | Manufacture of tobacco products  | 1,515,777,965   | 20.9                     | 804,664,887     | 11.9                     |
| 13    | Manufacture of textiles  | 7,125,829,628   | 21.0                     | 6,580,266,467   | 16.3                     |
| 14    | Manufacture of wearing apparel   | 1,075,873,525   | 9.7                      | 982,952,667     | 7.8                      |
| 16    | Manufacture of wood and of products of wood and cork<br>(except furniture)   | 2,107,992,659   | 19.4                     | 1,783,332,089   | 14.1                     |
| 17    | Manufacture of paper and paper products                                      | 3,463,362,199   | 22.4                     | 2,639,837,754   | 16.1                     |
| 18    | Printing and reproduction of recorded media                                  | 328,908,528     | 22.1                     | 176,813,114     | 13.5                     |
| 19    | Manufacture of coke and refined petroleum products                           | 9,099,846,861   | 8.6                      | 4,742,745,109   | 3.7                      |
| 20    | Manufacture of chemicals and chemical products                               | 12,605,312,927  | 22.4                     | 11,904,493,659  | 18.1                     |
| 21    | Manufacture of basic pharmaceutical products and pharmaceutical preparations | 1,511,700,838   | 25.8                     | 2,619,961,564   | 30.5                     |
| 22    | Manufacture of rubber and plastic products                                   | 3,623,633,815   | 15.1                     | 3,865,882,678   | 13.8                     |
| 23    | Manufacture of other non-metallic mineral products                           | 5,189,298,636   | 22.1                     | 4,566,837,136   | 19.7                     |
| 24    | Manufacture of basic metals  | 27,852,884,383  | 14.4                     | 13,296,361,154  | 6.8                      |
| 25    | Manufacture of fabricated metal products<br>(except machinery and equipment) | 4,034,040,728   | 19.4                     | 4,090,225,337   | 17.8                     |
| 26    | Manufacture of computer, electronic and optical products                     | 5,396,910,652   | 30.1                     | 5,513,584,109   | 22.8                     |
| 27    | Manufacture of electrical equipment  | 8,032,939,597   | 12.4                     | 7,176,016,232   | 10.5                     |
| 28    | Manufacture of machinery and equipment N.E.C.                                | 2,691,728,616   | 18.7                     | 2,464,294,426   | 15.0                     |
| 29    | Manufacture of motor vehicles, trailers and semi-trailers                    | 17,791,568,612  | 10.1                     | 17,390,314,684  | 9.0                      |
| 30    | Manufacture of other transport equipment                                     | 3,645,286,591   | 33.8                     | 3,865,916,980   | 24.8                     |
| 31    | Manufacture of furniture   | 617,555,744     | 11.9                     | 634,727,130     | 11.0                     |
| 32    | Other manufacturing  | 70,957,840      | 0.5                      | 141,068,612     | 0.7                      |
| 32.1  | Manufacture of jewellery, bijouterie and related articles                    | 70,957,840      | 0.5                      | 141,068,612     | 0.7                      |
| 35    | Electricity, gas, steam and air conditioning supply                          | 4,775,193,343   | 12.1                     | 10,634,979,636  | 19.0                     |
|       | Total  | 140,228,130,408 | 14.2                     | 128,868,499,384 | 11.3                     |

# Significant deterioration in operating profitability

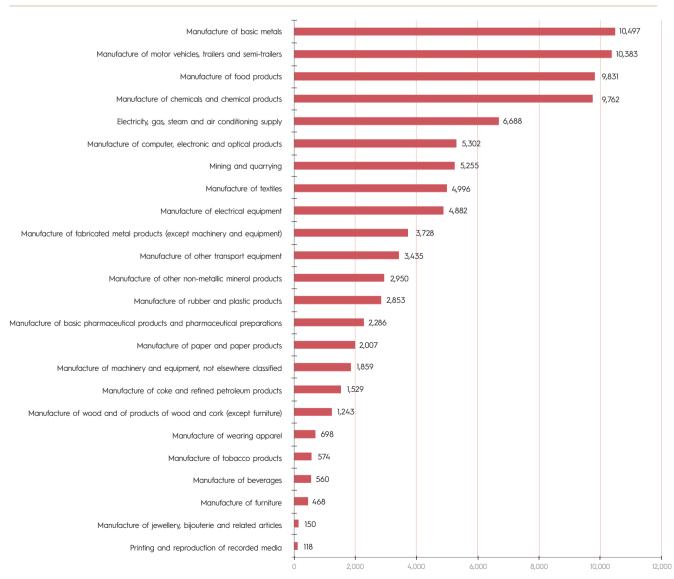
Operating profit is another profitability indicator used to measure the profitability of an enterprise. Operating profit is calculated by deducting operating expenses from gross sales profit and dividing the resulting figure by net sales.

In 2019, operating profits of the ISO 500 recorded a 2.8-point drop, falling from 10.9 percent to 8.1 percent. The absolute operating profit, which stood at TL 107.8 billion in 2018, declined by 14.6 percent to TL 92.1 billion in 2019.

In 2019, due to the fall in domestic demand and challenging conditions in foreign demand, industrial enterprises could not reflect their cost increases sufficiently in sales prices and even resorted to reducing their prices. Therefore, operating profits declined significantly.

On a per-sector basis, the highest absolute operating profit was generated once again by the basic metals industry with TL 10.5 billion. Second highest was manufacture of motor vehicles with TL 10.4 billion. Manufacture of food products came in third with an operating profit of TL 9.8 billion.

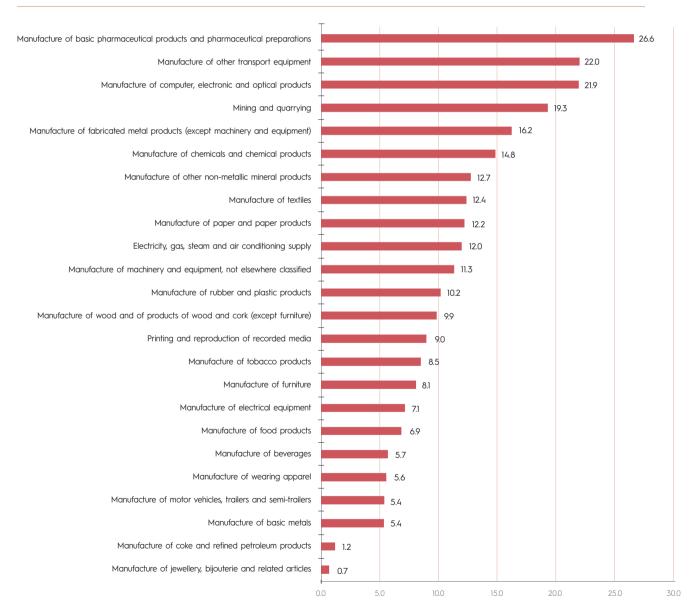
#### **OPERATING PROFITS BY SECTOR (TL MILLION)**



Manufacture of chemicals and chemical products, on the other hand, fell to fourth place with an operating profit of TL 9.8 billion.

In terms of operating profit rates, two of the top three sectors changed in 2019. Manufacture of basic pharmaceutical products rose to first place with 26.6 percent. Manufacture of other transport equipment, which rose to the very top in 2018, was the first runner-up with 22 percent. Same as last year, manufacture of computer, electronic and optical products was the second runner-up with an operating profit of 21.9 percent. Mining and quarrying, which ranked second in 2018, was in the fourth place with 19.3 percent. Manufacture of jewelry had the lowest rate in operating profit with 0.7 percent.

#### **OPERATING PROFIT RATES BY SECTOR (%)**



# CUMULATIVE INCOME STATEMENT AND **ANALYSIS**

The aggregates and ratios in the cumulative income statements of the ISO 500 include important information about the profitability of enterprises.

### The inability to reflect the increase in costs in the prices decreased the profitability.

The aggregates and ratios in the cumulative income statements of the ISO 500 for 2019 include important information on the profitability.

In 2019, sales costs to net sales ratio climbed by 2.3 points to 85 percent. As a result, enterprises recorded a gross sales profit of 15 percent. Meanwhile, the ratio of operating expenses to net sales increased by 0.5 points to 6.9 percent. Thus, the operating profit ratio of ISO 500 industrial enterprises went down from 10.9 to 8.1 percent.

The production costs and operating expenses of ISO 500 reduced operating profitability in 2019. Meanwhile, the cost of sales increased by 19.2 percent, but the increase in net sales remained below the increase in costs with 15.9 percent, as the increases in cost could not be translated adequately into the prices. In 2019, the ratio of income and profit from other operations to net sales dropped to 13.5 percent. 9.9 percentage points of this ratio accounted for profit from foreign currency exchange. The ratio of expenses and losses from

|  | Value   | es (TL)   | Change | Share in ne | t Sales (%) |
|--|---------|-----------|--------|-------------|-------------|
|  | 2018    | 2019      | (%)    | 2018        | 2019        |
| Net Sales  | 987,029 | 1,143,777 | 15.9   | 100.0       | 100.0       |
| - Cost of Sales  | 815,958 | 972,311   | 19.2   | 82.7        | 85.0        |
| Gross Sales Profit (Loss)  | 171,071 | 171,466   | 0.2    | 17.3        | 15.0        |
| - Operating Expenses   | 63,248  | 79,354    | 25.5   | 6.4         | 6.9         |
| Operating Profit (Loss)  | 107,822 | 92,113    | -14.6  | 10.9        | 8.1         |
| + Income and Profit from Other Operations                          | 270,001 | 154,318   | -42.8  | 27.4        | 13.5        |
| Profit from Foreign Currency Exchange                              | 231,502 | 112,892   | -51.2  | 23.5        | 9.9         |
| - Expenses and Losses from Other Operations                        | 214,184 | 117,090   | -45.3  | 21.7        | 10.2        |
| Loss from Foreign Currency Exchange                                | 200,021 | 98,915    | -50.5  | 20.3        | 8.6         |
| Profit (or Loss) before Financial Items                            | 163,639 | 129,342   | -21.0  | 16.6        | 11.3        |
| - Financial Expenses   | 95,823  | 63,831    | -33.4  | 9.7         | 5.6         |
| Ordinary Profit (or Loss) / Profit or (Loss) after Financial Items | 67,816  | 65,511    | -3.4   | 6.9         | 5.7         |
| + Extraordinary Revenues and Profits                               | 6,550   | 6,224     | -5.0   | 0.7         | 0.5         |
| - Extraordinary Expenses and Losses                                | 10,838  | 10,121    | -6.6   | 1.1         | 0.9         |
| Profit (or Loss) for the Period (Before Tax)                       | 63,528  | 61,614    | -3.0   | 6.4         | 5.4         |

#### Cumulative Income Statement

other operations to net sales was 10.2 percent, 8.6 points of which stem from FX losses. The data indicate that the impacts of the exchange rate hikes in 2019 were managed effectively.

The ratio of net income and profit from other operations to net sales of the ISO 500, which was 5.7 percent in 2018, remained on the positive side despite dropping in 2019 with 3.3 percent. The net foreign exchange profit to net sales ratio, which was at 3.2 percent in 2018, stood at 1.2 points in the following year. Good management of foreign exchange risk made a positive contribution to the profitability of the ISO 500 in 2019.

With the 3.3-point contribution from income and profit from other operations, the ISO 500 reached a profitability of 11.3 percent before financial expenses in 2019. However, the profit rate before financial expenses decreased by 5.3 points year-over-year.

At the same time, the ratio of financial expenses to net sales suffered a 4.1-point drop, stopping at 5.6 percent in 2019. Financial cost burden eased significantly in 2019 compared to the previous year. As a result, the ISO 500's ordinary profitability after financial expenses was at 5.7 percent. On the other hand, the said ratio decreased by 1.2 points y-o-y.

After extraordinary revenues and profits (0.5 percent) and extraordinary expenses and losses (0.9 percent), the pretax profitability/net sales ratio of the ISO 500 amounted to 5.4 percent in 2019. Pre-tax profitability shrank by 1 point in 2019, down from 6.4 percent from the previous year.

# Financial expenses to operating profits ratio drops to 69.3 percent.

In 2019, financial expenses continued to be a key indicator for the ISO 500's profitability. As a result of the drop in financial fluctuations, the depreciation of the Turkish lira, the fall in inflation and the decline in interest rates, financial expenses decreased significantly in 2019. Especially in the second half of the year, the decline in interest rates and the relative stability in the Turkish lira created more favorable financial conditions for the ISO 500 compared to 2018.

In 2019, financial expenses dropped by 33.4 percent to TL 63.8 billion, while the share of financial expenses in operating profit decreased from 88.9 percent to 69.3 percent. While industrial enterprises allocated almost all their profit in 2018 to financial expenses, the pressure of those expenses on operating profits moderated in 2019. However, the pressure remained high compared to the years before 2018.

#### FINANCIAL EXPENSES/OPERATING PROFIT (%)

|   | 2016   | 2017   | 2018    | 2019   |
|---|--------|--------|---------|--------|
| Financial Expenses<br>(TL Million)          | 29,006 | 35,175 | 95,823  | 63,831 |
| Operating Profit<br>(TL Million)            | 52,376 | 70,612 | 107,822 | 92,113 |
| Financial Expenses/<br>Operating Profit (%) | 55.4   | 49.8   | 88.9    | 69.3   |

# Non-operating revenues followed suit as net foreign exchange revenues fell.

The ISO 500 survey also includes the calculation of and assessments on non-operating revenues. This is partially due to the impact of non-operating expenses on the profitability (or lack thereof) of enterprises. The second reason is the need to calculate non-operating revenues separately in order to identify the ISO 500's profit as national income and value added. The value added generated by enterprises is calculated through revenues or factor income payments.

Accordingly, profit as national income, or in other words, the share of manufacturer in national income, is calculated as a factor income. In order to find the factor income of profit as national income, non-operating revenues are deducted from pre-tax total profit and loss for the period, and the provisions allocated from profit for that year are added to the result.

Non-operating revenue comprises elements such as dividend income, affiliate revenues, interest revenues, net FX profits, and sale of current and fixed assets.

In 2019, the ISO 500's net non-operating revenues fell by 33.3 percent to TL 37.2 billion. As a result, the share of non-operating revenues to total profit and loss for the period dropped from 87.9 percent to 60.4 percent. This was partly due to reduction in net profits and income from FX.

While the financial shocks experienced in the second half of 2018 caused extraordinary spikes in non-operating revenues with 196.2 percent, non-operating revenues normalized in 2019, owing to the relative financial stability during the year. However, both non-operating revenues and revenues from core businesses and operations contributed to the total profit for the period in 2019. In 2019 ,the share of non-operating revenues to total profit and loss for the period dropped from 87.9 percent to 60.4 percent. This was partly due to reduction in net profits and income from FX. On a sector-by-sector basis, the largest absolute non-operating revenue in 2019 was recorded by the basic metals industry with TL 11.1 billion. The sector with the highest non-operating revenue/net sales ratio was mining and quarrying with 17.5 percent.

Manufacture of beverages ranked second with 17 percent. The ratio of non-operating revenues to net sales of many other manufacturing sectors remained considerably low.

### Non-Operating Revenues (Net) (TL) (Top 500 Industrial Enterprises)

|      | Non-Operating<br>Revenues (1) | Change (%) | Total Profit and Loss<br>for the Period<br>(Before Tax) (2) | Change (%) | 1/2 (%) |
|------|-------------------------------|------------|---|------------|---------|
| 2014 | 13,618,138,305                | 80.6       | 27,097,110,298  | 22.4       | 50.3    |
| 2015 | 12,948,558,661                | -4.9       | 28,319,545,678  | 4.5        | 45.7    |
| 2016 | 14,069,026,366                | 8.7        | 37,734,174,185  | 33.2       | 37.3    |
| 2017 | 18,844,429,683                | 33.9       | 53,084,908,283  | 40.7       | 35.5    |
| 2018 | 55,816,782,890                | 196.2      | 63,528,258,361  | 19.7       | 87.9    |
| 2019 | 37,228,794,798                | -33.3      | 61,614,073,797  | -3.0       | 60.4    |

### Non-Operating Revenues (Net) (TL) (Private Enterprises)

|      | Non-Operating<br>Revenues (1) | Change (%) | Total Profit and Loss<br>for the Period<br>(Before Tax) (2) | Change (%) | 1/2 (%) |
|------|-------------------------------|------------|---|------------|---------|
| 2014 | 11,887,303,520                | 131.2      | 27,502,537,512  | 56.5       | 43.2    |
| 2015 | 10,883,627,643                | -8.4       | 25,397,743,389  | -7.7       | 42.9    |
| 2016 | 11,200,909,947                | 2.9        | 29,772,961,626  | 17.2       | 37.6    |
| 2017 | 16,750,676,795                | 49.5       | 50,551,340,125  | 69.8       | 33.1    |
| 2018 | 45,705,402,402                | 172.9      | 58,241,941,936  | 15.2       | 78.5    |
| 2019 | 33,211,281,302                | -27.3      | 58,303,818,852  | 0.1        | 57.0    |

|      | Non-Operating<br>Revenues (1) | Change (%) | Total Profit and Loss for the<br>Period (Before Tax) (2) | Change (%) | 1/2 (%) |
|------|-------------------------------|------------|--|------------|---------|
| 2014 | 1,730,834,785                 | -27.8      | -405,427,214   | -108.9     | -426.9  |
| 2015 | 2,064,931,018                 | 19.3       | 2,921,802,289  | -820.7     | 70.7    |
| 2016 | 2,868,116,419                 | 38.9       | 7,961,212,559  | 172.5      | 36.0    |
| 2017 | 2,093,752,888                 | -27.0      | 2,533,568,158  | -68.2      | 82.6    |
| 2018 | 10,111,380,488                | 382.9      | 5,286,316,425  | 108.7      | 191.3   |
| 2019 | 4,017,513,496                 | -60.3      | 3,310,254,945  | -37.4      | 121.4   |

## Non-Operating Revenues (Net) (TL) (Public Enterprises)

### Non-Operating Revenues (Net) (TL)

|       | Sectors  | Non-Operating<br>Revenues (Net) | Non-Operating<br>Revenues (Net) / Net Sales |
|-------|--|---------------------------------|---|
| 05-08 | Mining and quarrying   | 4,763,259,218                   | 17.5  |
| 10    | Manufacture of food products   | 395,397,043                     | 0.3   |
| 11    | Manufacture of beverages   | 1,668,617,103                   | 17.0  |
| 12    | Manufacture of tobacco products  | 256,493,504                     | 3.8   |
| 13    | Manufacture of textiles  | 2,210,805,466                   | 5.5   |
| 14    | Manufacture of wearing apparel   | -23,634,325                     | -0.2  |
| 16    | Manufacture of wood and of products of wood and cork (except furniture)      | 621,515,935                     | 4.9   |
| 17    | Manufacture of paper and paper products                                      | 186,072,967                     | 1.1   |
| 18    | Printing and reproduction of recorded media                                  | 25,798,534                      | 2.0   |
| 19    | Manufacture of coke and refined petroleum products                           | 1,856,665,721                   | 1.5   |
| 20    | Manufacture of chemicals and chemical products                               | 4,168,812,702                   | 6.3   |
| 21    | Manufacture of basic pharmaceutical products and pharmaceutical preparations | 109,712,636                     | 1.3   |
| 22    | Manufacture of rubber and plastic products                                   | 1,006,733,584                   | 3.6   |
| 23    | Manufacture of other non-metallic mineral products                           | 1,174,515,034                   | 5.1   |
| 24    | Manufacture of basic metals  | 11,076,684,773                  | 5.7   |
| 25    | Manufacture of fabricated metal products (except machinery and equipment)    | 160,754,519                     | 0.7   |
| 26    | Manufacture of computer, electronic and optical products                     | 862,709,712                     | 3.6   |
| 27    | Manufacture of electrical equipment  | 2,029,476,711                   | 3.0   |
| 28    | Manufacture of machinery and equipment N.E.C.                                | 681,688,202                     | 4.2   |
| 29    | Manufacture of motor vehicles, trailers and semi-trailers                    | 1,869,068,310                   | 1.0   |
| 30    | Manufacture of other transport equipment                                     | 212,068,919                     | 1.4   |
| 31    | Manufacture of furniture   | 105,726,215                     | 1.8   |
| 32    | Other manufacturing  | -95,375,821                     | -0.4  |
| 32.1  | Manufacture of jewellery, bijouterie and related articles                    | -95,375,821                     | -0.4  |
| 35    | Electricity, gas, steam and air conditioning supply                          | 1,897,243,980                   | 3.4   |
|       | Total  | 37,228,794,798                  | 3.3   |

# VALUE ADDED, EFFICIENCY AND PRODUCTIVITY

Efficiency and productivity of the enterprises are measured by value added generated, relative output ratios, turnover ratios and labor productivity.



# The distribution of net value-added normalized relatively.

The calculation of value-added generated by the industrial enterprises in the ISO 500 survey is based on the factor income payments for factors of production. Therefore, the survey compiles data on the factor incomes the enterprises pay for factors of production.

Data on wages and salaries paid (including workforce shares as full compensation and social security premiums paid by the employer), labor as a factor of production, interest paid for capital and profit as national income for the producers' share are collected to calculate the value added generated by the ISO 500.

Amortization set aside for the period and net indirect taxes (indirect taxes and subsidies) are added to the net value added to calculate gross value added at basic prices and producer's prices for each enterprise. Accordingly, the survey examines and analyzes net values added and the share of the factor incomes that constitute them.

In 2019, the distribution of net value-added to factor incomes of the ISO 500 displayed a sharp change in share. The share of profit as national income increased from 10.9 percent to 21.3 percent in 2019.

Despite the relative recovery after the sharp decline in 2018, the share remained low compared to the years before 2018.

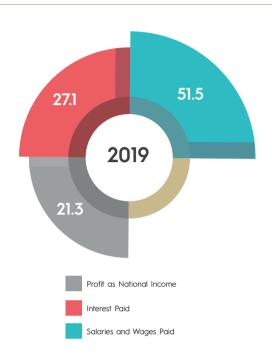
The share of interest expenses in net value-added dropped from 34.4 percent to 27.1 percent in 2019, and the share of wages and salaries paid decreased from 54.7 percent to 51.5 percent.

These developments indicate that after the financial shocks in 2018, there was a partial normalization in the distribution of factor incomes within net value-added in 2019.

### Distribution of Net Value Added by Factor Incomes (%)

|                           |       |       |       | Top 500 In | dustrial Ei | nterprises |       |        |       |
|---------------------------|-------|-------|-------|------------|-------------|------------|-------|--------|-------|
|                           | 2011  | 2012  | 2013  | 2014       | 2015        | 2016       | 2017  | 2018   | 2019  |
| Salaries and Wages Paid   | 50.4  | 55.0  | 55.9  | 57.5       | 56.5        | 52.7       | 46.9  | 54.7   | 51.5  |
| Interest Paid             | 9.7   | 9.6   | 11.6  | 14.3       | 15.4        | 13.9       | 16.8  | 34.4   | 27.1  |
| Profit as National Income | 39.9  | 35.4  | 32.4  | 28.2       | 28.2        | 33.4       | 36.3  | 10.9   | 21.3  |
| Net Value Added           | 100.0 | 100.0 | 100.0 | 100.0      | 100.0       | 100.0      | 100.0 | 100.0  | 100.0 |
|                           |       |       |       | Priva      | ate Enterpr | ises       |       | Ì      |       |
|                           | 2011  | 2012  | 2013  | 2014       | 2015        | 2016       | 2017  | 2018   | 2019  |
| Salaries and Wages Paid   | 49.2  | 53.7  | 55.3  | 52.6       | 55.5        | 54.6       | 45.5  | 51.2   | 50.5  |
| Interest Paid             | 10.6  | 10.5  | 12.9  | 14.3       | 16.2        | 15.1       | 17.0  | 33.6   | 26.9  |
| Profit as National Income | 40.2  | 35.7  | 31.8  | 33.2       | 28.4        | 30.2       | 37.5  | 15.2   | 22.6  |
| Net Value Added           | 100.0 | 100.0 | 100.0 | 100.0      | 100.0       | 100.0      | 100.0 | 100.0  | 100.0 |
|                           |       |       |       | Publ       | lic Enterpr | ises       |       |        |       |
|                           | 2011  | 2012  | 2013  | 2014       | 2015        | 2016       | 2017  | 2018   | 2019  |
| Salaries and Wages Paid   | 58.5  | 64.1  | 61.0  | 183.3      | 68.2        | 38.7       | 71.9  | 306.5  | 70.4  |
| Interest Paid             | 3.5   | 2.7   | 2.1   | 15.9       | 6.1         | 4.8        | 14.4  | 95.5   | 30.6  |
| Profit as National Income | 38.0  | 33.2  | 37.0  | -99.2      | 25.8        | 56.6       | 13.7  | -302.0 | -1.0  |
| Net Value Added           | 100.0 | 100.0 | 100.0 | 100.0      | 100.0       | 100.0      | 100.0 | 100.0  | 100.0 |

#### DISTRIBUTION OF NET VALUE ADDED BY FACTOR INCOMES (%)



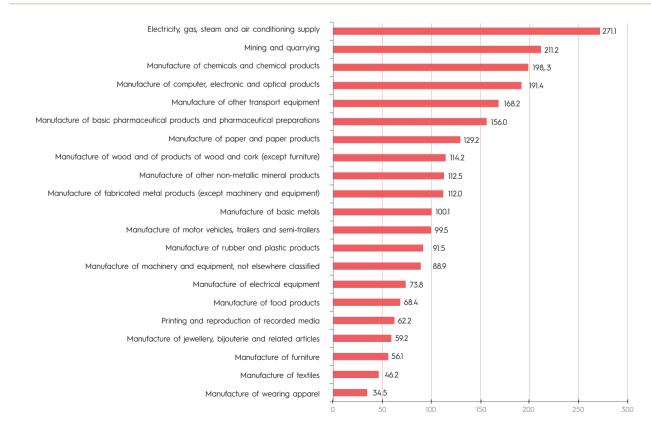
#### **RELATIVE OUTPUT RATIOS BY SECTOR**

# Manufacture of chemical products was the sub-sector with the highest relative output ratio.

The relative output ratio is calculated by dividing the per capita gross value-added generated by the per capita value-added generated across the ISO 500. As such, relative output ratios indicate the value-added productivities of individual sub-sectors.

This evaluation does not include the sectors that are subject to high significant indirect taxes, namely "Manufacture of Beverages" (11), "Manufacture of Tobacco Products" (12) and "Manufacture of Coke and Refined Petroleum Products" (19).

As of 2019, the sectors with the highest relative output ratio are the manufacture and distribution of electricity, gas, steam and air conditioning systems, and mining and quarrying. Manufacture of chemicals and chemical products recorded the highest relative output ratio. Manufacturing industry sectors continued to have varying relative output ratios in 2019 as well. Manufacture of textiles and manufacture of wearing apparel had the lowest relative output ratios.



# Distribution of employment and of gross value added and relative output ratio (%)

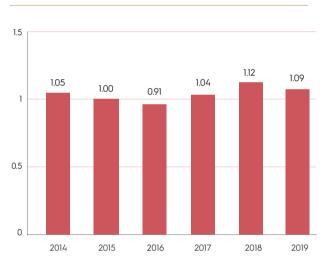
|       |   |                               | 2018                                    |                             | 2019                          |   |                             |  |
|-------|---|-------------------------------|---|-----------------------------|-------------------------------|---|-----------------------------|--|
|       | Sectors   | Distribution of<br>Employment | Distribution<br>of Gross<br>Value Added | Relative<br>Output<br>Ratio | Distribution of<br>Employment | Distribution<br>of Gross<br>Value Added | Relative<br>Output<br>Ratio |  |
| 05-08 | Mining and quarrying  | 2.8                           | 6.1                                     | 213.7                       | 3.5                           | 7.3                                     | 211.2                       |  |
| 10    | Manufacture of food products  | 18.1                          | 12.1                                    | 66.8                        | 18.6                          | 12.7                                    | 68.4                        |  |
| 13    | Manufacture of textiles   | 10.2                          | 4.9                                     | 48.1                        | 10.8                          | 5.0                                     | 46.2                        |  |
| 14    | Manufacture of wearing apparel  | 4.1                           | 1.6                                     | 39.7                        | 4.0                           | 1.4                                     | 34.5                        |  |
| 16    | Manufacture of wood and of products of wood and cork (except furniture)         | 1.3                           | 1.4                                     | 106.8                       | 1.2                           | 1.3                                     | 114.2                       |  |
| 17    | Manufacture of paper and paper products   | 1.6                           | 3.4                                     | 218.5                       | 1.6                           | 2.1                                     | 129.2                       |  |
| 18    | Printing and reproduction of recorded media                                     | 0.2                           | 0.2                                     | 99.3                        | 0.2                           | 0.1                                     | 62.2                        |  |
| 20    | Manufacture of chemicals and chemical products                                  | 4.1                           | 6.4                                     | 156.4                       | 4.2                           | 8.2                                     | 198.3                       |  |
| 21    | Manufacture of basic pharmaceutical products and<br>pharmaceutical preparations | 1.3                           | 1.8                                     | 135.1                       | 1.5                           | 2.3                                     | 156.0                       |  |
| 22    | Manufacture of rubber and plastic products                                      | 3.6                           | 3.7                                     | 101.3                       | 4.0                           | 3.6                                     | 91.5                        |  |
| 23    | Manufacture of other non-metallic mineral products                              | 3.5                           | 4.5                                     | 126.9                       | 3.3                           | 3.7                                     | 112.5                       |  |
| 24    | Manufacture of basic metals   | 10.0                          | 15.4                                    | 154.6                       | 9.4                           | 9.4                                     | 100.1                       |  |
| 25    | Manufacture of fabricated metal products<br>(except machinery and equipment)    | 4.0                           | 4.3                                     | 109.0                       | 3.4                           | 3.9                                     | 112.0                       |  |
| 26    | Manufacture of computer, electronic and optical products                        | 2.4                           | 3.8                                     | 158.3                       | 2.5                           | 4.8                                     | 191.4                       |  |
| 27    | Manufacture of electrical equipment   | 8.1                           | 6.4                                     | 79.3                        | 7.3                           | 5.4                                     | 73.8                        |  |
| 28    | Manufacture of machinery and equipment N.E.C.                                   | 2.6                           | 2.7                                     | 104.3                       | 2.6                           | 2.3                                     | 88.9                        |  |
| 29    | Manufacture of motor vehicles, trailers and semi-trailers                       | 16.2                          | 18.2                                    | 112.1                       | 15.9                          | 15.8                                    | 99.5                        |  |
| 30    | Manufacture of other transport equipment  | 1.9                           | 3.6                                     | 189.4                       | 2.1                           | 3.6                                     | 168.2                       |  |
| 31    | Manufacture of furniture  | 1.6                           | 1.0                                     | 62.5                        | 1.4                           | 0.8                                     | 56.1                        |  |
| 32    | Other manufacturing   | 0.2                           | 0.1                                     | 54.3                        | 0.2                           | 0.1                                     | 59.2                        |  |
| 32.1  | Manufacture of jewellery, bijouterie and related articles                       | 0.2                           | 0.1                                     | 54.3                        | 0.2                           | 0.1                                     | 59.2                        |  |
| 35    | Electricity, gas, steam and air conditioning supply                             | 2.2                           | -1.6                                    | -71.4                       | 2.2                           | 6.0                                     | 271.1                       |  |

Note: This table excludes "manufacturing of beverages" (11), "manufacture of tobacco products" (12) and "manufacture of coke and refined petroleum products" sectors.

# Improvement in asset turnover ceased.

Asset turnover is an indicator of productivity and efficiency of an enterprise's activities and is calculated as the ratio of net sales to total assets. A high asset turnover means high efficiency and productivity. The asset turnover of ISO 500 fell continuously from 2011 to 2016 and recuperated in 2017 and 2018.

The asset turnover, which was 1.12 in 2018, dropped to 1.09 in 2019. The slowdown in domestic sales and limited international sales in 2019 negatively affected asset turnover.



#### ASSET TURNOVER RATIO

## Equity turnover continued to rise.

Equity turnover is another indicator of an enterprise's efficiency and productivity and is calculated as net sales divided by equity. The equity turnover rate of ISO 500, which was at its highest in recent years in 2018 with 3.41, maintained its upward momentum in 2019 and was realized at 3.46. The limited growth in equity also contributed to the increase in equity turnover.

In 2019, the sectors with the highest equity turnover were manufacture of jewelry with 18.96, and manufacture of refined petroleum products sector with 14.68. The lowest equity turnover was recorded in mining and quarrying sector at 0.77.

# Working capital turnover experienced a moderate drop.

Working capital turnover is the ratio of net sales to current assets (working capital). The working capital turnover of the ISO 500 was 1.77 in 2017 and 1.83 in 2018 In 2019, the working capital turnover decreased to a limited extent and was realized at 1.79.

#### **TURNOVER RATIOS - 2019**



The slowdown in domestic sales and limited international sales in 2019 negatively affected asset turnover.

### Sectoral Turnover Ratios - 2019

|       | Sectors   |      | Asset Turnover Ratio   |                       |         | Equity Turnover Ratio  |                       |         | Operating Capital<br>(Working Capital)<br>Turnover Ratio |                       |  |
|-------|---|------|------------------------|-----------------------|---------|------------------------|-----------------------|---------|--|-----------------------|--|
|       |   |      | Private<br>Enterprises | Public<br>Enterprises | Top 500 | Private<br>Enterprises | Public<br>Enterprises | Top 500 | Private<br>Enterprises                                   | Public<br>Enterprises |  |
| 05-08 | Mining and quarrying  | 0.39 | 0.57                   | 0.25                  | 0.77    | 1.23                   | 0.44                  | 1.24    | 1.15   | 1.46                  |  |
| 10    | Manufacture of food products  | 1.41 | 1.52                   | 0.63                  | 4.60    | 4.48                   | 9.14                  | 2.00    | 2.22   | 0.74                  |  |
| 11    | Manufacture of beverages  | 0.50 | 0.50                   | -                     | 1.45    | 1.45                   | -                     | 1.20    | 1.20   | -                     |  |
| 12    | Manufacture of tobacco products   | 0.84 | 0.84                   | -                     | 3.95    | 3.95                   | -                     | 1.07    | 1.07   | -                     |  |
| 13    | Manufacture of textiles   | 0.69 | 0.69                   | -                     | 2.65    | 2.65                   | -                     | 1.10    | 1.10   | _                     |  |
| 14    | Manufacture of wearing apparel  | 1.63 | 1.63                   | -                     | 4.83    | 4.83                   | -                     | 2.41    | 2.41   | -                     |  |
| 16    | Manufacture of wood and of products of wood and cork (except furniture)         | 0.77 | 0.77                   | -                     | 4.90    | 4.90                   | -                     | 1.36    | 1.36   | -                     |  |
| 17    | Manufacture of paper and paper products   | 1.18 | 1.18                   | -                     | 3.42    | 3.42                   | -                     | 1.85    | 1.85   | -                     |  |
| 18    | Printing and reproduction of recorded media                                     | 1.22 | 1.22                   | -                     | 7.11    | 7.11                   | -                     | 1.57    | 1.57   | -                     |  |
| 19    | Manufacture of coke and refined petroleum products                              | 1.38 | 1.38                   | -                     | 14.68   | 14.68                  | -                     | 2.66    | 2.66   | -                     |  |
| 20    | Manufacture of chemicals and chemical products                                  | 0.82 | 0.83                   | 0.74                  | 2.24    | 2.47                   | 0.99                  | 1.26    | 1.26   | 1.26                  |  |
| 21    | Manufacture of basic pharmaceutical products and<br>pharmaceutical preparations | 0.93 | 0.93                   | -                     | 1.59    | 1.59                   | -                     | 1.45    | 1.45   | -                     |  |
| 22    | Manufacture of rubber and plastic products                                      | 1.00 | 1.00                   | -                     | 3.19    | 3.19                   | -                     | 1.47    | 1.47   | -                     |  |
| 23    | Manufacture of other non-metallic mineral products                              | 0.50 | 0.50                   | -                     | 1.66    | 1.66                   | -                     | 1.08    | 1.08   | -                     |  |
| 24    | Manufacture of basic metals   | 1.37 | 1.37                   | -                     | 4.07    | 4.07                   | -                     | 2.03    | 2.03   | -                     |  |
| 25    | Manufacture of fabricated metal products<br>(except machinery and equipment)    | 0.87 | 0.90                   | 0.67                  | 2.34    | 2.50                   | 1.55                  | 1.13    | 1.16   | 0.92                  |  |
| 26    | Manufacture of computer, electronic and optical products                        | 0.55 | 0.55                   | -                     | 1.58    | 1.58                   | -                     | 0.71    | 0.71   | -                     |  |
| 27    | Manufacture of electrical equipment   | 1.33 | 1.33                   | -                     | 4.61    | 4.61                   | -                     | 1.80    | 1.80   | -                     |  |
| 28    | Manufacture of machinery and equipment N.E.C.                                   | 0.99 | 0.99                   | -                     | 1.77    | 1.77                   | -                     | 1.28    | 1.28   | -                     |  |
| 29    | Manufacture of motor vehicles, trailers and semi-trailers                       | 2.10 | 2.10                   | -                     | 7.42    | 7.42                   | -                     | 3.04    | 3.04   | -                     |  |
| 30    | Manufacture of other transport equipment  | 0.44 | 0.44                   | -                     | 1.78    | 1.78                   | -                     | 0.52    | 0.52   | -                     |  |
| 31    | Manufacture of furniture  | 1.15 | 1.15                   | -                     | 1.97    | 1.97                   | -                     | 1.83    | 1.83   | -                     |  |
| 32    | Other manufacturing   | 7.09 | 7.09                   | -                     | 18.96   | 18.96                  | -                     | 7.86    | 7.86   | -                     |  |
| 32.1  | Manufacture of jewellery, bijouterie and related articles                       | 7.09 | 7.09                   | -                     | 18.96   | 18.96                  | -                     | 7.86    | 7.86   | _                     |  |
| 35    | Electricity, gas, steam and air conditioning supply                             | 0.71 | 0.57                   | 0.99                  | 2.04    | 4.00                   | 1.30                  | 2.63    | 3.40   | 2.08                  |  |
|       | Total   | 1.09 | 1.14                   | 0.58                  | 3.46    | 3.87                   | 1.05                  | 1.79    | 1.82   | 1.40                  |  |

# Labor productivity growth slowed down.

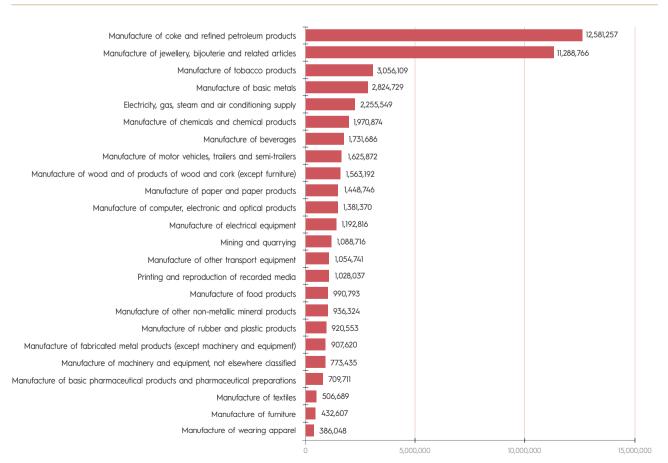
Labor productivity is an important productivity indicator for industry as well as industrial enterprises. The ISO 500 survey calculates labor productivity as the ratio of production-based sales to the number of employees.

The ISO 500's net sales per employee surged by 30.9 percent in 2017 to TL 967,955 and 31.3 percent in 2018 to TL 1,271,218. The main drivers behind these high levels of increase in labor productivity were the high level of real increase in industrial production in 2017 and the expansion in sales due to the increase in inflation and exchange rates in 2018.

In 2019, net production-based sales per employee recorded a 15.4 percent increase and production value per employee was TL 1,466,534. Production-based sales per employee increased in real terms once again, pointing to an overall surge in labor productivity in 2019. However, nominal and real growth in productivity decelerated significantly in 2019. The key reason for this was the weak sales performance resulting from the slowdown in domestic and foreign demand.

Net production-based sales per employee vary greatly among sub-sectors. In 2019, 25 sub-sectors recorded growth in net production-based sales per employee over 2018 results. According to 2019 data, the sectors with the highest labor productivity according to the net production-based sales per employee were the petroleum products, jewelry, and tobacco products. These three sectors carried over their top three positions from 2018.

#### NET PRODUCTION-BASED SALES PER EMPLOYEE BY SECTORS (TL)



### Labor Productivity [Production-based Sales (Net) / Number of Employees] (at Current Prices, TL)

|       | Sectors  | 2018       | 2019       |
|-------|--|------------|------------|
| 05-08 | Mining and quarrying   | 903,537    | 1,088,716  |
| 10    | Manufacture of food products   | 797,637    | 990,793    |
| 11    | Manufacture of beverages   | 1,394,931  | 1,731,686  |
| 12    | Manufacture of tobacco products  | 2,829,115  | 3,056,109  |
| 13    | Manufacture of textiles  | 448,403    | 506,689    |
| 14    | Manufacture of wearing apparel   | 339,995    | 386,048    |
| 16    | Manufacture of wood and of products of wood and cork (except furniture)      | 1,203,362  | 1,563,192  |
| 17    | Manufacture of paper and paper products                                      | 1,416,178  | 1,448,746  |
| 18    | Printing and reproduction of recorded media                                  | 874,360    | 1,028,037  |
| 19    | Manufacture of coke and refined petroleum products                           | 11,115,233 | 12,581,257 |
| 20    | Manufacture of chemicals and chemical products                               | 1,733,510  | 1,970,874  |
| 21    | Manufacture of basic pharmaceutical products and pharmaceutical preparations | 564,453    | 709,711    |
| 22    | Manufacture of rubber and plastic products                                   | 868,723    | 920,553    |
| 23    | Manufacture of other non-metallic mineral products                           | 905,739    | 936,324    |
| 24    | Manufacture of basic metals  | 2,665,324  | 2,824,729  |
| 25    | Manufacture of fabricated metal products (except machinery and equipment)    | 722,777    | 907,620    |
| 26    | Manufacture of computer, electronic and optical products                     | 1,085,811  | 1,381,370  |
| 27    | Manufacture of electrical equipment  | 1,017,607  | 1,192,816  |
| 28    | Manufacture of machinery and equipment N,E,C,                                | 698,733    | 773,435    |
| 29    | Manufacture of motor vehicles, trailers and semi-trailers                    | 1,455,826  | 1,625,872  |
| 30    | Manufacture of other transport equipment                                     | 829,645    | 1,054,741  |
| 31    | Manufacture of furniture   | 391,486    | 432,607    |
| 32    | Other manufacturing  | 5,983,222  | 11,288,766 |
| 32.1  | Manufacture of jewellery, bijouterie and related articles                    | 5,983,222  | 11,288,766 |
| 35    | Electricity, gas, steam and air conditioning supply                          | 1,690,419  | 2,255,549  |
|       | Total  | 1,271,218  | 1,466,534  |

# We work for the competitiveness of our industry



# TECHNOLOGICAL ACTIVITIES

Technological activities have become one of the leading factors shaping the competitiveness and hence the profitability and productivity of industry and industrial enterprises.



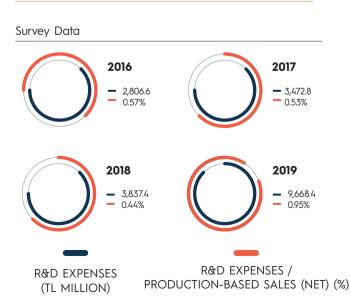
Technological activities have become one of the leading factors shaping the competitiveness and hence the profitability and productivity of industry and industrial enterprises. Accordingly, technological activities have been assessed as a separate topic of the ISO 500 survey since 2013.

The technological activities section of ISO 500 contains two main sets of data, namely the R&D expenses and sectoral breakdown by technology intensity.

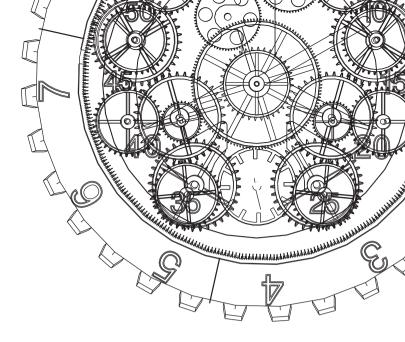
# R&D expenses recorded a notable increase.

The survey calculates and evaluates the R&D expenses of the ISO 500. Data for R&D expenses are gathered from two sources: the survey and the income statements.

According to the survey data, the R&D expenses of the ISO 500 was TL 9.7 billion in 2019, indicating a 151.9 percent increase over the previous year's TL 3.8 billion. After recording a real decrease in 2018, the R&D expenses followed a steep upward trajectory in real terms in 2019.



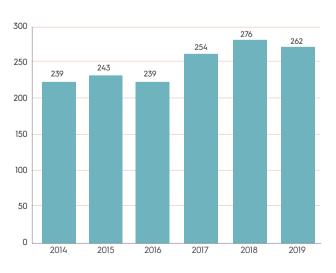
#### **CHANGES IN R&D EXPENSES**



This increase was largely due to the R&D expenses of the mining and quarrying sector in 2019, totaling TL 3.8 billion. Excluding the mining and quarrying sector for both 2018 and 2019, R&D expenses amounted to TL 5.9 billion in 2019 with an increase of 55.1 percent.

Survey data show that the R&D expenses to production-based sales ratio increased from 0.44 percent in 2018 to 0.95 percent in 2019, reaching its highest since 2013 when R&D data started to be collected as part of the survey.

#### NUMBER OF ENTERPRISES ENGAGED IN R&D



Again, when the mining and quarrying sector is excluded for these two years, the ratio of R&D expenses to production-based sales is 0.59 percent.

According to income statement data, R&D expenses amounted to TL 6.8 billion in 2019, indicating a 96.5 percent increase over the TL 3.5 billion of 2018. Income statement data show that the R&D expenses to production-based sales ratio increased once again from 0.4 percent in 2017 to 0.67 percent in 2018.

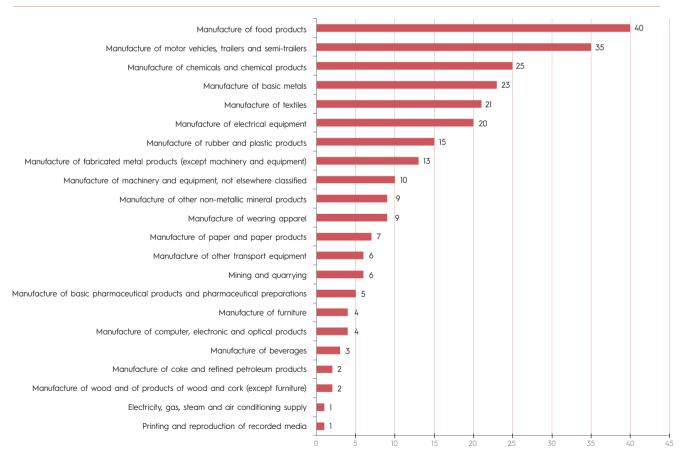
The sectors that spent the most on R&D in 2019 were mining and quarrying and manufacture of motor vehicles in terms of both survey and income statement data.

# The number of enterprises engaged in R&D decreased.

The gradual increase in the number of ISO 500 enterprises with R&D expenses since 2013 continued despite the negative economic and financial conditions that emerged in 2018 and the number of enterprises engaged in R&D climbed to 276.

In 2019, however, this number decreased by 14 to 262. 2019 was a year when industrial enterprises focused on financial remodeling and recovering from the effects of 2018. Therefore, the enterprises were relatively allocating less resources for R&D expenses.

#### NUMBER OF ENTERPRISES ENGAGED IN R&D



### R&D Expenses (TL)

|       |  | Surv  | vey Data        | Income Statement Data                         |                 |  |
|-------|--|---|-----------------|---|-----------------|--|
|       | Sectors  | Number of<br>Enterprises<br>Engaged in<br>R&D | R&D<br>Expenses | Number of<br>Enterprises<br>Engaged in<br>R&D | R&D<br>Expenses |  |
| 05-08 | Mining and quarrying   | 6   | 3,751,169,919   | 7   | 3,755,669,174   |  |
| 10    | Manufacture of food products   | 40  | 240,570,724     | 41  | 203,941,071     |  |
| 11    | Manufacture of beverages   | 3   | 7,424,879       | 3   | 4,251,039       |  |
| 12    | Manufacture of tobacco products  | -   | -               | -   | -               |  |
| 13    | Manufacture of textiles  | 21  | 106,843,166     | 19  | 73,724,789      |  |
| 14    | Manufacture of wearing apparel   | 9   | 81,688,340      | 8   | 42,408,365      |  |
| 16    | Manufacture of wood and of products of wood and cork (except furniture)      | 2   | 9,064,569       | 2   | 5,172,024       |  |
| 17    | Manufacture of paper and paper products                                      | 7   | 13,140,134      | 6   | 11,410,142      |  |
| 18    | Printing and reproduction of recorded media                                  | 1   | 1,479,462       | 1   | 1,479,462       |  |
| 19    | Manufacture of coke and refined petroleum products                           | 2   | 37,228,879      | 2   | 37,228,879      |  |
| 20    | Manufacture of chemicals and chemical products                               | 25  | 213,646,301     | 24  | 148,198,685     |  |
| 21    | Manufacture of basic pharmaceutical products and pharmaceutical preparations | 5   | 151,457,649     | 5   | 85,698,359      |  |
| 22    | Manufacture of rubber and plastic products                                   | 15  | 90,783,955      | 14  | 79,604,891      |  |
| 23    | Manufacture of other non-metallic mineral products                           | 9   | 48,181,571      | 9   | 46,991,145      |  |
| 24    | Manufacture of basic metals  | 23  | 89,933,953      | 22  | 36,670,119      |  |
| 25    | Manufacture of fabricated metal products (except machinery and equipment)    | 13  | 235,227,744     | 13  | 167,062,140     |  |
| 26    | Manufacture of computer, electronic and optical products                     | 4   | 898,844,496     | 4   | 459,574,386     |  |
| 27    | Manufacture of electrical equipment  | 20  | 668,867,579     | 17  | 471,187,884     |  |
| 28    | Manufacture of machinery and equipment N.E.C.                                | 10  | 237,220,419     | 9   | 134,790,914     |  |
| 29    | Manufacture of motor vehicles, trailers and semi-trailers                    | 35  | 2,019,984,869   | 30  | 940,632,046     |  |
| 30    | Manufacture of other transport equipment                                     | 6   | 733,929,112     | 4   | 85,120,612      |  |
| 31    | Manufacture of furniture   | 4   | 29,882,065      | 4   | 26,019,654      |  |
| 32    | Other manufacturing  | -   | -               | 1   | 9,564           |  |
| 32.1  | Manufacture of jewellery, bijouterie and related articles                    | -   | -               | 1   | 9,564           |  |
| 35    | Electricity, gas, steam and air conditioning supply                          | 1   | 160,000         | 1   | 160,000         |  |
|       | Total  | 262   | 9,668,402,765   | 246   | 6,817,005,346   |  |

# VALUE ADDED GENERATED BY TECHNOLOGY INTENSITY

The ISO 500 survey analyzes the value-added generated by enterprises based on sector groups of different technology intensities.

This analysis only covers enterprises operating in the manufacturing industry. The mining and quarrying and electricity, gas, steam and air conditioning supply sectors are not included in this analysis. Therefore, the calculations and analyses are based on data from 471 manufacturers.

Technology intensity is divided into four groups. These are low-tech, mid-low-tech, mid-high-tech, and high-tech.

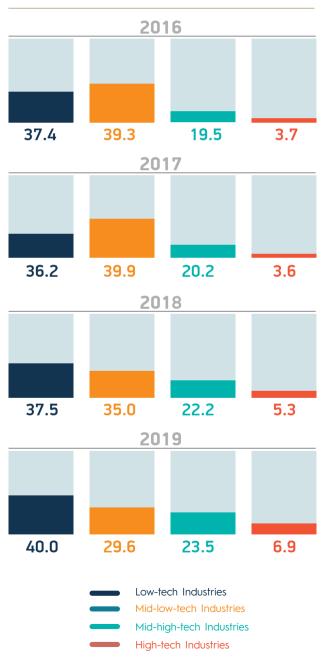
The table shows the technology intensive industrial sectors according to the NACE Rev. 2 industrial classification.

The value added is the indicator used for technology intensive sectoral groups. The value added is an indicator of "gross value-added at producers' prices" (payment for factors of production [wages and salaries paid + interest expenses + profit as national income] + amortization set aside for the year + total indirect taxes - subsidies).

The sectors are consolidated according to technology intensity. Accordingly, in 2019, low-tech industries accounted for the highest share of value-added at 40 percent. The share of mid-low-tech industries fell to 29.6 percent in 2019, down by 5.4 points. On the other hand, the share of mid-high-tech industries rose to 23.5 percent in 2019, up from 22.2 percent in 2018. The share of high-tech industries climbed from 5.3 percent in 2018 to 6.9 percent in 2019. The noticeable increase in the share of high-tech industries continued in 2019.

In 2019, 199 out of 471 manufacturers were operating in low-tech industries. 133 enterprises were operating in mid-low-tech industries. The number of mid-hightech enterprises were 125. There were 14 companies engaged in high-tech industries in 2018.

#### BREAKDOWN OF VALUE ADDED BY TECHNOLOGY INTENSITY (%)



There is an ongoing need for Turkey to transform its industry towards high value-added and high-tech sectors. The ISO 500 results pointed to a noticeable increase in the share of high-tech sectors in 2018 and 2019 for the first time in the last seven years considered as part of the survey. The share of the mid-high and high-tech ISO 500 enterprises in value-added exceeded 30 percent for the first time in 2019, reaching 30.4 percent.

### Generated Value Added by Technology Intensity

| Sectoral Groups<br>Based on<br>Technology<br>Intensity | Total Gross Value<br>Added | Share in Total<br>Gross Value<br>Added (%)                      | Code | Sectors  | Number of<br>Companies | Gross<br>Value Added<br>(TL) | Share in<br>Total Gross<br>Value<br>Added (%) |
|--|----------------------------|---|------|--|------------------------|------------------------------|---|
|  |                            |   | 10   | Manufacture of food products   | 100                    | 22,357,869,543               | 8.8   |
|  |                            |   | 11   | Manufacture of beverages   | 7                      | 15,823,317,502               | 6.2   |
|  |                            |   | 12   | Manufacture of tobacco products  | 3                      | 44,771,501,686               | 17.5  |
|  |                            |   | 13   | Manufacture of textiles  | 41                     | 8,776,976,976                | 3.4   |
| Industries with  |                            |   | 14   | Manufacture of wearing apparel   | 15                     | 2,433,493,718                | 1.0   |
| Low Technology<br>Intensity                            | 102,166,880,443            | 40.0  | 16   | Manufacture of wood and of products of wood and cork (except furniture)            | 6                      | 2,335,122,337                | 0.9   |
|  |                            |   | 17   | Manufacture of paper and paper products  | 15                     | 3,667,629,873                | 1.4   |
|  |                            |   | 18   | Printing and reproduction of recorded media  | 2                      | 203,069,025                  | 0.1   |
|  |                            |   | 31   | Manufacture of furniture   | 4                      | 1,417,764,481                | 0.6   |
|  |                            |   | 32   | Other manufacturing  | 5                      | 254,487,576                  | 0.1   |
|  |                            |   | 18.2 | Reproduction of recorded media   | -                      | -                            | -   |
|  |                            |   | 19   | Manufacture of coke and refined petroleum products                                 | 5                      | 42,020,358,052               | 16.5  |
| Industries with  |                            |   | 22   | Manufacture of rubber and plastic products   | 21                     | 6,398,461,559                | 2.5   |
| .ow-to-Medium<br>Technology                            | 75,621,767,394             | 29.6  | 23   | Manufacture of other non-metallic mineral products                                 | 20                     | 6,597,987,117                | 2.6   |
| Intensity  |                            |   | 24   | Manufacture of basic metals  | 69                     | 16,560,165,701               | 6.5   |
|  |                            |   | 25   | Manufacture of fabricated metal products (except machinery and equipment)          | 16                     | 3,740,164,448                | 1.5   |
|  |                            |   | 30.1 | Building of ships and boats  | 2                      | 304,630,517                  | 0.1   |
|  |                            |   | 20   | Manufacture of chemicals and chemical products                                     | 34                     | 14,500,629,779               | 5.7   |
|  |                            |   | 25.4 | Manufacture of weapons and ammunition  | 2                      | 3,044,470,533                | 1.2   |
| Industries with  |                            |   | 27   | Manufacture of electrical equipment  | 30                     | 9,447,638,513                | 3.7   |
| ledium-to-High<br>Technology                           | 60,020,715,267             | 23.5  | 28   | Manufacture of machinery and equipment N.E.C.                                      | 12                     | 4,092,790,369                | 1.6   |
| Intensity  |                            |   | 29   | Manufacture of motor vehicles. trailers and semi-trailers                          | 46                     | 27,919,292,626               | 10.9  |
|  |                            |   | 30   | Manufacture of other transport equipment (excluding 30.1 and 30.3)                 | 1                      | 1,015,893,447                | 0.4   |
|  |                            |   | 32.5 | Manufacture of medical and dental instruments and pharmaceuti-<br>cal preparations | -                      | -                            | -   |
| Industries with<br>Iigh Technology                     |                            | (0)   | 21   | Manufacture of basic pharmaceutical products and pharmaceutical preparations       | 6                      | 4,046,175,664                | 1.6   |
| Intensity  | 17,590,599,429             | 6.9 26 Manufacture of computer. electronic and optical products |      |  |                        | 8,521,052,810                | 3.3   |
|  |                            |   | 30.3 | Manufacture of air and spacecraft and related machinery                            | 3                      | 5,023,370,955                | 2.0   |
|  |                            |   |      |  | 471                    | 255,399,962,533              |   |

# **RESULTS:** FUTURE OUTLOOK

The 2019 edition of Turkey's Top 500 Industrial Enterprises (ISO 500) survey reveals some key findings with regard to the current situation and future outlook of the industry. Some of the findings will be reviewed briefly here.

- 2019 was a year that tested the industry's resilience against shrinkage in domestic and foreign demand, as well as its ability to manage such conditions.
- In a conjuncture characterized by a slowdown in domestic and foreign demand, the industry sector focused on improving its financial structure and profitability that deteriorated in the previous year.
- The profitability of the industry was adversely affected by the domestic demand that contracted due to the economic rebalancing policies.
- The regaining of stability in prices and financial performance had a positive impact on the industrial sector in the second half of the year.
- However, the industry sector has the flexibility to head towards export markets rapidly against steep dropoffs in domestic demand. However, protectionism measures and contraction in global trade in 2019 limited the industry's flexibility.
- The stagnation in investments into the industrial sector leads to a lack of new capacity as well as presenting a risk of obsolescence of current production technologies.
- The performances of individual sectors were similar in 2019. All sectors were negatively affected by the slowdown in domestic and foreign demand.

- The increase in the number of Istanbul-based industrial enterprises is a positive development for the relationship between the city and industry.
- The current level of financial debts may cause severe problems for the industry. Another risk is the sloping down of the equity ratio.
- Although the enterprises prioritized their core businesses, absolute EBITDA declined as economic rebalancing policies triggered a decline in domestic demand.
- Companies were unable to translate the increase in production costs to their prices. They managed their operating expenses poorly.
- Increases in exchange rates contributed to enterprises' net FX gains and consolidated income statements.
- The firms are still in need of strong improvements in productivity.
- The rise in R&D expenses has shown that technological activities are becoming increasingly independent of external conditions.
- High-tech industries maintained a considerable increase in industry share. Yet, there is still a need for new initiatives that will facilitate a shift in technology intensity.

# TURKEY'S TOP 500 INDUSTRIAL ENTERPRISES RANKING

Production-based sales, net sales, value-added, equity, total assets, profit/loss for the period before tax, earnings before interest, tax, depreciation and amortization, exports, average number of wage emloyees in 2019.





| Top<br>Indus | in ISO<br>500<br>strial<br>prises |  | A 6611:d                           |                   |                    | Decidentian based                       | N     | let Sales      |         | : Value Added<br>ducers' Prices) |  |
|--------------|-----------------------------------|--|------------------------------------|-------------------|--------------------|---|-------|----------------|---------|----------------------------------|--|
| 2019         | 2018                              | Enterprises                                      | Affiliated<br>Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Production-based<br>Sales (Net)<br>(TL) | Rank: | (TL)           | Rank:   | (TL)                             |  |
| 1            | 1                                 | TÜPRAŞ-Türkiye Petrol Rafinerileri A.Ş.          | Kocaeli                            | -                 | 1                  | 87,949,306,283                          | 1-1   | 90,015,868,048 | 1-1     | 32,859,736,448                   |  |
| 2            | 2                                 | Ford Otomotiv Sanayi A.Ş.                        | İstanbul                           | -                 | 2                  | 37,070,563,066                          | 2-2   | 39,614,064,744 | 7-7     | 5,083,227,567                    |  |
| 3            | 3                                 | Toyota Otomotiv Sanayi Türkiye A.Ş.              | Sakarya                            | -                 | 3                  | 25,850,659,907                          | 3-3   | 26,059,116,581 |         | -                                |  |
| 4            | 4                                 | Oyak-Renault Otomobil Fabrikaları A.Ş.           | İstanbul                           | -                 | 4                  | 24,635,365,339                          | 5-4   | 24,635,365,339 |         | -                                |  |
| 5            | -                                 | Star Rafineri A.Ş.                               | Ege Bölgesi                        | -                 | 5                  | 20,831,490,442                          | 7-6   | 20,929,952,765 |         | -                                |  |
| 6            | 6                                 | Arçelik A.Ş.                                     | İstanbul                           | -                 | 6                  | 18,618,318,252                          | 8-7   | 20,787,479,521 |         | -                                |  |
| 7            | 5                                 | TOFAŞ Türk Otomobil Fabrikası A.Ş.               | İstanbul                           | -                 | 7                  | 17,214,311,459                          | 9-8   | 19,774,933,722 | 13-12   | 3,352,530,653                    |  |
| 8            | 7                                 | İskenderun Demir ve Çelik A.Ş.                   | İskenderun                         | -                 | 8                  | 16,391,885,570                          | 11-10 | 16,399,834,604 | 10-10   | 4,059,736,559                    |  |
| 9            | -                                 | -  | İstanbul                           | -                 | 9                  | -                                       | 10-9  | -              | 447-439 | -                                |  |
| 10           | 8                                 | Ereğli Demir ve Çelik Fabrikaları T.A.Ş.         | İstanbul                           | -                 | 10                 | 14,146,073,159                          | 6-5   | 20,988,554,276 | 27-24   | 1,505,295,769                    |  |
| 11           | 15                                | Aselsan Elektronik San. ve Tic. A.Ş.             | Ankara                             | -                 | 11                 | 12,591,587,725                          | 14-13 | 12,595,553,084 | 4-4     | 5,841,989,597                    |  |
| 12           | 10                                | Hyundai Assan Otomotiv San. ve Tic. A.Ş.         | Kocaeli                            | -                 | 12                 | 10,903,560,018                          | 13-12 | 13,399,329,522 |         | -                                |  |
| 13           | 11                                | Çolakoğlu Metalurji A.Ş.                         | İstanbul                           | -                 | 13                 | 10,338,694,378                          | 17-16 | 10,340,717,613 |         | -                                |  |
| 14           | 12                                | Mercedes-Benz Türk A.Ş.                          | İstanbul                           | -                 | 14                 | 9,943,691,164                           | 12-11 | 13,861,490,342 |         | -                                |  |
| 15           | -                                 | -  | İstanbul                           | -                 | 15                 | -                                       | 18-17 | -              | 492-484 | -                                |  |
| 16           | 9                                 | İçdaş Çelik Enerji Tersane ve Ulaşım Sanayi A.Ş. | İstanbul                           | -                 | 16                 | 9,803,127,248                           | 19-18 | 9,809,233,003  | 83-76   | 567,884,646                      |  |
| 17           | 13                                | PETKİM Petrokimya Holding A.Ş.                   | Ege Bölgesi                        | -                 | 17                 | 9,233,405,399                           | 15-14 | 11,513,640,907 | 49-44   | 912,432,261                      |  |
| 18           | 22                                | TUSAŞ-Türk Havacılık ve Uzay Sanayii A.Ş.        | Ankara                             | -                 | 18                 | 8,677,894,242                           | 21-20 | 8,765,163,423  |         | -                                |  |
| 19           | 33                                | EÜAŞ Elektrik Üretim A.Ş. Genel Müdürlüğü        | Public                             | 1                 | -                  | 8,515,825,488                           | 4-1   | 25,907,631,284 | 31-4    | 1,362,895,863                    |  |
| 20           | 17                                | BSH Ev Aletleri San. ve Tic. A.Ş.                | İstanbul                           | -                 | 19                 | 8,359,211,422                           | 16-15 | 10,910,273,640 |         | -                                |  |
| 21           | 14                                | Vestel Elektronik San. ve Tic. A.Ş.              | İstanbul                           | -                 | 20                 | 7,834,471,752                           | 24-23 | 7,916,987,788  |         | -                                |  |
| 22           | 18                                | Aygaz A.Ş.                                       | İstanbul                           | -                 | 21                 | 7,096,871,977                           | 22-21 | 8,525,374,432  | 14-13   | 2,809,967,244                    |  |
| 23           | 21                                | Vestel Beyaz Eşya San. ve Tic. A.Ş.              | İstanbul                           | -                 | 22                 | 6,973,646,070                           | 23-22 | 7,941,240,992  |         | -                                |  |
| 24           | 20                                | Tosçelik Profil ve Sac Endüstrisi A.Ş.           | İskenderun                         | -                 | 23                 | 6,821,596,719                           | 20-19 | 8,768,276,351  |         | -                                |  |
| 25           | 25                                | Unilever San. ve Tic. T.A.Ş.                     | İstanbul                           | -                 | 24                 | 6,450,827,343                           | 25-24 | 7,239,094,607  |         | -                                |  |
| 26           | 23                                | KARDEMİR Karabük Demir Çelik San. ve Tic. A.Ş.   | Karabük                            | -                 | 25                 | 5,947,670,908                           | 29-28 | 5,956,597,302  |         | -                                |  |
| 27           | 19                                | Borçelik Çelik San. Tic. A.Ş.                    | İstanbul                           | -                 | 26                 | 5,833,302,956                           | 27-26 | 6,471,441,115  |         | -                                |  |
| 28           | 24                                | Er-Bakır Elektrolitik Bakır Mamulleri A.Ş.       | Denizli                            | -                 | 27                 | 5,590,822,991                           | 30-29 | 5,624,409,836  |         | -                                |  |
| 29           | 26                                | Sarkuysan Elektrolitik Bakır San. ve Tic. A.Ş.   | Kocaeli                            | -                 | 28                 | 5,280,678,279                           | 31-30 | 5,419,639,850  | 161-154 | 307,346,325                      |  |
| 30           | 45                                | Yıldız Entegre Ağaç San. ve Tic. A.Ş.            | Kocaeli                            | -                 | 29                 | 5,240,529,005                           | 33-32 | 5,278,137,655  |         | -                                |  |
| 31           | 28                                | Bosch San. ve Tic. A.Ş.                          | Bursa                              | -                 | 30                 | 5,235,877,230                           | 26-25 | 6,992,039,275  |         | -                                |  |
| 32           | 29                                | Eren Enerji Elektrik Üretim A.Ş.                 | Zonguldak                          | -                 | 31                 | 5,142,855,672                           | 32-31 | 5,383,313,630  |         | -                                |  |
| 33           | 37                                | Eti Gıda San. ve Tic. A.Ş.                       | Eskişehir                          | -                 | 32                 | 5,064,201,391                           | 35-33 | 5,169,966,519  |         | -                                |  |
| 34           | 39                                | Enerjisa Enerji Üretim A.Ş.                      | Kocaeli                            | -                 | 33                 | 4,788,222,730                           | 28-27 | 6,423,836,043  |         | -                                |  |
| 35           | 32                                | Assan Alüminyum San. ve Tic. A.Ş.                | İstanbul                           | -                 | 34                 | 4,735,845,003                           | 37-35 | 4,787,744,016  |         | -                                |  |

|             | Equity          | То      | tal Assets     |         | fit/Loss for<br>iod (Before Tax) |         | EBITDA        | Ex      | ports         |         | e Number<br>Employees | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|-------------|-----------------|---------|----------------|---------|----------------------------------|---------|---------------|---------|---------------|---------|-----------------------|---|
| Rank:       | (TL)            | Rank:   | (TL)           | Rank:   | (TL)                             | Rank:   | (TL)          | Rank:   | (\$ Thousand) | Rank:   | Persons               | 2019  |
| 50-45       | 1,339,725,362   | 1-1     | 42,557,268,569 | 499-491 | -1,137,188,256                   | 2-2     | 3,909,130,614 | 4-4     | 3,527,242     | 22-18   | 5,423                 | 1   |
| <br>20-17   | 2,384,116,611   | 10-8    | 13,406,275,841 | 7-6     | 1,702,972,048                    | 3-3     | 3,503,058,576 | 1-1     | 5,869,880     | 3-3     | 10,746                | 2   |
| <br>        | -               |         | -              |         | -                                |         | -             | 2-2     | 4,232,517     | 24-20   | 5,161                 | 3   |
| <br>        | -               |         | -              |         | -                                |         | -             | 3-3     | 3,633,837     | 7-7     | 7,527                 | 4   |
| <br>        | -               | 2-2     | 35,837,736,983 |         | -                                |         | -             |         | -             |         | -                     | 5   |
|             | -               |         | -              |         | -                                |         | -             |         | -             |         | -                     | 6   |
| <br>26-23   | 2,135,757,997   | 20-18   | 8,505,871,665  | 8-7     | 1,214,622,956                    | 7-6     | 2,406,234,223 | 5-5     | 2,354,419     | 9-9     | 7,256                 | 7   |
| 5-3         | 9,277,916,939   | 9-7     | 13,493,201,993 | 2-2     | 3,923,962,733                    | 4-4     | 3,422,709,108 | 23-22   | 582.292       | 27-23   | 4,641                 | 8   |
| <br>319-312 | -               | 315-307 |                | 335-330 | -                                | 403-398 | -             | 9-9     |               | 451-443 | -                     | 9   |
| <br>        |                 |         | 27 212 5/2 215 |         |                                  |         |               |         |               |         |                       |   |
| 3-1         | 11,635,471,865  | 5-4     | 27,213,542,215 | 1-1     | 5,389,773,270                    | 12-11   | 1,496,722,659 | 39-38   | 277,587       | 18-16   | 5,754                 | 10  |
| <br>4-2     | 10,930,526,033  | 4-3     | 28,445,514,894 | 3-3     | 3,686,183,140                    | 1-1     | 4,027,357,359 | 70-69   | 182,267       | 14-13   | 6,222                 | 11  |
| <br>        | -               |         | -              |         | -                                |         | -             | 7-7     | 1,889,304     |         | -                     | 12  |
| <br>        | -               |         | -              |         | -                                |         | -             | 22-21   | 585,914       | 143-135 | 1,463                 | 13  |
| <br>        | -               |         | -              |         | -                                |         | -             |         | -             |         | -                     | 14  |
| <br>340-333 | -               | 485-477 | -              | 405-400 | -                                | 470-465 | -             | 403-401 | -             | 500-492 | -                     | 15  |
| <br>38-34   | 1,806,080,826   | 62-55   | 3,563,473,990  | 474-468 | -133,196,219                     | 159-155 | 194,903,028   | 14-14   | 857,164       | 26-22   | 4,643                 | 16  |
| 10-8        | 4,792,552,102   | 11-9    | 13,326,204,274 | 16-14   | 889,504,747                      |         | -             | 19-18   | 626,599       |         | -                     | 17  |
| <br>7-5     | 6,682,505,263   | 7-5     | 22,933,256,803 |         | -                                |         | -             | 21-20   | 599,646       | 4-4     | 8,986                 | 18  |
| <br>1-1     | 19,870,274,415  | 6-2     | 26,080,155,842 | 99-4    | 176,787,326                      | 19-2    | 1,084,978,331 |         | -             | 16-2    | 6,067                 | 19  |
| <br>23-20   | 2,253,482,234   | 39-36   | 5,016,459,056  |         | -                                |         | -             | 12-12   | 934,085       | 10-10   | 7,207                 | 20  |
| <br>        | -               |         | -              |         | -                                |         | -             |         | -             |         | -                     | 21  |
| <br>47-42   | 1,378,811,836   | 70-63   | 3,228,323,727  | 46-43   | 364,940,080                      | 76-72   | 392,482,246   | 323-321 | 30,629        | 172-164 | 1,227                 | 22  |
|             | -               |         | -              |         | -                                |         | -             |         | -             |         | -                     | 23  |
| <br>        | -               |         | -              |         | -                                |         | -             |         | -             |         | -                     | 24  |
| <br>        | -               |         | -              |         | -                                |         | -             | 268-266 | 51,599        |         | -                     | 25  |
| <br>        | -               |         | -              |         | -                                |         | -             |         | 150 551       |         | -                     | 26  |
| <br>87-82   | 856,225,718     | 67-60   | 3,383,950,042  |         | -                                |         | -             | 93-92   | 150,551       |         | -                     | 27  |
| <br>102 175 | -               | 120 121 | -              | 140 154 | 102 272 050                      | 170 175 | 172.0/0/50    | 18-17   | 663,641       | 282-274 | 704                   | 28  |
| 182-175     | 441,897,512     | 139-131 | 1,798,191,087  | 160-156 | 103,372,959                      | 179-175 | 172,869,459   | 25-24   | 493,720       | 245-237 | 854                   | 29<br>30  |
| <br>        | -               |         | -              |         | -                                |         | -             | 13-13   | 923,763       | <br>8-8 | - 7,518               | 30<br>31  |
| <br>        | -               | 45-41   | 4,590,977,446  |         | -                                |         | -             |         | 923,763       | 175-167 | 1,182                 | 31  |
| <br>        |                 | 76-68   | 3,080,068,790  |         | -                                |         | -             | 98-97   | - 147,548     |         | -                     | 32<br>33  |
| <br><br>9-7 | - 5,687,567,435 | 12-10   | 12,325,881,135 |         | -                                |         | -             | 98-97   | 147,548       | 278-270 | 723                   | 33<br>34  |
| 7-7         | - 5,007,507,455 | 12-10   |                |         | -                                |         | _             |         | -             | 276-270 | -                     | 35  |
| <br>        |                 |         | -              |         |                                  |         | -             |         | -             |         |                       | - 33  |



| Top<br>Indus | in ISO<br>500<br>strial<br>prises |   | Affiliated           |                   |                    | Production-based    | N     | let Sales     |        | Value Added<br>ducers' Prices) |  |
|--------------|-----------------------------------|---|----------------------|-------------------|--------------------|---------------------|-------|---------------|--------|--------------------------------|--|
| 2019         | 2018                              | Enterprises   | Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Sales (Net)<br>(TL) | Rank: | (TL)          | Rank:  | (TL)                           |  |
| 36           | 27                                | Eti Maden İşletmeleri Genel Müdürlüğü                               | Public               | 2                 | -                  | 4,599,424,093       | 38-3  | 4,599,448,307 | 12-1   | 3,550,482,123                  |  |
| 37           | 42                                | Türkiye Petrolleri Anonim Ortaklığı                                 | Public               | 3                 | -                  | 4,440,145,122       | 34-2  | 5,266,144,331 | 46-5   | 995,478,892                    |  |
| 38           | -                                 | Eti Bakır A.Ş.  | İnebolu              | -                 | 35                 | 4,403,956,126       | 39-36 | 4,416,405,345 | 16-15  | 2,782,342,456                  |  |
| 39           | 47                                | Hayat Kimya Sanayi A.Ş.   | İstanbul             | -                 | 36                 | 4,218,086,172       | 36-34 | 4,865,249,347 |        | -                              |  |
| 40           | 31                                | Milangaz LPG Dağıtım Tic. ve San. A.Ş.                              | İstanbul             | -                 | 37                 | 4,183,924,272       | 42-39 | 4,244,345,171 |        | -                              |  |
| 41           | 30                                | Kroman Çelik Sanayii A.Ş.   | Kocaeli              | -                 | 38                 | 4,011,288,457       | 40-37 | 4,401,889,518 |        | -                              |  |
| 42           | 35                                | Yücel Boru ve Profil Endüstrisi A.Ş.                                | İstanbul             | -                 | 39                 | 3,965,914,426       | 44-41 | 4,112,472,377 |        | -                              |  |
| 43           | 65                                | Nadir Metal Rafineri San. ve Tic. A.Ş.                              | İstanbul             | -                 | 40                 | 3,883,238,111       | 43-40 | 4,140,008,607 |        | -                              |  |
| 44           | 46                                | Kastamonu Entegre Ağaç San. ve Tic. A.Ş.                            | İstanbul             | -                 | 41                 | 3,828,375,148       | 51-47 | 3,833,352,865 |        | -                              |  |
| 45           | 50                                | Coca-Cola İçecek A.Ş.   | İstanbul             | -                 | 42                 | 3,790,697,383       | 52-48 | 3,799,713,631 |        | _                              |  |
| 46           | 41                                | AKSA Akrilik Kimya Sanayii A.Ş.                                     | Yalova               | -                 | 43                 | 3,722,101,899       | 50-46 | 3,849,981,293 | 68-62  | 680,551,711                    |  |
| 47           | 34                                | Baştuğ Metalurji Sanayi A.Ş.  | Osmaniye             | -                 | 44                 | 3,707,832,143       | 41-38 | 4.284.279.493 |        |                                |  |
| 48           | 53                                | Türkiye Kömür İşletmeleri Kurumu                                    | Public               | 4                 | -                  | 3,651,639,428       | 47-4  | 4,040,262,342 |        | -                              |  |
| 49           | 44                                | Konya Şeker San. ve Tic. A.Ş.                                       | Konya                | -                 | 45                 | 3,544,617,111       | 54-50 | 3,739,895,098 |        | -                              |  |
| 50           | 40                                | Philsa Philip Morris Sabancı Sigara ve Tütüncülük San. ve Tic. A.Ş. | İstanbul             | -                 | 46                 | 3,426,968,235       | 60-56 | 3,478,341,729 |        | -                              |  |
| 51           | 61                                | BMC Otomotiv San. ve Tic. A.Ş.                                      | Ege Bölgesi          | -                 | 47                 | 3,396,379,700       | 57-53 | 3,550,925,013 |        | -                              |  |
| 52           | 70                                | Toros Tarım San. ve Tic. A.Ş.                                       | İstanbul             | -                 | 48                 | 3,386,939,367       | 53-49 | 3,743,120,537 | 73-67  | 647,007,707                    |  |
| 53           | 51                                | İpragaz A.Ş.  | İstanbul             | -                 | 49                 | 3,360,533,727       | 55-51 | 3,693,349,798 |        | -                              |  |
| 54           | 56                                | BRİSA Bridgestone Sabancı Lastik San. ve Tic. A.Ş.                  | İstanbul             | -                 | 50                 | 3,355,657,610       | 56-52 | 3,630,448,337 | 36-32  | 1,249,919,354                  |  |
| 55           | 36                                | İzmir Demir Çelik Sanayi A.Ş.                                       | Ege Bölgesi          | -                 | 51                 | 3,307,473,850       | 59-55 | 3,485,375,404 |        | -                              |  |
| 56           | 48                                | Türk Traktör ve Ziraat Makineleri A.Ş.                              | Ankara               | -                 | 52                 | 3,294,932,820       | 48-44 | 3,909,659,060 |        | -                              |  |
| 57           | 58                                | SÜTAŞ Süt Ürünleri A.Ş.   | Karacabey            | -                 | 53                 | 3,241,113,611       | 49-45 | 3,865,588,996 | 53-48  | 838,647,564                    |  |
| 58           | 59                                | Banvit Bandırma Vitaminli Yem Sanayi A.Ş.                           | Balıkesir            | -                 | 54                 | 3,235,759,055       | 64-60 | 3,240,382,175 | 72-66  | 670,658,703                    |  |
| 59           | 38                                | Türkiye Şeker Fabrikaları A.Ş.                                      | Public               | 5                 | -                  | 3,152,360,314       | 66-5  | 3,153,287,263 | 60-6   | 773,081,598                    |  |
| 60           | 69                                | MAN Türkiye A.Ş.  | Ankara               | -                 | 55                 | 3,118,994,638       | 67-62 | 3,118,994,638 |        | -                              |  |
| 61           | 43                                | Diler Demir Çelik Endüstri ve Ticaret A.Ş.                          | İstanbul             | -                 | 56                 | 3,000,674,477       | 68-63 | 3,078,142,002 |        | -                              |  |
| 62           | 55                                | MMK Metalurji San. Tic. ve Liman İşletmeciliği A.Ş.                 | Dörtyol              | -                 | 57                 | 2,953,852,140       | 74-69 | 2,953,965,540 |        | -                              |  |
| 63           | 60                                | İçdaş Elektrik Enerjisi Üretim ve Yatırım A.Ş.                      | Çanakkale            | -                 | 58                 | 2,952,193,096       | 75-70 | 2,952,193,096 | 55-50  | 823,539,412                    |  |
| 64           | 84                                | Kazan Soda Elektrik Üretim A.Ş.                                     | Ankara               | -                 | 59                 | 2,923,368,100       | 76-71 | 2,933,492,024 |        | -                              |  |
| 65           | 62                                | ASAŞ Alüminyum San. ve Tic. A.Ş.                                    | İstanbul             | -                 | 60                 | 2,908,037,114       | 72-67 | 2,965,404,427 |        | -                              |  |
| 66           | 86                                | Şenpiliç Gıda Sanayi A.Ş.   | Sakarya              | -                 | 61                 | 2,894,895,278       | 71-66 | 2,984,917,782 |        | -                              |  |
| 67           | 71                                | Soda Sanayii A.Ş.   | İstanbul             | -                 | 62                 | 2,790,339,777       | 70-65 | 3,006,893,320 | 88-81  | 501,319,081                    |  |
| 68           | 77                                | Sasa Polyester Sanayi A.Ş.  | Adana                | -                 | 63                 | 2,758,588,277       | 80-75 | 2,794,544,178 | 105-98 | 432,931,535                    |  |
| 69           | 67                                | Erdemir Çelik Servis Merkezi San. ve Tic. A.Ş.                      | Kocaeli              | -                 | 64                 | 2,707,591,115       | 46-43 | 4,091,055,688 |        | -                              |  |
| 70           | 122                               | Trakya Cam Sanayii A.Ş.   | İstanbul             | -                 | 65                 | 2,683,580,577       | 62-58 | 3,333,065,386 | 40-36  | 1,139,265,796                  |  |

|             | Equity         | To      | tal Assets     |         | ofit/Loss for<br>iod (Before Tax) |         | EBITDA        | Ex      | ports         |         | e Number<br>Employees | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|-------------|----------------|---------|----------------|---------|-----------------------------------|---------|---------------|---------|---------------|---------|-----------------------|---|
| Rank:       | (TL)           | Rank:   | (TL)           | Rank:   | (TL)                              | Rank:   | (TL)          | Rank:   | (\$ Thousand) | Rank:   | Persons               | 2019  |
| 11-3        | 4,627,914,742  | 28-3    | 6,184,153,218  | 4-1     | 2,772,791,339                     | 5-1     | 2,873,665,871 | 17-1    | 773,786       | 35-6    | 3,962                 | 36  |
| <br>2-2     | 18,897,895,828 | 3-1     | 34,075,723,051 | 9-2     | 1,203,245,884                     | 217-5   | 146,273,007   |         | -             |         | -                     | 37  |
| <br>6-4     | 7,031,184,050  | 14-12   | 10,693,426,039 | 5-4     | 2,152,364,223                     | 8-7     | 2,331,796,075 | 250-248 | 56,793        |         | -                     | 38  |
| <br>        | -              |         | -              |         | -                                 |         | -             |         | -             | 98-91   | 1,982                 | 39  |
| <br>        | -              |         | -              |         | -                                 |         | -             |         | -             |         | -                     | 40  |
| <br>        | -              |         | -              |         | -                                 |         | -             |         | -             |         | -                     | 41  |
| <br>        | -              |         | -              |         | -                                 |         | -             |         | -             |         | -                     | 42  |
| <br>        | -              |         | -              |         | -                                 |         | -             |         | -             |         | -                     | 43  |
| <br>        | -              | 25-23   | 6,878,360,840  |         | -                                 |         | -             | 105-104 | 141,728       | 65-58   | 2,580                 | 44  |
|             | -              |         | -              |         | -                                 |         | -             | 443-440 | 2,802         |         | -                     | 45  |
| <br>42-37   | 1,462,951,571  | 50-45   | 4,389,098,764  | 55-52   | 313,584,556                       | 39-36   | 684,164,208   | 34-33   | 304,946       | 173-165 | 1,218                 | 46  |
| 180-173     | 449,615,277    | 95-87   | 2,593,437,384  |         | -                                 |         | -             | 36-35   | 290,001       | 276-268 | 744                   | 47  |
| <br>29-4    | 2,031,092,080  | 56-6    | 3,874,813,470  |         | -                                 |         | -             |         | -             | 30-5    | 4,180                 | 48  |
| <br>        | -              | 17-15   | 9,030,749,073  |         | -                                 |         | -             | 183-181 | 84,833        | 44-37   | 3,322                 | 49  |
| <br>        | -              |         | -              |         | -                                 |         | -             | 64-63   | 193,273       |         | -                     | 50  |
| <br>        | -              | 23-21   | 7,040,748,900  |         | -                                 |         | -             | 119-118 | 125,857       | 60-53   | 2,718                 | 51  |
| <br>53-48   | 1,314,117,150  | 81-73   | 2,954,398,499  | 39-36   | 392,435,026                       | 51-48   | 564,214,972   | 212-210 | 70,797        | 344-336 | 523                   | 52  |
|             | -              |         | -              |         | -                                 |         | -             |         | -             |         | -                     | 53  |
| 118-112     | 672,075,133    | 54-49   | 3,952,974,694  | 294-289 | 31,919,586                        | 41-38   | 670,007,383   | 42-41   | 269,714       | 49-42   | 3,105                 | 54  |
| <br>        | -              |         | -              |         | -                                 |         | -             | 71-70   | 179,744       | 176-168 | 1,182                 | 55  |
|             | -              |         | -              |         | -                                 |         | -             |         | -             |         | -                     | 56  |
| 67-62       | 1,101,784,443  | 91-83   | 2,682,801,526  | 48-45   | 357,227,391                       | 63-59   | 467,113,994   | 357-355 | 21,079        | 32-27   | 4,093                 | 57  |
| <br>222-215 | 345,952,478    | 187-179 | 1,224,209,381  | 122-118 | 133,949,150                       | 82-78   | 357,857,239   | 159-158 | 101,191       | 28-24   | 4,556                 | 58  |
| 490-8       | -583,947,805   | 42-4    | 4,750,090,937  | 498-8   | -968,558,734                      | 499-8   | -259,423,813  |         | -             | 20-4    | 5,464                 | 59  |
| <br>        | -              |         | -              |         | -                                 |         | -             | 24-23   | 550,076       |         | -                     | 60  |
|             | -              | 83-75   | 2,912,591,368  |         | -                                 |         | -             | 40-39   | 272,906       | 244-236 | 859                   | 61  |
| <br>        | -              |         | -              |         | -                                 |         | -             |         | -             | 182-174 | 1,163                 | 62  |
| <br>90-85   | 844,561,555    | 156-148 | 1,517,255,660  | 34-31   | 461,277,325                       | 35-32   | 729,197,256   |         | -             | 295-287 | 659                   | 63  |
| <br>        | -              | 35-32   | 5,455,304,778  |         | -                                 |         | -             |         | -             | 279-271 | 716                   | 64  |
|             | -              |         | -              |         | -                                 |         | -             | 41-40   | 269,919       |         | -                     | 65  |
| <br>        | -              |         | -              |         | -                                 |         | -             |         | -             |         | -                     | 66  |
| <br>13-10   | 3,956,600,257  | 33-30   | 5,734,944,483  | 19-17   | 786,238,767                       | 72-68   | 424,833,425   | 32-31   | 335,004       | 213-205 | 1,019                 | 67  |
| <br>93-88   | 826,140,071    | 31-28   | 5,809,873,941  | 456-450 | -80,181,010                       | 111-107 | 276,064,896   |         | -             | 99-92   | 1,972                 | 68  |
|             | -              | 184-176 | 1,263,695,285  |         | -                                 |         | -             | 222-220 | 67,114        | 432-424 | 297                   | 69  |
| <br>15-12   | 3,617,973,828  | 18-16   | 8,584,391,914  | 12-10   | 998,158,736                       | 26-24   | 963,153,511   | 134-133 | 116,964       | 67-60   | 2,535                 | 70  |



| Rank i<br>Top<br>Indus<br>Enterp | 500<br>strial |   | A#:1:                              |                   |                    | Duraduration housed                     | Ν       | Net Sales     |         | s Value Added<br>ducers' Prices) |  |
|----------------------------------|---------------|---|------------------------------------|-------------------|--------------------|---|---------|---------------|---------|----------------------------------|--|
| 2019                             | 2018          | Enterprises   | Affiliated<br>Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Production-based<br>Sales (Net)<br>(TL) | Rank:   | (TL)          | Rank:   | (TL)                             |  |
| 71                               | 54            | Kaptan Demir Çelik Endüstrisi ve Ticaret A.Ş.                           | İstanbul                           | -                 | 66                 | 2,667,090,370                           | 77-72   | 2,848,961,238 | 430-422 | 79,202,131                       |  |
| 72                               | 64            | Yazıcı Demir Çelik Sanayi ve Turizm Ticaret A.Ş.                        | İstanbul                           | -                 | 67                 | 2,655,120,810                           | 73-68   | 2,960,971,706 |         | -                                |  |
| 73                               | 72            | Tosyalı Toyo Çelik A.Ş.   | Osmaniye                           | -                 | 68                 | 2,636,427,236                           | 86-80   | 2,636,756,651 |         | -                                |  |
| 74                               | 81            | Tatmetal Çelik San. ve Tic. A.Ş.  | İstanbul                           | -                 | 69                 | 2,573,533,611                           | 90-83   | 2,577,482,831 |         | -                                |  |
| 75                               | 82            | JTI Tütün Ürünleri Sanayi A.Ş.  | Ege Bölgesi                        | -                 | 70                 | 2,539,723,345                           | 94-87   | 2,545,761,567 | 3-3     | 15,343,866,917                   |  |
| 76                               | 57            | Modern Karton San. ve Tic. A.Ş.   | Çorlu                              | -                 | 71                 | 2,534,389,060                           | 93-86   | 2,564,028,642 |         | -                                |  |
| 77                               | 85            | ROKETSAN Roket San. ve Tic. A.Ş.  | Ankara                             | -                 | 72                 | 2,527,326,947                           | 89-82   | 2,579,934,966 | 28-25   | 1,463,287,577                    |  |
| 78                               | 91            | Çay İşletmeleri Genel Müdürlüğü   | Public                             | 6                 | -                  | 2,513,343,408                           | 85-6    | 2,639,900,136 | 82-7    | 575,043,256                      |  |
| 79                               | 73            | Bosch Termoteknik Isıtma ve Klima San. Tic. A.Ş.                        | Manisa                             | -                 | 73                 | 2,495,028,779                           | 84-79   | 2,648,542,468 |         | -                                |  |
| 80                               | 52            | Borusan Mannesmann Boru San. ve Tic. A.Ş.                               | İstanbul                           | -                 | 74                 | 2,488,733,974                           | 95-88   | 2,500,848,645 | 118-111 | 401,267,921                      |  |
| 81                               | 88            | Atakaş Çelik San. ve Tic. A.Ş.  | Dörtyol                            | -                 | 75                 | 2,483,990,268                           | 87-81   | 2,606,729,578 |         | _                                |  |
| 82                               | 80            | Gülsan Sentetik Dokuma San. ve Tic. A.Ş.                                | Gaziantep                          | -                 | 76                 | 2,454,739,502                           | 92-85   | 2,564,203,837 |         | -                                |  |
| 83                               | 74            | Posco Assan TST Çelik Sanayi A.Ş.                                       | Kocaeli                            | -                 | 77                 | 2,424,295,327                           | 96-89   | 2,465,533,147 |         | -                                |  |
| 84                               | -             | -   | Kocaeli                            | -                 | 78                 | -                                       | 63-59   | -             | 143-136 | -                                |  |
| 85                               | 102           | Anadolu Cam Sanayii A.Ş.  | İstanbul                           | -                 | 79                 | 2,340,298,608                           | 98-91   | 2,360,886,937 | 50-45   | 906,569,951                      |  |
| 86                               | 100           | Kipaş Mensucat İşletmeleri A.Ş.   | K.Maraş                            | -                 | 80                 | 2,329,540,170                           | 100-93  | 2,338,174,847 |         | -                                |  |
| 87                               | 92            | Bunge Gıda San. ve Tic. A.Ş.  | İstanbul                           | -                 | 81                 | 2,308,164,629                           | 61-57   | 3,464,339,670 |         | -                                |  |
| 88                               | 90            | Atlas Enerji Üretim A.Ş.  | İstanbul                           | -                 | 82                 | 2,283,175,406                           | 106-99  | 2,289,895,194 |         | -                                |  |
| 89                               | 76            | Namet Gıda San. ve Tic. A.Ş.  | Kocaeli                            | -                 | 83                 | 2,258,116,827                           | 105-98  | 2,294,522,727 | 111-104 | 424,532,660                      |  |
| 90                               | 133           | Makina ve Kimya Endüstrisi Kurumu (M.K.E.K.) Genel Müdürlüğü            | Public                             | 7                 | -                  | 2,219,654,630                           | 88-7    | 2,585,363,506 | 25-3    | 1,581,182,956                    |  |
| 91                               | 93            | Abalıoğlu Yem-Soya ve Tekstil Sanayi A.Ş.                               | Denizli                            | -                 | 84                 | 2,186,330,736                           | 107-100 | 2,237,781,962 |         | -                                |  |
| 92                               | 49            | Otokar Otomotiv ve Savunma Sanayi A.Ş.                                  | İstanbul                           | -                 | 85                 | 2,182,370,896                           | 97-90   | 2,423,121,030 | 56-51   | 803,896,819                      |  |
| 93                               | -             | -   | Bolu                               | -                 | 86                 | -                                       | 81-76   | -             | 104-97  | -                                |  |
| 94                               | 115           | Tusaş Motor Sanayii A.Ş.  | Eskişehir                          | -                 | 87                 | 2,174,890,126                           | 102-95  | 2,314,708,848 |         | -                                |  |
| 95                               | 98            | Petlas Lastik San. ve Tic. A.Ş.   | Kırşehir                           | -                 | 88                 | 2,172,402,158                           | 110-103 | 2,175,689,357 |         | -                                |  |
| 96                               | 96            | Sanko Tekstil İşletmeleri San. ve Tic. A.Ş.                             | Gaziantep                          | -                 | 89                 | 2,146,184,392                           | 104-97  | 2,302,047,212 |         | -                                |  |
| 97                               | 97            | Abdi İbrahim İlaç San. ve Tic. A.Ş.                                     | İstanbul                           | -                 | 90                 | 2,141,053,054                           | 58-54   | 3,526,916,501 |         | -                                |  |
| 98                               | 87            | Goodyear Lastikleri T.A.Ş.  | İstanbul                           | -                 | 91                 | 2,101,064,225                           | 69-64   | 3,010,149,804 | 77-71   | 637,734,998                      |  |
| 99                               | 99            | Autoliv Cankor Otomotiv Emniyet Sistemleri San. ve Tic. A.Ş.            | Kocaeli                            | -                 | 92                 | 2,098,945,656                           | 108-101 | 2,217,967,608 |         | -                                |  |
| 100                              | -             | BEYPİ Beypazarı Tarımsal Üretim Pazarlama San. ve Tic. A.Ş.             | Bolu                               | -                 | 93                 | 2,077,503,219                           | 111-104 | 2,115,891,302 |         | -                                |  |
| 101                              | 83            | Köksan Pet ve Plastik Ambalaj San. ve Tic. A.Ş.                         | Gaziantep                          | -                 | 94                 | 2,069,712,553                           | 82-77   | 2,754,141,008 |         | -                                |  |
| 102                              | 108           | Sarten Ambalaj San. ve Tic. A.Ş.  | İstanbul                           | -                 | 95                 | 2,026,065,966                           | 115-108 | 2,055,820,760 | 85-78   | 553,743,865                      |  |
| 103                              | 109           | Eti Soda Üretim Pazarlama Nakliyat ve Elektrik Üretim San. ve Tic. A.Ş. | Ankara                             | -                 | 96                 | 2,016,477,216                           | 117-110 | 2,027,712,561 |         | -                                |  |
| 104                              | 95            | C.P. Standart Gıda San. ve Tic. A.Ş.                                    | İstanbul                           | -                 | 97                 | 1,994,464,290                           | 116-109 | 2,048,777,870 |         | -                                |  |
| 105                              | 181           | FNSS Savunma Sistemleri A.Ş.  | Ankara                             | -                 | 98                 | 1,970,237,793                           | 121-113 | 1,991,335,963 |         | -                                |  |

| Rank in I<br>Top 500<br>Industria<br>Enterpris | e Number<br>Employees |         | ports         | Exj     | EBITDA        |         | ofit/Loss for<br>iod (Before Tax) | 1       | tal Assets    | Tot     | Equity        |         |
|--|-----------------------|---------|---------------|---------|---------------|---------|-----------------------------------|---------|---------------|---------|---------------|---------|
| 2019   | Persons               | Rank:   | (\$ Thousand) | Rank:   | (TL)          | Rank:   | (TL)                              | Rank:   | (TL)          | Rank:   | (TL)          | Rank:   |
| 71   | 988                   | 218-210 | 362,051       | 29-28   | 133,781,819   | 239-234 | 7,386,720                         | 370-365 | 1,448,842,811 | 164-156 | 612,068,414   | 130-123 |
| 72   | 575                   | 318-310 | 419,668       | 26-25   | -             |         | -                                 |         | 2,858,531,852 | 86-78   | -             |         |
| 73   | -                     |         | -             |         | -             |         | -                                 |         | -             |         | -             |         |
| 74   | -                     |         | 108,143       | 148-147 | -             |         | -                                 |         | -             |         | -             |         |
| 75   | -                     |         | 130,027       | 116-115 | 454,668,851   | 66-62   | 269,278,204                       | 68-65   | 3,804,030,291 | 59-52   | 1,064,466,438 | 73-68   |
| 76   | -                     |         | _             |         | -             |         | _                                 |         | -             |         | -             |         |
| 77   | _                     |         |               |         | _             |         | 475,798,581                       | 31-28   | 7,827,582,907 | 22-20   | 1,947,362,561 | 32-28   |
| 78   | 6,777                 | 11-1    | 10,530        | 405-3   | -193,644,550  | 498-7   | -635,092,521                      | 494-7   | 4,454,402,636 | 48-5    | 786,789,733   | 99-6    |
|  |                       |         |               |         |               |         | -033,072,321                      |         |               |         |               |         |
| 79   | -                     |         | 309,113       | 33-32   | -             |         | -                                 |         | 1,279,767,207 | 183-175 | 811,631,311   | 96-91   |
| 80   | 1,509                 | 136-128 | 226,735       | 53-52   | 263,114,237   | 115-111 | -84,746,026                       | 457-451 | 2,935,735,261 | 82-74   | 272,230,178   | 271-264 |
| 81   | -                     |         | -             |         | -             |         | -                                 |         | -             |         | -             |         |
| 82   | 2,450                 | 73-66   | 144,113       | 103-102 | -             |         | -                                 |         | -             |         | -             |         |
| 83   | -                     |         | -             |         | -             |         | -                                 |         | -             |         | -             |         |
| 84   | -                     | 168-160 | -             | 87-86   | -             | 180-176 | -                                 | 149-145 | -             | 212-204 | -             | 288-281 |
| 85   | 1,905                 | 109-102 | 107,528       | 149-148 | 662,673,349   | 43-40   | 106,978,414                       | 155-151 | 5,096,105,760 | 37-34   | 2,372,286,412 | 21-18   |
| 86   | 5,844                 | 17-15   | 90,974        | 175-174 | -             |         | -                                 |         | 4,009,169,515 | 52-47   | 1,846,152,520 | 37-33   |
| 87   | 406                   | 396-388 | 21,148        | 356-354 | -             |         | -                                 |         | -             |         | -             |         |
| 88   | 391                   | 400-392 | 808           | 454-451 | -             |         | -                                 |         | 2,515,548,464 | 98-90   | -             |         |
| 89   | 1,679                 | 123-116 | 6,296         | 428-425 | 254,325,787   | 122-118 | 251,206,810                       | 75-72   | 1,377,812,905 | 173-165 | 1,102,797,121 | 66-61   |
| 90   | 5,587                 | 19-3    | 89,948        | 176-2   | 756,132,850   | 34-3    | 694,785,459                       | 21-3    | 3,857,208,921 | 58-7    | 1,667,895,259 | 39-5    |
| 91   | -                     |         | -             |         | -             |         | -                                 |         | -             |         | -             |         |
| 92   | 2,011                 | 94-87   | 341,878       | 31-30   | 477,464,783   | 60-56   | 288,660,528                       | 61-58   | 1,959,746,156 | 127-119 | 559,871,963   | 138-131 |
| 93   | -                     | 42-35   | -             | 265-263 | -             | 105-101 | -                                 | 91-88   | -             | 234-226 | -             | 120-114 |
| 94   | -                     |         | 346,028       | 30-29   | -             |         | -                                 |         | -             |         | -             |         |
| 95   | -                     |         | 209,031       | 60-59   | -             |         | -                                 |         | 2,182,336,950 | 110-102 | -             |         |
| 96   | -                     |         | 203,239       | 62-61   | -             |         | -                                 |         | -             |         | -             |         |
| 97   | 3,544                 | 40-33   | 61,747        | 234-232 | -             |         | -                                 |         | 3,189,719,540 | 72-65   | 2,216,038,691 | 25-22   |
| 98   | 1,922                 | 107-100 | 279,209       | 38-37   | 315,169,935   | 96-92   | 267,124,363                       | 69-66   | 1,529,621,263 | 153-145 | 770,904,199   | 101-95  |
| 99   | -                     |         | 163,261       | 82-81   | -             |         | -                                 |         | -             |         | -             |         |
| 100  | -                     |         | -             |         | -             |         | -                                 |         | -             |         | -             |         |
| 101  | 679                   | 288-280 | 107,471       | 150-149 | -             |         | 152 /57 /00                       | 100 105 | 1,460,625,964 | 161-153 | 872,079,938   | 85-80   |
| 102  | 2,684                 | 61-54   | 132,136       | 112-111 | 345,766,804   | 86-82   | 153,656,693                       | 109-105 | 1,813,150,856 | 138-130 | 470,625,193   | 174-167 |
| 103  | 534                   | 340-332 | 234,079       | 51-50   | 1,253,527,592 | 16-15   | -                                 |         | 2,651,052,067 | 93-85   | 1,448,015,280 | 43-38   |
| 104  | -                     |         | 11,194        | 400-398 | -             |         | -                                 |         | 816,933,251   | 277-269 | -             |         |
| 105  | -                     |         | 302,924       | 35-34   | -             |         | -                                 |         | -             |         | -             |         |



| Rank i<br>Top<br>Indus<br>Enterp | strial     |  | Affiliated              |                   |                    | Production-based    | ١                  | Net Sales     |         | Value Added<br>ducers' Prices) |  |
|----------------------------------|------------|--|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------|---------|--------------------------------|--|
| 2019                             | 2018       | Enterprises  | Chamber or<br>Public    | Public<br>Ranking | Private<br>Ranking | Sales (Net)<br>(TL) | Rank:              | (TL)          | Rank:   | (TL)                           |  |
| 106                              | 94         | Indorama Ventures Corlu Pet Sanayi A.Ş.                                  | Çorlu                   | -                 | 99                 | 1,910,881,420       | 127-119            | 1,912,151,603 | 340-332 | 137,183,855                    |  |
| 107                              | -          | -  | Ankara                  | -                 | 100                | -                   | 128-120            | -             | 32-28   | -                              |  |
| 108                              | 105        | HES Hacılar Elektrik San. ve Tic. A.Ş.                                   | Kayseri                 | -                 | 101                | 1,872,459,633       | 131-123            | 1,874,331,912 | 222-215 | 221,007,644                    |  |
| 109                              | 106        | Korteks Mensucat San. ve Tic. A.Ş.                                       | İstanbul                | -                 | 102                | 1,869,399,331       | 133-125            | 1,872,298,272 | 123-116 | 385,752,956                    |  |
| 110                              | 116        | Modern Oluklu Mukavva Ambalaj San. ve Tic. A.Ş.                          | Çorlu                   | -                 | 103                | 1,867,126,615       | 123-115            | 1,932,001,109 |         | -                              |  |
| 111                              | -          | Eczacıbaşı Tüketim Ürünleri San. ve Tic. A.Ş.                            | İstanbul                | -                 | 104                | 1,859,985,765       | 113-106            | 2,081,769,519 |         | -                              |  |
| 112                              | 137        | Pro Yem San. ve Tic. A.Ş.  | Karacabey               | -                 | 105                | 1,858,546,426       | 112-105            | 2,085,393,192 |         | -                              |  |
| 113                              | 68         | Yeşilyurt Demir Çelik Endüstrisi ve Liman İşletmeleri Ltd. Şti.          | Samsun                  | -                 | 106                | 1,832,970,079       | 125-117            | 1,925,210,897 | 281-273 | 182,781,351                    |  |
| 114                              | 78         | Ekinciler Demir ve Çelik Sanayi A.Ş.                                     | İstanbul                | -                 | 107                | 1,827,494,350       | 135-127            | 1,830,977,251 |         | -                              |  |
| 115                              | 114        | Maxion İnci Jant Sanayi A.Ş.   | Manisa                  | -                 | 108                | 1,812,660,300       | 132-124            | 1,872,476,747 |         | -                              |  |
| 116                              | 124        | Beyçelik Gestamp Otomotiv Sanayi A.Ş.                                    | Bursa                   | -                 | 109                | 1,810,679,524       | 129-121            | 1,902,439,426 |         | -                              |  |
| 117                              | 154        | Oba Makarnacılık San. ve Tic. A.Ş.                                       | Gaziantep               | -                 | 110                | 1,801,352,219       | 91-84              | 2,574,519,840 |         | -                              |  |
| 118                              | 129        | Kordsa Teknik Tekstil A.Ş.   | Kocaeli                 | -                 | 111                | 1,770,059,243       | 134-126            | 1,835,817,448 | 102-95  | 447,624,134                    |  |
| 119                              | 89         | Asil Çelik San. ve Tic. A.Ş.   | Orhangazi               | -                 | 112                | 1,761,880,348       | 139-131            | 1,772,363,884 |         | -                              |  |
| 120                              | 140        | Merinos Halı San. ve Tic. A.Ş.   | Gaziantep               | -                 | 113                | 1,754,520,834       | 130-122            | 1,886,941,470 | 76-70   | 641,716,274                    |  |
| 121                              | 138        | Prometeon Turkey Endüstriyel ve Ticari Lastikler A.Ş.                    | İstanbul                | -                 | 114                | 1,751,056,276       | 120-112            | 1,991,519,113 |         | -                              |  |
| 122                              | 120        | Altınmarka Gıda San. ve Tic. A.Ş.  | İstanbul                | -                 | 115                | 1,745,710,036       | 109-102            | 2,179,849,699 |         | -                              |  |
| 123                              | 110        | Tosyalı Filmaşin ve İnşaat Demir Üretim Sanayi A.Ş.                      | İskenderun              | -                 | 116                | 1,733,773,332       | 143-135            | 1,746,204,857 |         | -                              |  |
| 124                              | 126        | Kayseri Şeker Fabrikası A.Ş.   | Kayseri                 | -                 | 117                | 1,733,548,255       | 126-118            | 1,921,772,253 |         | -                              |  |
| 125                              | 104        | Esan Eczacıbaşı Endüstriyel Hammaddeler San. ve Tic. A.Ş.                | İstanbul                | -                 | 118                | 1,685,595,662       | 122-114            | 1,960,383,378 |         | -                              |  |
| 126                              | 125        | Pınar Süt Mamülleri Sanayii A.Ş.   | Ege Bölgesi             | -                 | 119                | 1,683,152,903       | 149-141            | 1,688,167,052 | 264-256 | 194,798,684                    |  |
| 127                              | 112        | Akçansa Çimento San. ve Tic. A.Ş.  | İstanbul                | -                 | 120                | 1,682,512,493       | 136-128            | 1,808,319,428 | 96-89   | 470,899,351                    |  |
| 128                              | 163        | Abalıoğlu Yağ San. ve Tic. A.Ş.  | Ege Bölgesi             | -                 | 121                | 1,680,870,708       | 103-96             | 2,303,256,329 |         | -                              |  |
| 129                              | 103        | Kocaer Haddecilik San. ve Tic. A.Ş.                                      | Ege Bölgesi             | -                 | 122                | 1,653,823,111       | 144-136            | 1,740,883,078 | 204-197 | 239,386,647                    |  |
| 130                              | 63         | Et ve Süt Kurumu Genel Müdürlüğü   | Public                  | 8                 | 122                | 1,644,312,857       | 118-8              | 2,027,521,444 | 100 101 | - 249,722,687                  |  |
| 131<br>132                       | 173<br>101 | Cargill Tarım ve Gıda San. Tic. A.Ş.<br>Özkan Demir Çelik Sanayi A.Ş.    | İstanbul<br>Ege Bölgesi | -                 | 123<br>124         | 1,641,480,009       | 151-143<br>145-137 | 1,650,160,498 | 198-191 | 247,/22,08/                    |  |
| 132                              | 123        | Ozkan Dernir Çetik Sanayı A.Ş.<br>Federal Mogul Powertrain Otomotiv A.Ş. | Ege Bolgesi<br>Kocaeli  | -                 | 124                | 1,632,723,455       | 142-137            | 1,748,014,083 |         | -                              |  |
| 134                              | 125        | Akenerji Elektrik Üretim A.Ş.  | İstanbul                | -                 | 125                | 1,629,961,131       | 141-133            | 1,748,885,334 |         | -                              |  |
| 135                              | 139        | Sölen Cikolata Gida San, ve Tic, A.S.                                    | Gaziantep               | -                 | 120                | 1,602,504,672       | 147-139            | 1,700,327,207 |         |                                |  |
| 136                              | 169        | Gümüşdoğa Su Ürünleri Üretim İhracat ve İthalat A.Ş.                     | Milas                   | -                 | 128                | 1,593,157,416       | 146-138            | 1,722,025,277 | 112-105 | 417,787,521                    |  |
| 137                              | 164        | S.S. Trakya Yağlı Tohumlar Tarım Satış Kooperatifleri Birliği            | Edirne                  | -                 | 129                | 1,592,669,536       | 137-129            | 1,801,301,405 | 295-287 | 172,390,747                    |  |
| 138                              | 149        | Sofra Yemek Üretim ve Hizmet A.Ş.  | İstanbul                | -                 | 130                | 1,573,462,219       | 154-146            | 1,591,033,431 |         | -                              |  |
| 139                              | 171        | Progıda Tarım Ürünleri San. ve Tic. A.Ş.                                 | İstanbul                | -                 | 131                | 1,566,242,452       | 148-140            | 1,698,640,914 | 322-314 | 148,131,637                    |  |
| 140                              | 153        | HAVELSAN Hava Elektronik San. ve Tic. A.Ş.                               | Ankara                  | -                 | 132                | 1,559,267,804       | 155-147            | 1,559,267,804 | 61-55   | 762,296,179                    |  |

|                  | Equity                     | Tot                | tal Assets    |                  | fit/Loss for<br>iod (Before Tax) |                  | EBITDA       | Ex                 | ports          |                    | e Number<br>Employees | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|------------------|----------------------------|--------------------|---------------|------------------|----------------------------------|------------------|--------------|--------------------|----------------|--------------------|-----------------------|---|
| Rank:            | (TL)                       | Rank:              | (TL)          | Rank:            | (TL)                             | Rank:            | (TL)         | Rank:              | (\$ Thousand)  | Rank:              | Persons               | 2019  |
| 225-218          | 343,332,551                |                    | -             | 200-195          | 74,396,345                       |                  | -            | 102-101            | 144,375        |                    | -                     | 106   |
| 22-19            | -                          | 96-88              | -             | 14-12            | -                                | 20-18            | -            | 108-107            | -              | 201-193            | -                     | 107   |
| <br>117-111      | 677,263,796                | 198-190            | 1,198,300,836 | 173-168          | 95,196,776                       | 272-267          | 114,117,843  | 156-155            | 102,343        | 197-189            | 1,083                 | 108   |
| 63-58            | 1,181,428,647              | 55-50              | 3,937,717,155 | 86-83            | 211,558,590                      | 84-80            | 353,102,184  | 301-299            | 38,954         | 83-76              | 2,146                 | 109   |
|                  | -                          |                    | -             |                  | -                                |                  | -            |                    | -              |                    | -                     | 110   |
|                  | -                          |                    | -             |                  | -                                |                  | -            |                    | -              |                    | -                     | 111   |
|                  | -                          |                    | -             |                  | -                                |                  | -            |                    | -              |                    | -                     | 112   |
|                  | -                          |                    | -             | 371-366          | 7,191,638                        | 486-481          | -11,379,205  | 129-128            | 120,585        |                    | -                     | 113   |
| 244-237          | 310,255,136                | 262-254            | 904,632,195   |                  | -                                |                  | -            | 110-109            | 134,153        | 289-281            | 679                   | 114   |
| 161-154          | 496,269,397                | 283-275            | 787,299,198   |                  | -                                |                  | -            | 46-45              | 244,511        | 155-147            | 1,350                 | 115   |
| 219-212          | 350,924,375                | 221-213            | 1,082,220,783 |                  | -                                |                  | -            | 246-244            | 58,627         | 84-77              | 2,137                 | 116   |
|                  | -                          |                    | -             |                  | -                                |                  | -            |                    | -              |                    | -                     | 117   |
| 83-78            | 903,180,765                | 84-76              | 2,909,800,826 | 168-163          | 98,053,245                       | 119-115          | 259,014,881  | 54-53              | 225,249        | 140-132            | 1,477                 | 118   |
|                  | -                          |                    | -             |                  | -                                |                  | -            | 162-161            | 97,411         | 198-190            | 1,081                 | 119   |
| 164-157          | 494,133,282                | 61-54              | 3,609,838,806 | 144-140          | 118,064,848                      | 65-61            | 459,173,795  | 47-46              | 240,814        | 39-32              | 3,610                 | 120   |
|                  | -                          |                    | -             |                  | -                                |                  | -            |                    | -              |                    | -                     | 121   |
|                  | -                          | 150-142            | 1,589,141,189 |                  | -                                |                  | -            | 180-178            | 86,469         | 430-422            | 301                   | 122   |
|                  | -                          |                    | -             |                  | -                                |                  | -            |                    | -              |                    | -                     | 123   |
|                  | -                          |                    | -             |                  | -                                | 153-149          | 209,436,228  |                    | -              |                    | -                     | 124   |
| <br>281-274      | - 257,535,117              | <br>260-252        | - 910,438,967 | 321-316          | -                                | <br>357-352      | - 76,508,797 | <br>277-275        | - 45,910       | 265-257<br>210-202 | 782                   | 125<br>126  |
| 104-98           | 748,693,870                | 154-146            | 1,527,230,247 | 217-212          | 21,789,662<br>67,913,829         | 124-120          | 248,265,954  | 122-121            | 124,400        | 215-202            | 1,040                 | 120   |
|                  | -                          |                    | -             |                  | -                                |                  | -            |                    | -              |                    | -                     | 128   |
| 321-314          | 208,906,387                | 194-186            | 1,206,672,584 | 257-252          | 50,057,853                       | 149-145          | 211,565,254  | 61-60              | 204,128        | 280-272            | 715                   | 129   |
|                  | -                          |                    | -             |                  | -                                |                  | -            |                    | -              |                    | -                     | 130   |
| 344-337          | 178,890,050                | 144-136            | 1,668,163,499 | 472-466          | -124,294,533                     | 160-156          | 194,711,355  | 349-347            | 22,783         | 300-292            | 624                   | 131   |
|                  | -                          |                    | -             |                  | -                                |                  | -            |                    | -              |                    | -                     | 132   |
|                  | -                          | 231-223            | 1,019,221,265 |                  | -                                |                  | -            | 55-54              | 222,589        |                    | -                     | 133   |
|                  | -                          |                    | -             |                  | -                                |                  | -            |                    | -              |                    | -                     | 134   |
|                  | -                          |                    | -             |                  | -                                |                  | -            | 73-72              | 178,147        |                    | -                     | 135   |
| 91-86<br>186-179 | 841,343,619<br>436,759,042 | 123-115<br>290-282 | 2,014,154,522 | 63-60<br>271-266 | 286,259,362                      | 79-75<br>379-374 | 373,732,280  | 125-124<br>455-452 | 122,522<br>755 | 142-134<br>262-254 | 1,468                 | 136   |
| 186-179          | 430,737,042                | 290-282            | 764,373,841   | 2/1-266          | 40,820,604                       | 3/9-3/4          | 68,416,621   | 455-452            | - /55          | 262-254            | 12,186                | 137<br>138  |
| 451-444          | - 28,942,573               | 327-319            | - 659,029,936 | 343-338          | 13,158,415                       |                  | -            | 58-57              | 216,731        | 188-180            | 1,127                 | 139   |
|                  | -                          |                    | -             | 59-56            | 292,204,525                      |                  | -            | 313-311            | 34,615         | 115-108            | 1,832                 | 140   |



| Rank i<br>Top<br>Indus<br>Enterp | 500<br>strial |  | Affiliated           |                   |                    | Production-based    | ١       | Net Sales     |         | Value Added<br>ducers' Prices) |  |
|----------------------------------|---------------|--|----------------------|-------------------|--------------------|---------------------|---------|---------------|---------|--------------------------------|--|
| 2019                             | 2018          | Enterprises  | Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Sales (Net)<br>(TL) | Rank:   | (TL)          | Rank:   | (TL)                           |  |
| 141                              | 131           | Ravago Petrokimya Üretim A.Ş.                            | Ege Bölgesi          | -                 | 133                | 1,551,415,021       | 150-142 | 1,655,640,269 | 232-225 | 215,067,625                    |  |
| 142                              | 148           | İGSAŞ-İstanbul Gübre Sanayii A.Ş.                        | Kocaeli              | -                 | 134                | 1,542,126,516       | 83-78   | 2,730,857,434 |         | -                              |  |
| 143                              | 143           | Eti Alüminyum A.Ş.                                       | Konya                | -                 | 135                | 1,528,529,129       | 162-154 | 1,528,529,129 | 58-53   | 776,035,109                    |  |
| 144                              | 141           | Tarım Kredi Yem San. ve Tic. A.Ş.                        | Ankara               | -                 | 136                | 1,514,283,441       | 163-155 | 1,519,260,790 |         | -                              |  |
| 145                              | 132           | Whirlpool Beyaz Eşya San. ve Tic. A.Ş.                   | İstanbul             | -                 | 137                | 1,510,768,497       | 152-144 | 1,649,161,894 |         | -                              |  |
| 146                              | 135           | Karsan Otomotiv San. ve Tic. A.Ş.                        | Bursa                | -                 | 138                | 1,500,333,196       | 140-132 | 1,764,070,085 | 132-125 | 366,239,766                    |  |
| 147                              | 431           | İstikbal Mobilya San. ve Tic. A.Ş.                       | Kayseri              | -                 | 139                | 1,495,758,961       | 114-107 | 2,061,217,151 | 106-99  | 432,025,654                    |  |
| 148                              | 111           | Limak Çimento San. ve Tic. A.Ş.                          | Siirt                | -                 | 140                | 1,486,869,850       | 161-153 | 1,531,276,744 | 141-134 | 348,375,040                    |  |
| 149                              | 176           | CMS Jant ve Makina Sanayii A.Ş.                          | Ege Bölgesi          | -                 | 141                | 1,477,053,416       | 164-156 | 1,515,453,444 |         | -                              |  |
| 150                              | 158           | Kılıç Deniz Ürünleri Üretimi İhr. İth. ve Tic. A.Ş.      | Milas                | -                 | 142                | 1,462,108,493       | 166-158 | 1,497,381,755 |         | -                              |  |
| 151                              | 200           | Koçak Farma İlaç ve Kimya Sanayi A.Ş.                    | İstanbul             | -                 | 143                | 1,448,246,088       | 176-168 | 1,448,314,868 |         | -                              |  |
| 152                              | -             | -  | İstanbul             | -                 | 144                | -                   | 174-166 | -             | 127-120 | -                              |  |
| 153                              | 146           | Anadolu Efes Biracılık ve Malt Sanayii A.Ş.              | İstanbul             | -                 | 145                | 1,409,512,407       | 168-160 | 1,488,550,150 | 5-5     | 5,475,058,404                  |  |
| 154                              | 134           | Panagro Tarım Hayvancılık Gıda San. ve Tic. A.Ş.         | Konya                | -                 | 146                | 1,401,029,800       | 172-164 | 1,474,894,637 |         | -                              |  |
| 155                              | 183           | Mutlu Akü ve Malzemeleri Sanayii A.Ş.                    | İstanbul             | -                 | 147                | 1,393,478,215       | 175-167 | 1,459,335,968 |         | -                              |  |
| 156                              | 127           | Çimsa Çimento San. ve Tic. A.Ş.                          | Mersin               | -                 | 148                | 1,385,027,059       | 181-173 | 1,413,826,637 | 135-128 | 360,464,413                    |  |
| 157                              | 174           | Mega Metal San. ve Tic. A.Ş.                             | Kayseri              | -                 | 149                | 1,381,787,227       | 171-163 | 1,478,211,874 |         | -                              |  |
| 158                              | 188           | Deva Holding A.Ş.  | İstanbul             | -                 | 150                | 1,374,156,778       | 186-178 | 1,374,732,937 | 54-49   | 829,977,610                    |  |
| 159                              | 166           | Eczacıbaşı Yapı Gereçleri San. ve Tic. A.Ş.              | İstanbul             | -                 | 151                | 1,363,534,874       | 169-161 | 1,488,526,924 |         | -                              |  |
| 160                              | 145           | Korozo Ambalaj San. ve Tic. A.Ş.                         | İstanbul             | -                 | 152                | 1,349,136,667       | 173-165 | 1,469,016,198 | 174-167 | 282,000,280                    |  |
| 161                              | 172           | Hasçelik Kablo San. ve Tic. A.Ş.                         | Kayseri              | -                 | 153                | 1,342,677,680       | 158-150 | 1,547,545,018 |         | -                              |  |
| 162                              | 224           | Gedik Tavukçuluk ve Tarım Ürünleri Tic. San. A.Ş.        | Uşak                 | -                 | 154                | 1,340,851,141       | 188-180 | 1,357,102,359 |         | -                              |  |
| 163                              | 218           | Başhan Tarımsal Ürünleri Pazarlama San. ve Dış Tic. A.Ş. | Mersin               | -                 | 155                | 1,329,394,727       | 190-182 | 1,335,651,672 | 400-392 | 94,803,403                     |  |
| 164                              | 177           | Soma Termik Santral Elektrik Üretim A.Ş.                 | Soma                 | -                 | 156                | 1,327,337,326       | 156-148 | 1,554,244,913 |         | -                              |  |
| 165                              | 130           | Betek Boya ve Kimya Sanayi A.Ş.                          | İstanbul             | -                 | 157                | 1,326,725,219       | 184-176 | 1,401,280,721 |         | -                              |  |
| 166                              | 185           | Bellona Mobilya San. ve Tic. A.Ş.                        | Kayseri              | -                 | 158                | 1,316,255,332       | 124-116 | 1,926,153,612 | 92-85   | 494,943,213                    |  |
| 167                              | 156           | Paşabahçe Cam San. ve Tic. A.Ş.                          | İstanbul             | -                 | 159                | 1,308,614,315       | 138-130 | 1,775,861,472 | 78-72   | 636,500,833                    |  |
| 168                              | 247           | Erdemir Madencilik San. ve Tic. A.Ş.                     | Sivas                | -                 | 160                | 1,304,439,773       | 193-185 | 1,304,439,773 | 44-40   | 1,023,690,016                  |  |
| 169                              | 204           | Melike Tekstil San. ve Tic. A.Ş.                         | Gaziantep            | -                 | 161                | 1,298,594,425       | 167-159 | 1,496,338,215 | 101-94  | 456,911,732                    |  |
| 170                              | 220           | Abalıoğlu Tarımsal Üretim A.Ş.                           | Denizli              | -                 | 162                | 1,294,691,999       | 192-184 | 1,329,557,661 |         | -                              |  |
| 171                              | 195           | Aunde Teknik Tekstil San. ve Tic. A.Ş.                   | Bursa                | -                 | 163                | 1,293,762,128       | 187-179 | 1,370,336,243 | 165-158 | 295,979,597                    |  |
| 172                              | 147           | Türk Prysmian Kablo ve Sistemleri A.Ş.                   | Bursa                | -                 | 164                | 1,286,030,662       | 185-177 | 1,394,034,997 | 357-349 | 126,514,631                    |  |
| 173                              | 121           | Tırsan Treyler San. ve Tic. A.Ş.                         | Sakarya              | -                 | 165                | 1,279,692,300       | 183-175 | 1,403,955,804 |         | -                              |  |
| 174                              | 159           | Öznur Kablo San. ve Tic. A.Ş.                            | İstanbul             | -                 | 166                | 1,261,965,689       | 199-191 | 1,262,074,265 |         | -                              |  |
| 175                              | 216           | Daikin Isıtma ve Soğutma Sistemleri San. Tic. A.Ş.       | Sakarya              | -                 | 167                | 1,260,677,511       | 119-111 | 2,001,294,594 | 179-172 | 270,825,508                    |  |

|             | Equity        | To      | tal Assets    |         | fit/Loss for<br>iod (Before Tax) |          | EBITDA      | Ex      | ports         |         | e Number<br>Employees | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|-------------|---------------|---------|---------------|---------|----------------------------------|----------|-------------|---------|---------------|---------|-----------------------|---|
| Rank:       | (TL)          | Rank:   | (TL)          | Rank:   | (TL)                             | Rank:    | (TL)        | Rank:   | (\$ Thousand) | Rank:   | Persons               | 2019  |
| 470-463     | -24,546,764   | 146-138 | 1,645,962,496 | 475-469 | -137,961,759                     | 395-390  | 61,042,708  | 463-460 | 51            | 362-354 | 481                   | 141   |
|             | -             |         | -             |         | -                                |          | -           |         | -             |         | -                     | 142   |
| <br>        | -             |         | -             | 32-29   | 470,001,465                      |          | -           |         | -             |         | -                     | 143   |
| <br>        | -             |         | -             |         | -                                |          | -           |         | -             |         | -                     | 144   |
|             | -             |         | -             |         | -                                |          | -           |         | -             |         | -                     | 145   |
| 203-196     | 375,963,647   | 114-106 | 2,155,722,618 | 273-268 | 40,272,155                       | 110-106  | 276,267,595 | 63-62   | 198,974       | 199-191 | 1,075                 | 146   |
| 40-35       | 1,521,784,402 | 125-117 | 1,997,911,247 | 84-81   | 216,117,808                      | 141-137  | 219,188,381 | 226-224 | 65,869        | 59-52   | 2,745                 | 147   |
| 238-231     | 322,388,331   | 32-29   | 5,780,947,525 | 490-484 | -476,017,191                     | 148-144  | 213,582,628 | 311-309 | 35,581        | 149-141 | 1,436                 | 148   |
| <br>        | _             |         | -             |         | -                                |          | -           | 85-84   | 156,939       |         | -                     | 149   |
| <br>183-176 | 440,524,084   | 108-100 | 2,192,934,309 |         | -                                | 91-87    | 325,386,383 | 83-82   | 163,150       |         | -                     | 150   |
| <br>        | -             |         | -             |         |                                  |          | -           |         | -             |         | -                     | 151   |
| <br>92-87   | -             | 122-114 | -             | 117-113 | -                                | 231-226  | -           | 209-207 | -             | 68-61   | -                     | 152   |
| 17-14       | 3,172,972,907 | 21-19   | 8,032,295,694 | 40-37   | 392,360,241                      | 205-201  | 154,714,665 | 334-332 | 28,281        | 225-217 | 942                   | 153   |
|             | -             | 214-206 | 1,105,714,209 |         | -                                |          | -           | 440-437 | 3,977         | 153-145 | 1,371                 | 154   |
| <br>        | -             |         | -             |         | -                                |          | -           |         | -             | 187-179 | 1,130                 | 155   |
| 78-73       | 995,105,488   | 105-97  | 2,232,363,915 | 262-257 | 46,815,957                       | 127-123  | 244,348,182 | 96-95   | 149,469       | 183-175 | 1,147                 | 156   |
|             | -             |         | -             |         | -                                |          | -           | 89-88   | 152,983       | 343-335 | 527                   | 157   |
| 72-67       | 1,065,093,412 | 116-108 | 2,124,815,587 | 73-70   | 260,814,648                      |          | -           | 340-338 | 26,867        | 80-73   | 2,237                 | 158   |
|             | -             |         | -             |         | -                                |          | -           |         | -             |         | -                     | 159   |
| <br>212-205 | 360,260,757   | 117-109 | 2,084,052,896 | 383-378 | 4,924,002                        | 241-236  | 133,198,509 | 169-168 | 92,523        | 163-155 | 1,324                 | 160   |
| <br>        | -             |         | -             |         | -                                |          | -           |         | -             |         | -                     | 161   |
| <br>        | -             |         | -             |         | -                                |          | -           | 396-394 | 12,122        | 97-90   | 1,986                 | 162   |
| 339-332     | 182,949,788   | 335-327 | 636,399,819   | 281-276 | 37,726,473                       |          | -           | 252-250 | 56,418        | 419-411 | 337                   | 163   |
| <br>        | -             | 60-53   | 3,731,433,953 |         | -                                |          | -           |         | -             | 224-216 | 953                   | 164   |
| <br>45-40   | 1,420,460,232 | 137-129 | 1,823,335,599 |         | -                                |          | -           | 326-324 | 29,977        | 170-162 | 1,251                 | 165   |
| <br>62-57   | 1,184,228,914 | 147-139 | 1,639,163,901 | 89-86   | 197,672,456                      | 186-182  | 168,299,328 | 367-365 | 19,452        | 43-36   | 3,429                 | 166   |
| 57-52       | 1,237,246,602 | 92-84   | 2,679,873,091 | 292-287 | 32,003,575                       | 173-169  | 179,031,839 | 79-78   | 169,102       | 48-41   | 3,153                 | 167   |
| 77-72       | 1,001,283,269 | 216-208 | 1,102,481,069 | 17-15   | 868,106,421                      | 31-29    | 810,546,912 |         | -             | 431-423 | 300                   | 168   |
| <br>357-350 | 163,668,011   | 101-93  | 2,423,272,559 | 341-336 | 13,668,011                       | 88-84    | 334,164,120 | 450-447 | 1,303         | 102-95  | 1,950                 | 169   |
|             | -             |         | -             |         | -                                |          | -           |         | -             |         | -                     | 170   |
| 79-74       | 990,073,549   |         | -             | 83-80   | 216,422,927                      | 200, 205 | -           | 48-47   | 238,706       | 53-46   | 3,009                 | 171   |
| <br>239-232 | 320,341,746   | 237-229 | 999,140,305   | 330-325 | 17,256,668                       | 390-385  | 64,534,141  | 185-183 | 83,888        |         | -                     | 172   |
| <br>115-109 | 683,825,233   |         | -             |         | -                                |          | -           | 56-55   | 221,621       | 242-234 | 863                   | 173   |
| <br>141-134 | 543,671,715   | 255-247 | 941,547,098   |         | -                                |          | -           | 417-414 | 7,501         | 424-416 | 316                   | 174   |
| <br>61-56   | 1,189,354,099 | 157-149 | 1,496,182,052 | 145-141 | 116,794,263                      | 216-212  | 146,787,344 | 101-100 | 145,513       | 160-152 | 1,332                 | 175   |



| Rank i<br>Top<br>Indus<br>Enterp | 500<br>strial |  | Affiliated           |                   |                    | Production-based    | I       | Net Sales     |         | Value Added<br>Jucers' Prices) |  |
|----------------------------------|---------------|--|----------------------|-------------------|--------------------|---------------------|---------|---------------|---------|--------------------------------|--|
| 2019                             | 2018          | Enterprises  | Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Sales (Net)<br>(TL) | Rank:   | (TL)          | Rank:   | (TL)                           |  |
| 176                              | 175           | Tosyalı Demir Çelik Sanayi A.Ş.                              | İskenderun           | -                 | 168                | 1,239,884,118       | 191-183 | 1,330,488,733 |         | -                              |  |
| 177                              | 179           | Reka Bitkisel Yağlar San. ve Tic. A.Ş.                       | Tekirdağ             | -                 | 169                | 1,239,684,401       | 189-181 | 1,336,783,258 |         | -                              |  |
| 178                              | 281           | Sumitomo Rubber AKO Lastik San. ve Tic. A.Ş.                 | Çankırı              | -                 | 170                | 1,227,078,008       | 203-195 | 1,237,709,922 |         | -                              |  |
| 179                              | 373           | Nurol Makina ve Sanayi A.Ş.                                  | Ankara               | -                 | 171                | 1,215,865,020       | 177-169 | 1,443,107,328 |         | -                              |  |
| 180                              | 202           | Anadolu Isuzu Otomotiv San. ve Tic. A.Ş.                     | İstanbul             | -                 | 172                | 1,210,820,863       | 180-172 | 1,415,480,648 |         | -                              |  |
| 181                              | 184           | Bosch Rexroth Otomasyon San. ve Tic. A.Ş.                    | Bursa                | -                 | 173                | 1,196,325,163       | 153-145 | 1,633,381,288 |         | -                              |  |
| 182                              | 261           | Mitaş Endüstri San. Tic. A.Ş.                                | Ankara               | -                 | 174                | 1,194,024,756       | 197-189 | 1,268,610,809 |         | -                              |  |
| 183                              | 207           | İnci GS Yuasa Akü San. ve Tic. A.Ş.                          | Manisa               | -                 | 175                | 1,188,485,448       | 210-202 | 1,188,485,448 |         | -                              |  |
| 184                              | -             | -  | Ege Bölgesi          | -                 | 176                | -                   | 206-198 | -             | 333-325 | -                              |  |
| 185                              | 144           | Durak Fındık San. ve Tic. A.Ş.                               | İstanbul             | -                 | 177                | 1,183,403,241       | 212-204 | 1,183,403,241 | 380-372 | 108,217,523                    |  |
| 186                              | 194           | Bifa Bisküvi ve Gıda Sanayi A.Ş.                             | Karaman              | -                 | 178                | 1,175,312,694       | 213-205 | 1,181,620,390 |         | -                              |  |
| 187                              | 170           | Toyota Boshoku Türkiye Otomotiv San. ve Tic. A.Ş.            | Sakarya              | -                 | 179                | 1,174,850,775       | 194-186 | 1,300,003,533 |         | -                              |  |
| 188                              | 189           | Doğuş Çay ve Gıda Maddeleri Üretim Pazarlama İth. İhr. A.Ş.  | Ordu                 | -                 | 180                | 1,173,746,118       | 157-149 | 1,553,895,514 |         | -                              |  |
| 189                              | 209           | Türk Tuborg Bira ve Malt Sanayii A.Ş.                        | Ege Bölgesi          | -                 | 181                | 1,168,962,040       | 198-190 | 1,268,379,522 |         | -                              |  |
| 190                              | 190           | Naksan Plastik ve Enerji San. ve Tic. A.Ş.                   | Gaziantep            | -                 | 182                | 1,164,025,221       | 207-199 | 1,208,997,057 | 139-132 | 350,336,907                    |  |
| 191                              | 351           | HT Solar Enerji A.Ş.   | İstanbul             | -                 | 183                | 1,162,813,304       | 202-194 | 1,238,399,655 |         | -                              |  |
| 192                              | 167           | Seval Kablo Aydınlatma Cihazları İth. İhr. San. ve Tic. A.Ş. | Denizli              | -                 | 184                | 1,160,283,880       | 219-211 | 1,161,776,302 |         | -                              |  |
| 193                              | 191           | Zorluteks Tekstil Tic. ve San. A.Ş.                          | İstanbul             | -                 | 185                | 1,153,092,853       | 165-157 | 1,501,690,874 |         | -                              |  |
| 194                              | 180           | Tat Gıda Sanayi A.Ş.   | İstanbul             | -                 | 186                | 1,135,320,058       | 204-196 | 1,236,485,453 | 201-194 | 246,148,065                    |  |
| 195                              | 186           | Hidromek-Hidrolik ve Mekanik Makina İmalat San. ve Tic. A.Ş. | Ankara               | -                 | 187                | 1,130,914,464       | 195-187 | 1,299,276,182 | 113-106 | 413,787,919                    |  |
| 196                              | 206           | Gübre Fabrikaları T.A.Ş.                                     | İstanbul             | -                 | 188                | 1,129,713,798       | 65-61   | 3,153,829,590 |         | -                              |  |
| 197                              | 225           | Aynes Gıda San. ve Tic. A.Ş.                                 | Denizli              | -                 | 189                | 1,128,064,124       | 222-214 | 1,151,611,487 |         | -                              |  |
| 198                              | 182           | AGT Ağaç San. ve Tic. A.Ş.                                   | Antalya              | -                 | 190                | 1,126,204,848       | 205-197 | 1,209,483,705 |         | -                              |  |
| 199                              | 221           | Menderes Tekstil San. ve Tic. A.Ş.                           | Denizli              | -                 | 191                | 1,124,924,891       | 182-174 | 1,407,628,132 | 162-155 | 302,675,497                    |  |
| 200                              | -             | -  | İstanbul             | -                 | 192                | -                   | 78-73   | -             | 117-110 | -                              |  |
| 201                              | 232           | Zorlu Doğal Elektrik Üretimi A.Ş.                            | Aydın                | -                 | 193                | 1,106,676,033       | 216-208 | 1,170,789,751 | 188-181 | 265,550,445                    |  |
| 202                              | 269           | Balsu Gıda San. ve Tic. A.Ş.                                 | Sakarya              | -                 | 194                | 1,103,402,555       | 179-171 | 1,420,699,546 |         | -                              |  |
| 203                              | -             | -  | Gaziantep            | -                 | 195                | -                   | 214-206 | -             | 144-137 | -                              |  |
| 204                              | 223           | Sun Tekstil San. ve Tic. A.Ş.                                | Ege Bölgesi          | -                 | 196                | 1,096,644,273       | 233-225 | 1,106,634,602 |         | -                              |  |
| 205                              | 162           | Mondi Tire Kutsan Kağıt ve Ambalaj Sanayi A.Ş.               | Ege Bölgesi          | -                 | 197                | 1,088,826,946       | 237-229 | 1,088,826,946 |         | -                              |  |
| 206                              | 205           | Nexans Türkiye Endüstri ve Ticaret A.Ş.                      | İstanbul             | -                 | 198                | 1,084,882,249       | 235-227 | 1,093,704,842 |         | -                              |  |
| 207                              | 198           | DYO Boya Fabrikaları San. ve Tic. A.Ş.                       | Ege Bölgesi          | -                 | 199                | 1,084,467,170       | 226-218 | 1,133,316,872 |         | -                              |  |
| 208                              | 152           | Kardemir Haddecilik San. ve Tic. A.Ş.                        | Denizli              | -                 | 200                | 1,082,584,028       | 229-221 | 1,125,716,633 | 251-244 | 202,990,802                    |  |
| 209                              | 228           | Çekok Gıda San. ve Tic. A.Ş.                                 | İstanbul             | -                 | 201                | 1,080,186,865       | 217-209 | 1,170,536,339 |         | -                              |  |
| 210                              | 178           | Kipaş Kağıt Sanayi İşletmeleri A.Ş.                          | K.Maraş              | -                 | 202                | 1,071,365,966       | 240-232 | 1,071,365,966 |         | -                              |  |

|                        | Equity         | To               | tal Assets    |                    | ofit/Loss for<br>iod (Before Tax) |                  | EBITDA        | Ex      | ports         |                    | e Number<br>Employees | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|------------------------|----------------|------------------|---------------|--------------------|-----------------------------------|------------------|---------------|---------|---------------|--------------------|-----------------------|---|
| Rank:                  | (TL)           | Rank:            | (TL)          | Rank:              | (TL)                              | Rank:            | (TL)          | Rank:   | (\$ Thousand) | Rank:              | Persons               | 2019  |
|                        | -              |                  | -             |                    | -                                 |                  | -             |         | -             |                    | -                     | 176   |
| <br>                   | -              |                  | -             |                    | -                                 |                  | -             |         | -             |                    | -                     | 177   |
| <br>                   | -              |                  | -             |                    | -                                 |                  | -             |         | -             |                    | -                     | 178   |
| <br>                   | -              |                  | -             |                    | -                                 |                  | -             | 49-48   | 236,924       | 335-327            | 548                   | 179   |
| <br>                   | -              |                  | -             |                    |                                   |                  | -             | 109-108 | 134,458       | 257-249            | 817                   | 180   |
| <br>                   | -              | 166-158          | 1,442,723,990 |                    | -                                 |                  | -             | 50-49   | 235,555       |                    | -                     | 181   |
| <br>                   | -              |                  | -             |                    | -                                 |                  | -             | 100-99  | 145,572       |                    | -                     | 182   |
| <br>                   | -              |                  | -             |                    | -                                 |                  | -             |         | -             |                    | -                     | 183   |
| <br>359-352            | -              | 430-422          | -             | 240-235            | -                                 | 290-285          | -             | 285-283 | -             | 413-405            | -                     | 184   |
| <br>415-408            | 76,127,541     | 276-268          | 831,219,879   | 349-344            | 11,635,605                        | 355-350          | 77,927,758    | 123-122 | 124,030       | 211-203            | 1,030                 | 185   |
| <br>                   | -              |                  | -             |                    | -                                 |                  | -             |         | -             | 51-44              | 3,049                 | 186   |
| <br>276-269            | 260,875,291    | 444-436          | 379,668,751   |                    | -                                 |                  | -             | 392-390 | 12,412        | 177-169            | 1,177                 | 187   |
| <br>                   | -              |                  | -             |                    | -                                 | 281-276          | 109,255,835   | 424-421 | 6,713         | 87-80              | 2,099                 | 188   |
| <br>                   | -              |                  | -             |                    | -                                 |                  | -             |         | -             |                    | -                     | 189   |
| <br>218-211            | 352,938,039    | 94-86            | 2,613,505,973 | 446-440            | -41,705,287                       | 145-141          | 214,194,569   | 254-252 | 55,945        | 106-99             | 1,938                 | 190   |
|                        | -              |                  | -             |                    | -                                 |                  | -             | 107-106 | 138,410       | 365-357            | 478                   | 191   |
|                        | -              |                  | -             |                    | -                                 |                  | -             |         | -             |                    | -                     | 192   |
| <br>84-79              | 886,726,091    | 77-69            | 3,064,760,412 |                    | -                                 |                  | -             | 113-112 | 132,108       | 57-50              | 2,858                 | 193   |
| <br>152-145            | 517,089,899    | 242-234          | 984,146,806   | 222-217            | 65,529,366                        | 270-265          | 115,865,113   | 364-362 | 19,704        |                    | -                     | 194   |
| <br>27-24              | 2,106,819,990  | 107-99           | 2,216,421,749 | 60-57              | 289,969,714                       | 120-116          | 257,456,237   | 106-105 | 140,655       | 131-123            | 1,553                 | 195   |
| <br>                   | -              | 97-89            | 2,515,766,752 |                    | -                                 | 200-196          | 157,705,206   |         | -             |                    | -                     | 196   |
| <br>                   | -              |                  | -             |                    | -                                 |                  | -             | 394-392 | 12,240        | 214-206            | 999                   | 197   |
| <br>                   | -              | 130-122          | 1,863,226,600 |                    | -                                 |                  | -             | 195-193 | 79,520        | 223-215            | 965                   | 198   |
| <br>236-229            | 324,911,218    | 191-183          | 1,213,654,334 | 312-307            | 24,952,252                        | 262-257          | 120,025,170   | 80-79   | 168,543       | 33-28              | 4,059                 | 199   |
| <br>247-240<br>497-489 | -1,178,555,491 | 135-127<br>46-42 | 4,581,597,782 | 437-432<br>477-471 | 163,837,311                       | 268-263<br>29-27 | - 851,522,095 | 74-73   | -             | 147-139<br>473-465 | - 195                 | 200<br>201  |
| <br>477-407            | -1,176,333,471 | 40-42            | 4,301,377,782 |                    | -103,037,311                      |                  |               | 81-80   | 168,088       | 475-405            | -                     | 201   |
| <br>474-467            |                | 162-154          | -             | 403-398            | -                                 | 104-100          | -             | 130-129 | -             | 249-241            | -                     | 202   |
| <br>378-371            | 129,245,937    | 453-445          | 359,565,752   |                    | -                                 |                  | -             | 384-382 | 13,758        |                    | 883                   | 203   |
|                        | -              |                  | -             |                    | -                                 |                  | -             |         | -             |                    | -                     | 205   |
| <br>                   | -              |                  | -             |                    | -                                 |                  | -             |         | -             |                    | -                     | 206   |
|                        | -              |                  | -             |                    | -                                 |                  | -             |         | -             |                    | -                     | 207   |
| <br>351-344            | 171,810,194    | 245-237          | 977,217,497   | 334-329            | 15,109,616                        | 255-250          | 124,947,959   | 111-110 | 133,675       | 395-387            | 413                   | 208   |
|                        | -              |                  | -             |                    | -                                 |                  | -             |         | -             |                    | -                     | 209   |
| <br>144-137            | 537,445,484    | 189-181          | 1,217,001,761 |                    | -                                 |                  | -             | 273-271 | 49,914        | 228-220            | 910                   | 210   |



| Top<br>Indus | in ISO<br>500<br>strial<br>prises |   | Affiliated                         |                   |                    | Deciduation based                       |         | Net Sales     |         | Value Added<br>ducers' Prices) |  |
|--------------|-----------------------------------|---|------------------------------------|-------------------|--------------------|---|---------|---------------|---------|--------------------------------|--|
| 2019         | 2018                              | Enterprises   | Affiliated<br>Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Production-based<br>Sales (Net)<br>(TL) | Rank:   | (TL)          | Rank:   | (TL)                           |  |
| 211          | -                                 | Gönenli Süt ve Süt Ürünleri Gıda San. ve Tic. A.Ş.                | Balıkesir                          | -                 | 203                | 1,071,181,382                           | 225-217 | 1,134,773,421 | 345-337 | 135,364,272                    |  |
| 212          | 320                               | Memişoğlu Tarım Ürünleri Ticaret Ltd. Şti.                        | Mersin                             | -                 | 204                | 1,062,127,886                           | 227-219 | 1,132,954,130 | 377-369 | 114,053,779                    |  |
| 213          | 160                               | Döktaş Dökümcülük Tic. ve San. A.Ş.                               | Orhangazi                          | -                 | 205                | 1,061,943,884                           | 232-224 | 1,107,789,082 | 192-185 | 257,563,731                    |  |
| 214          | 251                               | Selçuk İplik San. ve Tic. A.Ş.                                    | Gaziantep                          | -                 | 206                | 1,060,720,530                           | 230-222 | 1,122,319,388 |         | -                              |  |
| 215          | 326                               | Astor Transformatör Enerji Turizm İnşaat ve Petrol San. Tic. A.Ş. | Ankara                             | -                 | 207                | 1,059,893,185                           | 223-215 | 1,151,114,855 | 149-142 | 331,042,099                    |  |
| 216          | 214                               | Polibak Plastik Film San. ve Tic. A.Ş.                            | Ege Bölgesi                        | -                 | 208                | 1,052,268,986                           | 244-236 | 1,056,856,998 |         | -                              |  |
| 217          | 217                               | Süper Film Ambalaj San. ve Tic. A.Ş.                              | Gaziantep                          | -                 | 209                | 1,043,499,154                           | 246-238 | 1,052,293,782 |         | -                              |  |
| 218          | 208                               | RWE & Turcas Güney Elektrik Üretim A.Ş.                           | Ankara                             | -                 | 210                | 1,040,458,703                           | 249-241 | 1,040,829,368 |         | -                              |  |
| 219          | 248                               | Mutlu Makarnacılık San. ve Tic. A.Ş.                              | Gaziantep                          | -                 | 211                | 1,033,388,827                           | 170-162 | 1,483,614,864 |         | -                              |  |
| 220          | 230                               | Bayer Türk Kimya Sanayii Ltd. Şti.                                | İstanbul                           | -                 | 212                | 1,027,286,204                           | 99-92   | 2,342,319,863 |         | -                              |  |
| 221          | 157                               | Hema Endüstri A.Ş.  | İstanbul                           | -                 | 213                | 1,023,162,717                           | 254-246 | 1,023,739,523 |         | -                              |  |
| 222          | 193                               | Boyteks Tekstil San. ve Tic. A.Ş.                                 | Kayseri                            | -                 | 214                | 1,019,692,622                           | 253-245 | 1,024,904,101 |         | -                              |  |
| 223          | 210                               | CMS Jant Sanayi A.Ş.  | Ege Bölgesi                        | -                 | 215                | 1,018,814,139                           | 239-231 | 1,074,116,569 |         | -                              |  |
| 224          | 168                               | İmbat Madencilik Enerji Turizm San. ve Tic. A.Ş.                  | Ege Bölgesi                        | -                 | 216                | 1,018,542,096                           | 250-242 | 1,038,871,852 | 65-59   | 710,246,408                    |  |
| 225          | 201                               | Mescier Demir Çelik San. ve Tic. A.Ş.                             | Karabük                            | -                 | 217                | 1,018,060,176                           | 201-193 | 1,255,544,659 | 364-356 | 124,236,524                    |  |
| 226          | -                                 | Tiryaki Agro Gıda San. ve Tic. A.Ş.                               | Gaziantep                          | -                 | 218                | 1,015,618,459                           | 45-42   | 4,094,392,878 |         | -                              |  |
| 227          | 241                               | Çalık Denim Tekstil San. ve Tic. A.Ş.                             | İstanbul                           | -                 | 219                | 1,015,211,897                           | 247-239 | 1,050,496,932 |         | -                              |  |
| 228          | 256                               | Hastavuk Gıda Tarım Hayvancılık San. ve Tic. A.Ş.                 | Bursa                              | -                 | 220                | 1,012,824,505                           | 241-233 | 1,069,795,073 |         | -                              |  |
| 229          | 165                               | Olmuksan International Paper Ambalaj San. ve Tic. A.Ş.            | İstanbul                           | -                 | 221                | 1,010,282,055                           | 260-252 | 1,010,603,842 | 413-405 | 88,833,372                     |  |
| 230          | 222                               | Hugo Boss Tekstil Sanayi Ltd. Şti.                                | Ege Bölgesi                        | -                 | 222                | 1,007,504,885                           | 261-253 | 1,007,504,885 |         | -                              |  |
| 231          | 324                               | Klimasan Klima San. ve Tic. A.Ş.                                  | Manisa                             | -                 | 223                | 1,007,267,060                           | 257-249 | 1,015,169,741 | 255-247 | 200,321,530                    |  |
| 232          | 284                               | Mem Tekstil San. ve Tic. A.Ş.                                     | K.Maraş                            | -                 | 224                | 1,006,165,203                           | 255-247 | 1,017,636,411 | 159-152 | 313,174,537                    |  |
| 233          | 229                               | Yayla Agro Gıda Sanayi ve Nakliyat A.Ş.                           | Ankara                             | -                 | 225                | 1,004,425,936                           | 159-151 | 1,544,102,284 |         | -                              |  |
| 234          | 196                               | Assan Hanil Otomotiv San. ve Tic. A.Ş.                            | Kocaeli                            | -                 | 226                | 1,004,367,619                           | 218-210 | 1,168,973,506 |         | -                              |  |
| 235          | -                                 | -   | İstanbul                           | -                 | 227                | -                                       | 200-192 | -             | 363-355 | -                              |  |
| 236          | 234                               | Elvan Gıda San. ve Tic. A.Ş.                                      | İstanbul                           | -                 | 228                | 1,000,093,311                           | 252-244 | 1,025,322,094 |         | -                              |  |
| 237          | 250                               | Tadım Gıda Maddeleri San. ve Tic. A.Ş.                            | Kocaeli                            | -                 | 229                | 999,677,469                             | 231-223 | 1,108,137,618 |         | -                              |  |
| 238          | 227                               | Yiğit Akü Malzemeleri Nakliyat Turizm İnşaat San. ve Tic. A.Ş.    | Ankara                             | -                 | 230                | 986,229,247                             | 238-230 | 1,074,309,407 |         | -                              |  |
| 239          | -                                 | -   | İstanbul                           | -                 | 231                | -                                       | 245-237 | -             | 169-162 | -                              |  |
| 240          | 293                               | Akyem Adana Yem Yağ Biodizel Tarım ve San. Tic. A.Ş.              | Adana                              | -                 | 232                | 970,789,693                             | 270-262 | 970,789,693   | 423-415 | 81,788,987                     |  |
| 241          | 242                               | Arpaş İhracat İthalat ve Pazarlama A.Ş.                           | İstanbul                           | -                 | 233                | 970,228,970                             | 269-261 | 971,771,879   |         | -                              |  |
| 242          | 286                               | Nobel İlaç San. ve Tic. A.Ş.                                      | İstanbul                           | -                 | 234                | 968,904,769                             | 259-251 | 1,012,727,028 | 110-103 | 425,911,624                    |  |
| 243          | 287                               | Park Termik Elektrik San. ve Tic. A.Ş.                            | Ankara                             | -                 | 235                | 961,187,801                             | 266-258 | 983,849,884   |         | -                              |  |
| 244          | 155                               | Norm Cıvata San. ve Tic. A.Ş.                                     | Ege Bölgesi                        | -                 | 236                | 956,892,724                             | 196-188 | 1,271,141,593 |         | -                              |  |
| 245          | 249                               | Farplas Otomotiv A.Ş.   | Kocaeli                            | -                 | 237                | 956,162,056                             | 220-212 | 1,154,072,092 | 155-148 | 320,266,584                    |  |

|                 | Equity        | Tot         | tal Assets    |         | ofit/Loss for<br>iod (Before Tax) |             | EBITDA      | Ex               | ports         |         | e Number<br>Employees | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|-----------------|---------------|-------------|---------------|---------|-----------------------------------|-------------|-------------|------------------|---------------|---------|-----------------------|---|
| Rank:           | (TL)          | Rank:       | (TL)          | Rank:   | (TL)                              | Rank:       | (TL)        | Rank:            | (\$ Thousand) | Rank:   | Persons               | 2019  |
| 399-392         | 100,356,591   | 397-389     | 480,309,441   | 223-218 | 65,166,040                        | 237-232     | 134,658,409 | 446-443          | 2,134         | 444-436 | 263                   | 211   |
| 267-260         | 281,465,873   | 378-370     | 530,037,685   | 219-214 | 66,672,353                        | 329-324     | 89,166,555  | 249-247          | 57,306        | 366-358 | 472                   | 212   |
| <br>485-478     | -363,281,029  | 238-230     | 993,209,325   | 430-425 | -14,979,686                       | 177-173     | 175,917,848 | 86-85            | 156,349       | 85-78   | 2,134                 | 213   |
| <br>217-210     | 353,065,581   | 203-195     | 1,157,012,446 |         | -                                 |             | -           | 202-200          | 75,051        | 138-130 | 1,495                 | 214   |
| <br>228-221     | 337,738,614   | 205-197     | 1,150,452,952 | 127-123 | 131,516,628                       | 112-108     | 275,642,401 | 305-303          | 38,129        | 246-238 | 850                   | 215   |
| <br>            | -             |             | -             |         | -                                 |             | -           |                  | -             |         | -                     | 216   |
| <br>            | -             |             | -             |         | -                                 |             | -           | 376-374          | 16,494        |         | -                     | 217   |
|                 | -             |             | -             |         | -                                 |             | -           |                  | -             |         | -                     | 218   |
| <br>            | -             |             | -             |         | -                                 |             | -           |                  | -             |         | -                     | 219   |
| <br>            | -             |             | -             |         | -                                 |             | -           |                  | -             |         | -                     | 220   |
| <br>            | -             | 102-94      | 2,413,784,794 |         | -                                 |             | -           | 115-114          | 130,700       | 89-82   | 2,080                 | 221   |
| <br>59-54       | 1,233,736,638 | 175-167     | 1,346,133,353 |         | -                                 |             | -           | 131-130          | 119,042       | 126-119 | 1,584                 | 222   |
|                 | -             |             | -             |         | -                                 |             | -           |                  | -             |         | -                     | 223   |
| 156-149         | 506,409,383   | 332-324     | 649,123,214   | 204-199 | 72,427,108                        | 267-262     | 117,873,521 |                  | -             | 21-17   | 5,430                 | 224   |
| 285-278         | 255,218,928   | 206-198     | 1,140,513,165 | 315-310 | 24,362,309                        | 347-342     | 82,762,102  | 104-103          | 143,810       | 385-377 | 440                   | 225   |
| <br>            | -             |             | -             |         | -                                 |             | -           |                  | -             |         | -                     | 226   |
| 318-311         | 211,988,653   | 132-124     | 1,857,925,401 |         | -                                 | 147-143     | 213,633,144 | 281-279          | 44,975        | 79-72   | 2,263                 | 227   |
| <br>361-354     | 156,781,662   | 423-415     | 431,059,729   |         | -                                 |             | -           | 274-272          | 49,766        | 110-103 | 1,881                 | 228   |
| <br>            | -             |             | -             | 463-457 | -97,278,386                       | 490-485     | -22,731,429 | 431-428          | 5,800         | 239-231 | 880                   | 229   |
| <br><br>246-239 | - 307.169.480 | <br>211-203 | -             |         | 100 7/0 571                       | <br>280-275 | -           | 91-90<br>166-165 | 151,948       | 36-30   | 3,953                 | 230<br>231  |
| <br>163-156     | 494,220,608   | 185-177     | 1,114,669,145 | 169-164 | 133,760,571<br>97,664,917         | 163-159     | 109,346,491 | 368-366          | 94,817        | 72-65   | 1,713<br>2,452        | 231   |
| <br>            | -             | 213-205     | 1,107,600,885 |         |                                   |             | -           | 355-353          | 21,254        | 322-314 | 565                   | 232   |
|                 | -             |             | -             |         | -                                 |             | -           | 452-449          | 1,263         | 216-208 | 997                   | 234   |
| 185-178         | -             | 171-163     | -             | 324-319 | -                                 | 365-360     | -           | 127-126          | -             | 325-317 | -                     | 235   |
|                 | -             |             | -             |         | -                                 |             | -           |                  | -             |         | -                     | 236   |
| <br>            | -             |             | -             |         | -                                 |             | -           |                  | -             |         | -                     | 237   |
|                 | -             |             | -             |         | -                                 |             | -           |                  | -             |         | -                     | 238   |
| <br>71-66       | -             | 149-141     | -             | 93-90   | -                                 | 206-202     | -           | 153-152          | -             | 88-81   | -                     | 239   |
| <br>396-389     | 101,129,371   | 473-465     | 300,068,163   | 399-394 | 2,496,273                         | 481-476     | 4,868,502   | 225-223          | 66,852        | 95-88   | 2,000                 | 240   |
| <br>86-81       | 857,463,977   | 268-260     | 886,080,478   |         | -                                 |             | -           | 84-83            | 159,849       |         | -                     | 241   |
| <br>184-177     | 437,761,267   | 182-174     | 1,287,015,450 | 125-121 | 132,998,534                       | 126-122     | 246,071,800 | 182-180          | 85,226        | 158-150 | 1,340                 | 242   |
| <br>            | -             |             | -             |         | -                                 |             | -           |                  | -             | 69-62   | 2,495                 | 243   |
| 131-124         | 592,689,234   |             | -             |         | -                                 |             | -           | 247-245          | 58,175        | 301-293 | 624                   | 244   |
| <br>341-334     | 181,415,093   | 365-357     | 562,717,315   | 233-228 | 61,142,234                        | 259-254     | 123,239,805 | 373-371          | 17,771        | 112-105 | 1,869                 | 245   |



| Rank<br>Top<br>Indus<br>Enterp | 500<br>strial |   | A (61)                             |                   |                    |   | ١                  | Net Sales     |                    | Value Added<br>Jucers' Prices) |  |
|--------------------------------|---------------|---|------------------------------------|-------------------|--------------------|---|--------------------|---------------|--------------------|--------------------------------|--|
| 2019                           | 2018          | Enterprises   | Affiliated<br>Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Production-based<br>Sales (Net)<br>(TL) | Rank:              | (TL)          | Rank:              | (TL)                           |  |
| 246                            | 377           | Erikli Su ve Meşrubat San. ve Tic. A.Ş.                       | Bursa                              | -                 | 238                | 954,947,530                             | 248-240            | 1,042,372,895 |                    | -                              |  |
| 247                            | 151           | Ege Çelik Endüstrisi San. ve Tic. A.Ş.                        | İstanbul                           | -                 | 239                | 954,210,884                             | 258-250            | 1,014,882,574 |                    | -                              |  |
| 248                            | 280           | Tersan Tersanecilik San. ve Tic. A.Ş.                         | Yalova                             | -                 | 240                | 951,625,792                             | 268-260            | 972,559,308   |                    | -                              |  |
| 249                            | 255           | Nuh Çimento Sanayi A.Ş.                                       | Kocaeli                            | -                 | 241                | 951,389,878                             | 267-259            | 983,667,167   | 157-150            | 314,333,963                    |  |
| 250                            | 237           | Çamsan Entegre Ağaç San. ve Tic. A.Ş.                         | İstanbul                           | -                 | 242                | 951,203,033                             | 272-264            | 962,703,424   |                    | -                              |  |
| 251                            | 244           | Lila Kağıt San. ve Tic. A.Ş.                                  | İstanbul                           | -                 | 243                | 933,303,819                             | 278-270            | 938,532,284   | 227-220            | 218,575,588                    |  |
| 252                            | 266           | Ak-Kim Kimya San. ve Tic. A.Ş.                                | İstanbul                           | -                 | 244                | 932,701,484                             | 274-266            | 953,986,500   | 163-156            | 297,935,214                    |  |
| 253                            | -             | -   | Çorlu                              | -                 | 245                | -                                       | 277-269            | -             | 404-396            | -                              |  |
| 254                            | 275           | Kent Gıda Maddeleri San. ve Tic. A.Ş.                         | Kocaeli                            | -                 | 246                | 922,832,034                             | 251-243            | 1,026,656,483 | 231-224            | 215,509,047                    |  |
| 255                            | 238           | ,<br>Akdeniz Kimya San. ve Tic. A.Ş.                          | Ege Bölgesi                        | -                 | 247                | 917,759,531                             | 265-257            | 987,137,908   |                    | _                              |  |
| 256                            | 327           | Alp Havacılık San. ve Tic. A.Ş.                               | Eskişehir                          | -                 | 248                | 910,051,978                             | 287-279            | 910,051,978   | 124-117            | 381,806,089                    |  |
| 257                            | 226           | Çimko Çimento ve Beton San. Tic. A.Ş.                         | Gaziantep                          | -                 | 249                | 907,990,766                             | 288-280            | 909.814.591   |                    |                                |  |
| 258                            | 294           | YATAS Yatak ve Yorgan San. Tic. A.S.                          | Kayseri                            | -                 | 250                | 904,608,420                             | 215-207            | 1,174,663,576 | 134-127            | 364,802,670                    |  |
| 259                            | 258           | Savola Gıda San. ve Tic. A.Ş.                                 | İstanbul                           | -                 | 251                | 901,642,211                             | 209-201            | 1,195,244,112 |                    | -                              |  |
| 260                            | 296           | Baymak Makina San. ve Tic. A.Ş.                               | İstanbul                           | -                 | 252                | 893,790,137                             | 296-288            | 893,790,137   | 256-248            | 199,675,639                    |  |
| 261                            | 263           | Coşkunöz Metal Form Makina Endüstri ve Ticaret A.Ş.           | Bursa                              | -                 | 253                | 893,446,616                             | 298-290            | 893,461,415   |                    | -                              |  |
| 262                            | 259           | Kansai Altan Boya San. ve Tic. A.Ş.                           | Ege Bölgesi                        | -                 | 254                | 888,776,447                             | 297-289            | 893,535,057   |                    | -                              |  |
| 263                            | 283           | Sırmagrup İçecek San. ve Tic. A.Ş.                            | İstanbul                           | -                 | 255                | 886,893,495                             | 263-255            | 1,000,483,087 |                    | -                              |  |
| 264                            | 277           | Beyteks Tekstil San. ve Tic. A.Ş.                             | Adana                              | -                 | 256                | 883,802,528                             | 242-234            | 1,066,059,946 |                    | -                              |  |
| 265                            | 340           | Beşler Makarna Un İrmik Gıda San. ve Tic. A.Ş.                | Gaziantep                          | -                 | 257                | 882,995,877                             | 302-294            | 884,228,304   | 442-434            | 69,065,559                     |  |
| 266                            | 260           | Altek Döküm Hadde Mamulleri San. ve Tic. A.Ş.                 | İstanbul                           | -                 | 258                | 881,836,913                             | 300-292            | 890,239,468   |                    | -                              |  |
| 267                            | 253           | Şireci Tekstil San. ve Tic. A.Ş.                              | Gaziantep                          | -                 | 259                | 881,730,478                             | 290-282            | 904,036,083   |                    | -                              |  |
| 268                            | 265           | Koruma Klor Alkali San. ve Tic. A.Ş.                          | Kocaeli                            | -                 | 260                | 876,883,722                             | 224-216            | 1,136,032,183 |                    | -                              |  |
| 269                            | 192           | Temsa Ulaşım Araçları San. ve Tic. A.Ş.                       | Adana                              | -                 | 261                | 874,566,777                             | 262-254            | 1,002,471,458 |                    | -                              |  |
| 270                            | -             | BAGFAŞ Bandırma Gübre Fabrikaları A.Ş.                        | Istanbul<br>Kocaeli                | -                 | 262<br>263         | 871,611,534                             | 306-298<br>211-203 | 871,611,534   | 253-245<br>145-138 | 200,756,908                    |  |
| 271<br>272                     | -<br>313      | -<br>Elita Gıda San. ve Tic. A.Ş.                             | Adana                              | -                 | 263                | - 869,578,643                           | 273-265            | - 954,275,637 |                    | _                              |  |
| 273                            | 118           | Yazaki Otomotiv Yan San. ve Tic. A.Ş.                         | Akyazı                             | -                 | 265                | 868,757,683                             | 286-278            | 912,414,834   |                    | -                              |  |
| 274                            | 273           | Chassis Brakes International Otomotiv San. ve Tic. A.Ş.       | Bursa                              | -                 | 266                | 863,230,770                             | 307-299            | 869,552,735   |                    | -                              |  |
| 275                            | 254           | Aves Enerji Yağ ve Gıda Sanayi A.Ş.                           | Mersin                             | -                 | 267                | 862,987,237                             | 221-213            | 1,153,907,985 |                    | -                              |  |
| 276                            | 271           | Şık Makas Giyim San. ve Tic. A.Ş.                             | İstanbul                           | -                 | 268                | 857,160,971                             | 276-268            | 944,446,586   |                    | -                              |  |
| 277                            | 276           | Dünya Uluslararası Mücevherat ve Kuyumculuk San. ve Tic. A.Ş. | İstanbul                           | -                 | 269                | 856,684,941                             | 292-284            | 902,012,131   |                    | -                              |  |
| 278                            | 299           | AYD Otomotiv Endüstri San. ve Tic. A.Ş.                       | Konya                              | -                 | 270                | 845,475,275                             | 313-305            | 852,973,630   |                    | -                              |  |
| 279                            | 199           | Durmazlar Makina San. ve Tic. A.Ş.                            | Bursa                              | -                 | 271                | 842,736,663                             | 271-263            | 969,978,864   |                    | -                              |  |
| 280                            | 236           | Üniteks Tekstil Gıda Motorlu Araçlar San. ve Tic. A.Ş.        | Ege Bölgesi                        | -                 | 272                | 835,972,109                             | 160-152            | 1,540,930,540 |                    | -                              |  |

|             | Equity           | Tot     | tal Assets    |         | ofit/Loss for<br>iod (Before Tax) |         | EBITDA        | Ex                 | ports             |         | e Number<br>Employees | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|-------------|------------------|---------|---------------|---------|-----------------------------------|---------|---------------|--------------------|-------------------|---------|-----------------------|---|
| Rank:       | (TL)             | Rank:   | (TL)          | Rank:   | (TL)                              | Rank:   | (TL)          | Rank:              | (\$ Thousand)     | Rank:   | Persons               | 2019  |
| 404-397     | 95,383,104       | 226-218 | 1,038,187,986 |         | -                                 | 245-240 | 129,857,845   | 437-434            | 4,970             | 251-243 | 827                   | 246   |
| 289-282     | 253,957,758      | 376-368 | 532,829,111   |         | -                                 |         | -             | 389-387            | 12,868            | 345-337 | 521                   | 247   |
| <br>173-166 | 472,258,659      | 66-59   | 3,388,915,923 |         | -                                 |         | -             | 78-77              | 170,366           | 299-291 | 630                   | 248   |
| 58-53       | 1,235,054,945    | 142-134 | 1,703,740,011 | 112-108 | 148,869,386                       | 133-129 | 235,320,181   | 132-131            | 118,748           | 292-284 | 666                   | 249   |
| <br>        | -                |         | -             |         | -                                 |         | -             |                    | _                 |         | -                     | 250   |
| <br>        | -                |         | -             | 211-206 | 69,858,287                        | 235-230 | 136,008,448   | 171-170            | 91,978            | 243-235 | 861                   | 251   |
| <br>172-165 | 473,827,531      | 188-180 | 1,217,423,552 | 119-115 | 138,242,651                       | 116-112 | 262,430,308   | 310-308            | 36,282            | 334-326 | 551                   | 252   |
| <br>370-363 | -                | 431-423 | -             | 284-279 | -                                 | 388-383 | -             | 184-182            | -                 | 404-396 | -                     | 253   |
| <br>155-148 | 511,344,889      | 271-263 | 881,921,654   | 400-395 | 2,367,259                         | 317-312 | 92,286,626    | 211-209            | 72,006            | 207-199 | 1,050                 | 254   |
| <br>        | -                |         | -             |         | -                                 |         |               |                    | -                 |         | -                     | 255   |
| <br>250-243 | 299,170,442      | 167-159 | 1,415,758,937 | 88-85   | 204,444,029                       | 90-86   | 326,572,002   | 95-94              | 149,475           | 171-163 | 1,231                 | 256   |
| <br>        | -                |         | -             |         |                                   |         |               | 198-196            | 78,310            |         | -                     | 257   |
| <br>230-223 | 335,408,665      | 291-283 | 764,118,782   | 141-137 | 119,439,496                       | 162-158 | 194,099,054   | 348-346            | 22,848            | 81-74   | 2,232                 | 258   |
| <br>        | -                |         | -             |         | -                                 |         | -             |                    | -                 |         | -                     | 259   |
| <br>157-150 | 505,935,612      | 341-333 | 620,917,437   | 138-134 | 120,434,203                       | 249-244 | 127,327,709   | 345-343            | 23,787            | 338-330 | 535                   | 260   |
|             | -                |         | -             |         | -                                 |         | -             |                    | -                 |         | -                     | 261   |
|             | -                | 398-390 | 479,111,278   |         | -                                 |         | -             | 393-391            | 12,408            | 233-225 | 891                   | 262   |
|             | -                |         | -             |         | -                                 |         | -             |                    | -                 |         | -                     | 263   |
| <br>487-480 | -525,782,585     | 325-317 | 661,276,997   |         | -                                 |         | -             |                    | -                 | 91-84   | 2,049                 | 264   |
| <br>416-409 | 75,283,665       | 350-342 | 602,052,311   | 404-399 | 1,252,130                         | 444-439 | 39,817,391    | 139-138            | 113,276           | 409-401 | 368                   | 265   |
| <br>        | -                | 372-364 | 542,319,202   |         | -                                 |         | -             | 205-203            | 74,316            | 441-433 | 270                   | 266   |
| <br>        | -                |         | -             |         | -                                 |         | -             |                    | -                 |         | -                     | 267   |
| <br>        | -                |         | 1 712 201 05/ |         | -                                 |         | -             | 427-424            | 6,417             | 152-144 | -                     | 268   |
| 471-464     | -<br>-41,280,584 | 224-216 | 1,712,391,856 | 412-407 | -<br>-649,818                     | 184-180 | - 168,449,051 | 151-150<br>293-291 | 105,884<br>41,663 | 408-400 | 1,376<br>369          | 269<br>270  |
| 134-127     |                  | 285-277 |               | 62-59   | -047,010                          | 106-102 | -             | 300-298            | -                 | 408-400 | -                     | 270   |
| <br>377-370 | 129,848,348      | 434-426 | 406,094,883   |         | -                                 |         | -             |                    | _                 |         | -                     | 272   |
|             | -                |         | -             |         | -                                 |         | -             |                    | -                 |         | -                     | 273   |
|             | -                |         | -             |         | -                                 |         | -             |                    | -                 |         | -                     | 274   |
|             | -                |         | -             |         | -                                 |         | -             | 255-253            | 55,691            |         | -                     | 275   |
| <br>362-355 | 156,639,812      | 305-297 | 721,603,188   |         | -                                 |         | -             | 88-87              | 154,384           | 34-29   | 4,001                 | 276   |
| <br>        | -                | 329-321 | 657,202,419   |         | -                                 | 457-452 | 28,281,057    |                    | -                 |         | -                     | 277   |
| <br>179-172 | 450,272,704      | 334-326 | 637,556,094   |         | -                                 |         | -             | 157-156            | 101,743           | 62-55   | 2,675                 | 278   |
| 124-117     | 650,646,367      | 178-170 | 1,334,335,938 |         | -                                 |         | -             | 137-136            | 114,033           |         | -                     | 279   |
|             | -                |         | -             |         | -                                 |         | -             | 45-44              | 246,931           | 386-378 | 440                   | 280   |



| Top<br>Indus | in ISO<br>500<br>strial<br>prises |  | Affiliated           |                   |                    | Production-based           | N                | et Sales      |         | Value Added<br>ducers' Prices) |  |
|--------------|-----------------------------------|--|----------------------|-------------------|--------------------|----------------------------|------------------|---------------|---------|--------------------------------|--|
| 2019         | 2018                              | Enterprises  | Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Sales (Net)<br>(TL)        | Rank:            | (TL)          | Rank:   | (TL)                           |  |
| 281          | 306                               | Dinarsu İmalat ve Ticaret T.A.Ş.   | İstanbul             | -                 | 273                | 832,650,870                | 275-267          | 950,014,465   | 240-233 | 210,789,718                    |  |
| 282          | 285                               | Arslan Alüminyum A.Ş.  | İstanbul             | -                 | 274                | 831,722,081                | 301-293          | 884,858,213   |         | -                              |  |
| 283          | 262                               | Tosçelik Spiral Boru Üretim Sanayi A.Ş.  | İskenderun           | -                 | 275                | 831,129,824                | 279-271          | 937,883,787   |         | -                              |  |
| 284          | -                                 | -  | İstanbul             | -                 | 276                | -                          | 299-291          | -             | 196-189 | -                              |  |
| 285          | -                                 | Teklas Kauçuk San. ve Tic. A.Ş.  | Kocaeli              | -                 | 277                | 826,039,795                | 234-226          | 1,105,568,341 |         | -                              |  |
| 286          | 318                               | Lesaffre Turquie Mayacılık Üretim ve Ticaret A.Ş.                                    | Lüleburgaz           | -                 | 278                | 824,053,068                | 310-302          | 861,334,928   |         | -                              |  |
| 287          | 219                               | Sarbak Metal Tic. ve San. A.Ş.   | İstanbul             | -                 | 279                | 822,614,004                | 324-316          | 823,591,029   | 354-346 | 128,280,586                    |  |
| 288          | 213                               | Ege Profil Tic. ve San. A.Ş.   | Ege Bölgesi          | -                 | 280                | 820,055,028                | 264-256          | 995,177,424   |         | _                              |  |
| 289          | 298                               | İskur Tekstil Enerji Tic. ve San. A.Ş.   | K.Maraş              | -                 | 281                | 817,791,521                | 291-283          | 903,446,985   |         | _                              |  |
| 290          | 308                               | Turkuvaz Plastik ve Temizlik Ürünleri San. Tic. A.S.                                 | İstanbul             | -                 | 282                | 811.449.956                | 295-287          | 897,257,558   |         |                                |  |
| 290          | 292                               | Elba Basınclı Döküm Sanayii A.Ş.   | Manisa               | _                 | 283                | 808.991.604                | 330-322          | 809,674,968   |         |                                |  |
|              | 396                               | 3 4 3  | İstanbul             | _                 | 283                |                            | 327-319          |               |         | -                              |  |
| 292<br>293   | 289                               | Umur Basım San. ve Tic. A.Ş.<br>Vatan Plastik San. ve Tic. A.Ş.                      | İstanbul             | _                 | 285                | 805,292,908<br>804,786,708 | 323-315          | 817,980,564   |         | -                              |  |
| 294          | 332                               | Sa-Ra Enerji İnşaat Tic. ve San. A.Ş.  | Ankara               | -                 | 286                | 801,055,202                | 331-323          | 805,785,701   | 373-365 | 115,498,313                    |  |
| 295          | 291                               | Gazi Metal Mamülleri San. ve Tic. A.Ş.   | Kocaeli              | -                 | 287                | 797,520,590                | 317-309          | 848,515,088   |         | -                              |  |
| 296          | 307                               | Jotun Boya San. ve Tic. A.Ş.   | İstanbul             | -                 | 288                | 795,645,988                | 305-297          | 875,175,594   |         | -                              |  |
| 297          | 268                               | Çınar Boru Profil San. ve Tic. A.Ş.  | Ereğli/Kdz           | -                 | 289                | 787,591,537                | 325-317          | 822,631,159   |         | -                              |  |
| 298          | 252                               | Şirikçioğlu Mensucat San. ve Tic. A.Ş.   | K.Maraş              | -                 | 290                | 786,122,295                | 315-307          | 850,025,225   |         | -                              |  |
| 299          | 342                               | Polisan Kansai Boya San. ve Tic. A.Ş.  | Kocaeli              | -                 | 291                | 784,708,895                | 294-286          | 897,754,132   |         | -                              |  |
| 300          | 315                               | Yonca Gıda Sanayi İşletmeleri İç ve Dış Ticaret A.Ş.                                 | Manisa               | -                 | 292                | 782,751,848                | 314-306          | 850,965,730   |         | -                              |  |
| 301          | -                                 | Doğuş Yiyecek ve İçecek Üretim San. Tic. A.Ş.  | İstanbul             | -                 | 293                | 781,584,033                | 228-220          | 1,129,060,120 |         | -                              |  |
| 302          | 335                               | Şahinler Metal San. ve Tic. A.Ş.   | Ankara               | -                 | 294                | 781,387,377                | 338-330          | 787,296,040   |         | -                              |  |
| 303          | 270                               | Göknur Gıda Maddeleri Enerji İmalat İth. İhr. Tic. ve San. A.Ş.                      | Ankara               | -                 | 295                | 780,225,897                | 316-308          | 848,517,213   |         | -                              |  |
| 304          | 382                               | Kadooğlu Yağ San. ve Tic. A.Ş.   | Gaziantep            | -                 | 296                | 777,760,529                | 311-303          | 859,063,845   | 446-438 | 65,784,752                     |  |
| 305          | 405                               | Medcem Madencilik ve Yapı Malzemeleri San. ve Tic. A.Ş.                              | Silifke              | -                 | 297                | 777,678,806                | 340-332          | 778,415,661   |         | -                              |  |
| 306          | 345                               | KÇS Kahramanmaraş Çimento Beton Sanayi ve Madencilik İşletmeleri A.Ş.                | K.Maraş              | -                 | 298                | 777,552,683                | 335-327          | 791,830,740   |         | -                              |  |
| 307<br>308   | -<br>301                          | -<br>Kartal Halı Tekstil San. ve Tic. A.Ş.   | İstanbul             | -                 | 299<br>300         | - 770,901,950              | 79-74<br>332-324 | - 796,009,631 | 451-443 | -                              |  |
| 309          | 215                               | Noksel Çelik Boru Sanayi A.Ş.  | Gaziantep<br>Ankara  | -                 | 300                | 768,642,522                | 328-320          | 814,272,378   |         | -                              |  |
| 310          | 322                               | TYH Uluslararası Tekstil Pazarlama San. ve Tic. A.Ş.                                 | Ege Bölgesi          | -                 | 302                | 760,364,987                | 329-321          | 811,696,493   | 175-168 | 281,111,516                    |  |
| 311          | -                                 | -  | Kayseri              | -                 | 303                | -                          | 334-326          | -             | 223-216 | -                              |  |
| 312          | 328                               | Teknorot Otomotiv Ürünleri San. ve Tic. A.Ş.   | İstanbul             | -                 | 304                | 755,435,225                | 320-312          | 835,193,705   |         | -                              |  |
| 313          | 360                               | Stackpole International Otomotiv Ürünleri Ltd. Şti.                                  | Ege Bölgesi          | -                 | 305                | 754,839,242                | 337-329          | 787,475,337   |         | -                              |  |
| 314          | 350                               | Sersim Dayanıklı Tüketim Malları San. ve Tic. Koll. Şti. İbrahim ve Mustafa Ustaoğlu | Kayseri              | -                 | 306                | 753,905,787                | 336-328          | 789,240,458   |         | -                              |  |
| 315          | 75                                | Koç Metalurji A.Ş.   | Dörtyol              | -                 | 307                | 751,796,102                | 312-304          | 857,324,288   |         | -                              |  |

|        | Equity        | To             | tal Assets                     |         | fit/Loss for<br>iod (Before Tax) |         | EBITDA      | Ex                 | ports             |                    | e Number<br>Employees | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|--------|---------------|----------------|--------------------------------|---------|----------------------------------|---------|-------------|--------------------|-------------------|--------------------|-----------------------|---|
| Rank:  | (TL)          | Rank:          | (TL)                           | Rank:   | (TL)                             | Rank:   | (TL)        | Rank:              | (\$ Thousand)     | Rank:              | Persons               | 2019  |
| 384-37 | 7 118,148,008 | 172-164        | 1,381,751,677                  | 279-274 | 38,119,575                       | 243-238 | 132,519,770 | 386-384            | 13,103            | 139-131            | 1,489                 | 281   |
|        |               |                | -                              |         | -                                |         | -           | 270-268            | 51,161            |                    | -                     | 282   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 |                    | -                     | 283   |
| 245-23 | 8 -           | 270-262        | -                              | 137-133 | -                                | 212-208 | -           | 251-249            | -                 | 200-192            | -                     | 284   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 |                    | _                     | 285   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 |                    | -                     | 286   |
| 273-26 | 6 265,975,657 | 375-367        | 534,339,654                    | 244-239 | 55,829,343                       | 348-343 | 81,286,108  | 282-280            | 44,580            | 448-440            | 255                   | 287   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 |                    | -                     | 288   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 | 148-140            | 1,438                 | 289   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 | 373-365            | 464                   | 290   |
|        |               |                | -                              |         | -                                |         | -           | 186-184            | 82,511            | 268-260            | 780                   | 291   |
| _      |               |                |                                |         |                                  |         | -           |                    | _                 |                    | -                     | 292   |
|        |               |                | -                              |         | -                                |         | -           | 260-258            | 55,054            | 348-340            | 519                   | 293   |
| -      |               |                | -                              | 259-254 | 49,902,386                       |         | -           | 302-300            | 38,914            |                    | -                     | 294   |
|        |               | 441-433        | 387,652,004                    |         | -                                | 440-435 | 41,174,409  | 370-368            | 18,589            | 428-420            | 305                   | 295   |
|        |               | 301-293        | 727,140,607                    |         | -                                |         | -           | 267-265            | 51,638            |                    | -                     | 296   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 |                    | -                     | 297   |
| 223-21 | 6 345,755,665 | 131-123        | 1,860,586,459                  |         | -                                | 198-194 | 158,005,578 |                    | -                 | 127-120            | 1,584                 | 298   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 |                    | -                     | 299   |
|        |               |                | -                              |         | -                                |         | -           | 187-185            | 81,788            |                    | -                     | 300   |
|        |               |                | -                              |         | -                                | 151-147 | 210,789,766 | 415-412            | 7,922             | 346-338            | 520                   | 301   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 |                    | -                     | 302   |
| 291-28 |               | 254-246        | 945,107,693                    |         | -                                |         | -           | 121-120            | 124,937           | 417-409            | 347                   | 303   |
| 446-43 |               | 351-343        | 598,607,409                    | 345-340 | 12,965,449                       | 411-406 | 53,550,516  | 256-254            | 55,637            | 452-444            | 240                   | 304   |
|        |               | 87-79<br>79-71 | 2,755,921,706<br>3,048,176,701 |         | -                                |         | -           | 152-151<br>296-294 | 105,851<br>41,325 | 397-389<br>221-213 | 404<br>975            | 305<br>306  |
| 171-16 |               | 134-126        |                                | 43-40   | -                                | 58-54   | _           | 270-274            | 41,325            | 496-488            | -                     | 307   |
| -      |               |                | -                              |         | -                                |         | -           | 145-144            | 110,326           |                    |                       | 308   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 |                    | _                     | 309   |
| 330-32 | 3 198,840,504 | 357-349        | 589,263,517                    | 254-249 | 52,099,508                       | 336-331 | 86,120,696  | 118-117            | 127,462           | 29-25              | 4,214                 | 310   |
| 280-27 | 3 -           | 298-290        | -                              | 306-301 | -                                | 222-217 | -           | 214-212            | -                 | 129-122            | -                     | 311   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 |                    | -                     | 312   |
| -      |               |                | -                              |         | -                                |         | -           |                    | -                 |                    | -                     | 313   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 |                    | -                     | 314   |
|        |               |                | -                              |         | -                                |         | -           |                    | -                 |                    | -                     | 315   |



| Top<br>Indus |            |  | Affiliated                         |                   |                    | De la dia la di                         | Ne                 | et Sales      | :       | Value Added<br>ducers' Prices) |  |
|--------------|------------|--|------------------------------------|-------------------|--------------------|---|--------------------|---------------|---------|--------------------------------|--|
| 2019         | 2018       | Enterprises  | Affiliated<br>Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Production-based<br>Sales (Net)<br>(TL) | Rank:              | (TL)          | Rank:   | (TL)                           |  |
| 316          | 302        | Pınar Entegre Et ve Un Sanayii A.Ş.  | Ege Bölgesi                        | -                 | 308                | 749,526,886                             | 352-344            | 750,118,890   | 314-306 | 152,895,995                    |  |
| 317          | 314        | Boyçelik Metal San. ve Tic. A.Ş.   | Kayseri                            | -                 | 309                | 749,130,918                             | 348-340            | 760,177,651   |         | -                              |  |
| 318          | 239        | Adopen Plastik ve İnşaat Sanayi A.Ş.   | Antalya                            | -                 | 310                | 748,514,895                             | 284-276            | 919,450,649   | 186-179 | 265,878,954                    |  |
| 319          | 317        | Saray Döküm ve Madeni Aksam Sanayi Turizm A.Ş.   | İstanbul                           | -                 | 311                | 748,022,155                             | 349-341            | 758,162,696   | 249-242 | 203,187,149                    |  |
| 320          | 304        | Sistem Alüminyum San. ve Tic. A.Ş.   | İstanbul                           | -                 | 312                | 742,812,184                             | 353-345            | 748,039,208   |         | -                              |  |
| 321          | 264        | Eti Krom A.Ş.  | Elazığ                             | -                 | 313                | 741,418,751                             | 356-348            | 741,418,751   | 121-114 | 392,963,955                    |  |
| 322          | 295        | Leoni Kablo ve Teknolojileri San. ve Tic. Ltd. Şti.  | Bursa                              | -                 | 314                | 740,561,910                             | 343-335            | 774,354,240   |         | -                              |  |
| 323          | 274        | Has Çelik San. ve Tic. A.Ş.  | İstanbul                           | -                 | 315                | 740,314,788                             | 208-200            | 1,202,688,579 |         | -                              |  |
| 324          | -          | -  | İstanbul                           | -                 | 316                | -                                       | 326-318            | -             | 341-333 | _                              |  |
| 325          | 246        | Keskinoğlu Tavukçuluk ve Damızlık İşletmeleri San. Tic. A.Ş.                                   | Akhisar                            | -                 | 317                | 736,539,905                             | 359-351            | 739,537,592   |         | _                              |  |
| 326          | 278        | Ortadoău Rulman San. ve Tic. A.S.  | Ankara                             | -                 | 318                | 734,123,742                             | 361-353            | 734,916,083   |         |                                |  |
| 327          | 243        | Çayırova Boru San. ve Tic. A.Ş.  | Kocaeli                            | -                 | 319                | 733,479,903                             | 357-349            | 740,228,887   |         | _                              |  |
| 328          | 311        | Orta Anadolu Ticaret ve Sanayi İşletmesi T.A.Ş.  | Kayseri                            | -                 | 320                | 727,225,843                             | 363-355            | 731,574,987   |         | -                              |  |
| 329          | 297        | Kahramanmaraş Kağıt San. ve Tic. A.Ş.  | İstanbul                           | -                 | 321                | 726,434,572                             | 344-336            | 765,029,303   |         | -                              |  |
| 330          | 385        | ANKUTSAN Antalya Kutu Sanayi Oluklu Mukavva Kağıt Ticaret A.Ş.                                 | Antalya                            | -                 | 322                | 725,745,843                             | 368-360            | 728,262,020   |         | -                              |  |
| 331          | 323        | Ege Endüstri ve Ticaret A.Ş.   | Ege Bölgesi                        | -                 | 323                | 724,932,323                             | 351-343            | 753,271,206   | 164-157 | 297,929,622                    |  |
| 332          | 381        | Çağ Çelik Demir ve Çelik Endüstri A.Ş.   | Karabük                            | -                 | 324                | 724,082,421                             | 289-281            | 907,904,968   |         | -                              |  |
| 333          | 267        | Ağır Haddecilik A.Ş.   | Kocaeli                            | -                 | 325                | 723,803,509                             | 319-311            | 840,619,970   |         | -                              |  |
| 334          | 288        | Lidersan Sağlık ve Gıda Ürünleri A.Ş.  | Gaziantep                          | -                 | 326                | 723,550,606                             | 304-296            | 878,741,367   |         | -                              |  |
| 335          | 344        | Tayeks Dış Ticaret ve Tekstil Sanayi A.Ş.  | İstanbul                           | -                 | 327                | 722,769,846                             | 354-346            | 744,966,900   |         | -                              |  |
| 336          | 309        | T.T.L. Tütün San. ve Dış Tic. A.Ş.   | Ege Bölgesi                        | -                 | 328                | 720,075,966                             | 371-363            | 723,733,141   |         | -                              |  |
| 337          | 406        | Femaş Metal San. ve Tic. A.Ş.  | Kayseri                            | -                 | 329                | 719,371,193                             | 370-362            | 725,442,824   | 258-250 | 198,726,225                    |  |
| 338          | 386        | Nuh'un Ankara Makarnası San. ve Tic. A.Ş.  | Ankara                             | -                 | 330                | 714,543,945                             | 375-367            | 714,604,241   | 315-307 | 152,679,531                    |  |
| 339          | -          |  | Gaziantep                          | -                 | 331                | -                                       | 321-313            | -             | 443-435 | -                              |  |
| 340          | 435        | Park Cam San. ve Tic. A.Ş.   | Bozüyük                            | -                 | 332                | 710,898,982                             | 377-369            | 712,190,615   |         | -                              |  |
| 341<br>342   | 374<br>341 | Düzce Cam San. ve Tic. A.Ş.<br>Sun Chemical Matbaa Mürekkepleri ve Gerecleri San. ve Tic. A.S. | İstanbul<br>Ege Bölgesi            | -                 | 333<br>334         | 710,415,558                             | 365-357<br>372-364 | 730,787,558   |         | -                              |  |
| 342<br>343   | 379        | Bupiliç Entegre Gıda San. Tic. A.Ş.  | Balikesir                          | -                 | 335                | 707,800,767                             | 350-342            | 756,369,746   |         | -                              |  |
| 344          | -          | Beyçelik Gestamp Şasi Otomotiv Sanayi A.Ş.   | Kocaeli                            | -                 | 336                | 707,555,776                             | 342-334            | 774,426,197   |         | _                              |  |
| 345          | 338        | Trakya Döküm San. ve Tic. A.Ş.   | İstanbul                           | -                 | 337                | 705,036,932                             | 358-350            | 739,769,146   | 167-160 | 292,769,076                    |  |
| 346          | 333        | Özgün Gıda San. ve Tic. Ltd. Şti.  | Trabzon                            | -                 | 338                | 699,329,370                             | 364-356            | 731,131,519   | 475-467 | 41,320,794                     |  |
| 347          | 372        | Bossa Ticaret ve Sanayi İşletmeleri T.A.Ş.   | Adana                              | -                 | 339                | 695,073,729                             | 385-377            | 695,073,729   |         | -                              |  |
| 348          | 363        | Ankara Ofis Yem Gıda ve Makina San. Tic. A.Ş.  | Ankara                             | -                 | 340                | 693,595,675                             | 282-274            | 922,277,530   |         | -                              |  |
| 349          | 383        | Abdioğulları Plastik ve Ambalaj Sanayi A.Ş.  | Adana                              | -                 | 341                | 690,616,968                             | 283-275            | 920,199,734   |         | -                              |  |
| 350          | 403        | Kimteks Poliüretan San. ve Tic. A.Ş.   | Kocaeli                            | -                 | 342                | 690,170,276                             | 373-365            | 721,906,587   |         | -                              |  |

| <br>        | Equity        | Tot     | tal Assets    |         | fit/Loss for<br>iod (Before Tax) |         | EBITDA      | Ex      | ports         |         | e Number<br>Employees | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|-------------|---------------|---------|---------------|---------|----------------------------------|---------|-------------|---------|---------------|---------|-----------------------|---|
| Rank:       | (TL)          | Rank:   | (TL)          | Rank:   | (TL)                             | Rank:   | (TL)        | Rank:   | (\$ Thousand) | Rank:   | Persons               | 2019  |
| 277-270     | 259,264,511   | 417-409 | 442,137,635   | 238-233 | 59,212,408                       | 394-389 | 61,298,135  | 423-420 | 6,792         | 272-264 | 751                   | 316   |
| 197-190     | 398,401,757   | 394-386 | 483,547,977   |         | -                                |         | -           | 320-318 | 31,752        | 360-352 | 485                   | 317   |
| 226-219     | 338,107,260   | 169-161 | 1,397,916,559 | 355-350 | 10,591,015                       | 175-171 | 178,404,846 | 220-218 | 67,534        | 141-133 | 1,474                 | 318   |
| 69-64       | 1,094,367,349 | 207-199 | 1,136,058,211 | 94-91   | 184,961,002                      | 230-225 | 138,080,851 | 228-226 | 65,078        | 352-344 | 508                   | 319   |
|             | -             |         | -             |         | -                                |         | -           |         | -             |         | -                     | 320   |
| 128-121     | 619,673,860   | 68-61   | 3,348,742,684 | 184-179 | 84,826,751                       | 99-95   | 300,500,681 |         | -             | 234-226 | 890                   | 321   |
|             | -             |         | -             |         | -                                |         | -           | 167-166 | 94,529        | 480-472 | 176                   | 322   |
|             | -             |         | -             |         | -                                |         | -           | 295-293 | 41,325        |         | -                     | 323   |
| 380-373     | -             | 326-318 | -             | 286-281 | -                                | 292-287 | -           | 170-169 | -             | 426-418 | -                     | 324   |
|             | -             |         | -             |         | -                                |         | -           | 341-339 | 26,351        |         | -                     | 325   |
|             | -             |         | -             |         | -                                |         | -           |         | -             | 104-97  | 1,943                 | 326   |
|             | -             |         | -             |         | -                                |         | -           |         | -             |         | -                     | 327   |
| 181-174     | 443,965,297   | 324-316 | 667,750,301   |         | -                                |         | -           | 261-259 | 53,817        | 137-129 | 1,496                 | 328   |
|             | -             |         | -             |         | -                                |         | -           | 441-438 | 3,547         | 320-312 | 571                   | 329   |
|             | -             |         | -             |         | -                                |         | -           | 331-329 | 29,303        | 259-251 | 805                   | 330   |
| <br>129-122 | 615,832,819   | 300-292 | 731,889,840   | 70-67   | 266,608,511                      | 134-130 | 230,781,577 |         | -             | 314-306 | 583                   | 331   |
|             | -             |         | -             |         | -                                |         | -           | 144-143 | 110,427       |         | -                     | 332   |
| 430-423     | 50,349,639    | 395-387 | 483,356,500   |         | -                                |         | -           |         | -             | 437-429 | 276                   | 333   |
|             | -             |         | -             |         | -                                |         | -           |         | -             |         | -                     | 334   |
| <br>        | -             | 410-402 | 459,022,167   |         | -                                |         | -           | 155-154 | 103,741       | 56-49   | 2,905                 | 335<br>336  |
| 176-169     | 462,676,580   | 249-241 | 959,960,800   | 116-112 | 144,165,100                      | 215-211 | 147,535,606 | 124-123 | 123,949       | 184-176 | 1,141                 | 337   |
| <br>294-287 | 246,617,175   | 438-430 | 391,687,895   | 212-207 | 69,554,554                       | 323-318 | 90,282,030  |         | -             | 399-391 | 397                   | 338   |
| 466-459     | -             | 369-361 | -             | 385-380 | -                                | 341-336 | -           | 410-407 | -             | 445-437 | -                     | 339   |
|             | -             | 263-255 | 901,700,323   |         | -                                | 152-148 | 209,677,563 | 444-441 | 2,463         | 309-301 | 598                   | 340   |
|             | -             |         | -             |         | -                                |         | -           |         | -             |         | -                     | 341   |
|             | -             |         | -             |         | -                                |         | -           | 314-312 | 34,010        | 460-452 | 226                   | 342   |
|             | -             |         | -             |         | -                                |         | -           | 329-327 | 29,556        | 273-265 | 749                   | 343   |
| 403-396     | 95,605,977    | 409-401 | 461,016,839   |         | -                                |         | -           | 307-305 | 36,700        | 238-230 | 883                   | 344   |
| 312-305     | 220,368,316   | 258-250 | 922,462,358   | 183-178 | 85,367,393                       | 178-174 | 173,060,731 | 294-292 | 41,520        | 212-204 | 1,025                 | 345   |
| 440-433     | 43,570,964    | 229-221 | 1,032,202,573 | 364-359 | 9,179,779                        | 450-445 | 36,666,094  | 203-201 | 74,785        | 490-482 | 140                   | 346   |
| <br>        | -             |         | -             |         | -                                |         | -           |         | -             |         | -                     | 347<br>348  |
|             | -             |         | _             |         | -                                |         | -           | 236-234 | 61,493        | 165-157 | 1,289                 | 348<br>349  |
|             | _             |         | _             |         | -                                |         | -           | 230-234 | -             |         | -                     | 350   |



| Rank<br>Top<br>Indus<br>Enterp | 500<br>strial |  | Affiliated           |                   |                    | Durdunting based                        |         | et Sales      |         | Value Added<br>ducers' Prices) |  |
|--------------------------------|---------------|--|----------------------|-------------------|--------------------|---|---------|---------------|---------|--------------------------------|--|
| 2019                           | 2018          | Enterprises  | Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Production-based<br>Sales (Net)<br>(TL) | Rank:   | (TL)          | Rank:   | (TL)                           |  |
| 351                            | 329           | Yarış Kabin San. ve Tic. A.Ş.                                      | Balıkesir            | -                 | 343                | 687,197,927                             | 376-368 | 713,327,274   |         | -                              |  |
| 352                            | 197           | Aptiv Turkey Teknoloji Hizmetleri Ltd. Şti.                        | Bursa                | -                 | 344                | 685,192,109                             | 390-382 | 685,192,109   |         | -                              |  |
| 353                            | 272           | ÇEMTAŞ Çelik Makina San. ve Tic. A.Ş.                              | Bursa                | -                 | 345                | 684,521,112                             | 382-374 | 704,604,096   | 346-338 | 135,343,312                    |  |
| 354                            | 429           | Ova Un Fabrikası A.Ş.  | Konya                | -                 | 346                | 681,142,678                             | 393-385 | 681,142,678   |         | -                              |  |
| 355                            | 290           | Aşkale Çimento Sanayi T.A.Ş.                                       | Erzurum              | -                 | 347                | 679,845,855                             | 362-354 | 732,504,059   |         | -                              |  |
| 356                            | 413           | Sanko Enerji San. ve Tic. A.Ş.                                     | Gaziantep            | -                 | 348                | 679,641,719                             | 281-273 | 924,120,857   |         | -                              |  |
| 357                            | 321           | Pamukkale Kablo San. ve Tic. A.Ş.                                  | Denizli              | -                 | 349                | 679,076,612                             | 394-386 | 679,083,731   |         | -                              |  |
| 358                            | -             | -  | Gaziantep            | -                 | 350                | -                                       | 399-391 | -             | 356-348 | -                              |  |
| 359                            | -             | Erciyas Çelik Boru Sanayi A.Ş.                                     | Düzce                | -                 | 351                | 674,186,409                             | 355-347 | 744,693,100   |         | -                              |  |
| 360                            | 359           | Vitra Karo San. ve Tic. A.Ş.                                       | İstanbul             | -                 | 352                | 674,075,600                             | 318-310 | 842,347,766   |         | -                              |  |
| 361                            | _             | -  | İstanbul             | -                 | 353                | -                                       | 285-277 | -             | 308-300 | -                              |  |
| 362                            | 399           | ISS Hazır Yemek Üretim ve Hizmet A.Ş.                              | İstanbul             | -                 | 354                | 672,561,138                             | 395-387 | 677,564,534   |         | -                              |  |
| 363                            | 361           | Nursan Kablo Donanımları San. ve Tic. A.Ş.                         | Tavşanlı             | -                 | 355                | 666,858,428                             | 381-373 | 709,555,329   | 221-214 | 222,236,734                    |  |
| 364                            | 331           | Akbaşlar Tekstil Enerji San. ve Tic. A.Ş.                          | Bursa                | -                 | 356                | 666,715,196                             | 387-379 | 691,389,826   | 349-341 | 133,511,615                    |  |
| 365                            | 369           | Silopi Elektrik Üretim A.Ş.  | Şırnak               | -                 | 357                | 665,776,484                             | 405-397 | 665,870,243   |         | -                              |  |
| 366                            | -             | Onsa Rafineri A.Ş.   | İstanbul             | -                 | 358                | 664,782,051                             | 403-395 | 668,258,030   | 474-466 | 42,025,603                     |  |
| 367                            | -             | -  | İstanbul             | -                 | 359                | -                                       | 380-372 | -             | 323-315 | -                              |  |
| 368                            | 330           | Nitto Bento Bantçılık San. ve Tic. A.Ş.                            | İstanbul             | -                 | 360                | 662,883,900                             | 386-378 | 691,620,069   |         | -                              |  |
| 369                            | 453           | Poyraz Poyraz Fındık Entegre San. ve Tic. A.Ş.                     | Ordu                 | -                 | 361                | 661,494,824                             | 392-384 | 683,934,911   |         | -                              |  |
| 370                            | 354           | Kartonsan Karton San. ve Tic. A.Ş.                                 | İstanbul             | -                 | 362                | 658,783,173                             | 401-393 | 673,960,266   | 305-297 | 163,717,937                    |  |
| 371                            | 356           | Kangal Termik Santral Elektrik Üretim A.Ş.                         | Sivas                | -                 | 363                | 657,789,975                             | 347-339 | 762,069,493   |         | -                              |  |
| 372                            | 459           | Sayınlar Gıda Maddeleri San. ve Tic. A.Ş.                          | Gaziantep            | -                 | 364                | 657,507,076                             | 398-390 | 675,097,918   |         | -                              |  |
| 373                            | 427           | Kozlu Gıda İmalat San. Tic. ve Taşımacılık A.Ş.                    | Suluova              | -                 | 365                | 657,414,798                             | 333-325 | 795,979,578   |         | -                              |  |
| 374                            | 434           | Ümran Çelik Boru Sanayii A.Ş.                                      | İstanbul             | -                 | 366                | 655,302,338                             | 402-394 | 673,383,860   |         | -                              |  |
| 375                            | 461           | Santa Farma İlaç Sanayii A.Ş.                                      | İstanbul             | -                 | 367                | 654,688,795                             | 396-388 | 677,474,941   |         | -                              |  |
| 376                            | -             | ÇİMTAŞ Çelik İmalat Montaj ve Tesisat A.Ş.                         | İstanbul             | -                 | 368                | 653,876,298                             | 243-235 | 1,058,501,976 | 152-145 | 327,655,680                    |  |
| 377                            | 312           | Küçükçalık Tekstil San. ve Tic. A.Ş.                               | İnegöl               | -                 | 369                | 652,509,648                             | 256-248 | 1,016,413,216 | 429-421 | 80,407,769                     |  |
| 378                            | 343           | Boğaziçi Beton San. ve Tic. A.Ş.                                   | İstanbul             | -                 | 370                | 652,370,000                             | 322-314 | 830,605,419   |         | -                              |  |
| 379                            | -             | RMK Marine Gemi Yapım Sanayii ve Deniz Taşımacılığı İşletmesi A.Ş. | İstanbul             | -                 | 371                | 652,284,830                             | 411-403 | 652,284,830   |         | -                              |  |
| 380                            | -             | Ulusoy Un San. ve Tic. A.Ş.  | Samsun               | -                 | 372                | 652,005,724                             | 101-94  | 2,330,957,092 | 425-417 | 81,706,682                     |  |
| 381                            | 352           | Bekaert İzmit Çelik Kord San. ve Tic. A.Ş.                         | Kocaeli              | -                 | 373                | 651,618,588                             | 366-358 | 730,707,285   |         | -                              |  |
| 382                            | 462           | Hektaş Ticaret T.A.Ş.  | Kocaeli              | -                 | 374                | 651,440,511                             | 374-366 | 717,575,958   | 177-170 | 276,485,577                    |  |
| 383                            | 316           | Matesa Tekstil San. ve Tic. A.Ş.                                   | K.Maraş              | -                 | 375                | 650,734,236                             | 412-404 | 650,734,236   | 241-234 | 210,501,951                    |  |
| 384                            | 394           | Üniteks Tekstil ve Ticaret A.Ş.                                    | İstanbul             | -                 | 376                | 648,677,394                             | 400-392 | 674,220,159   | 401-393 | 93,579,709                     |  |
| 385                            | 368           | Termo Teknik Tic. ve San. A.Ş.                                     | İstanbul             | -                 | 377                | 646,611,545                             | 391-383 | 685,037,643   |         | -                              |  |

|         | Equity        | Tot                | tal Assets    |         | fit/Loss for<br>iod (Before Tax) |                    | EBITDA      | Ex                 | ports           |                    | e Number<br>Employees | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|---------|---------------|--------------------|---------------|---------|----------------------------------|--------------------|-------------|--------------------|-----------------|--------------------|-----------------------|---|
| Rank:   | (TL)          | Rank:              | (TL)          | Rank:   | (TL)                             | Rank:              | (TL)        | Rank:              | (\$ Thousand)   | Rank:              | Persons               | 2019  |
|         | -             |                    | -             |         | -                                |                    | -           | 280-278            | 45,228          |                    | -                     | 351   |
| 146-139 | 535,008,036   | 280-272            | 792,183,848   |         | -                                |                    | -           | 291-289            | 41,848          |                    | -                     | 352   |
| 167-160 | 483,353,595   | 367-359            | 556,513,906   | 241-236 | 57,557,934                       | 368-363            | 73,028,477  | 290-288            | 42,179          | 375-367            | 461                   | 353   |
|         | -             |                    | -             |         | -                                |                    | -           |                    | -               | 457-449            | 233                   | 354   |
|         | -             |                    | -             |         | -                                |                    | -           |                    | -               |                    | -                     | 355   |
|         | -             |                    | -             |         | -                                |                    | -           |                    | -               |                    | -                     | 356   |
|         | -             |                    | -             |         | -                                |                    | -           |                    | -               |                    | -                     | 357   |
| 248-241 | -             | 439-431            | -             | 248-243 | -                                | 345-340            | -           | 306-304            | -               | 310-302            | -                     | 358   |
| 302-295 | 231,889,036   | 281-273            | 791,951,445   |         | -                                |                    | -           | 217-215            | 68,011          |                    | -                     | 359   |
|         | -             |                    | -             |         | -                                |                    | -           |                    | -               |                    | -                     | 360   |
| 389-382 |               | 490-482            |               | 128-124 | -                                | 226-221            |             | 141-140            | _               | 467-459            | -                     | 361   |
|         | -             |                    | -             |         | -                                |                    | -           |                    | -               | 23-19              | 5,225                 | 362   |
| 303-296 | 227,908,213   | 418-410            | 441,766,107   | 210-205 | 70,463,492                       | 324-319            | 90,182,919  | 337-335            | 27,946          | 100-93             | 1,967                 | 363   |
| 350-343 | 171,956,266   | 311-303            | 707,797,767   | 276-271 | 38,931,545                       | 314-309            | 93,432,361  | 245-243            | 58,634          | 144-136            | 1,463                 | 364   |
|         | -             |                    | -             |         | -                                |                    | -           |                    | -               |                    | -                     | 365   |
| 342-335 | 181,395,880   | 381-373            | 524,997,661   | 411-406 | 429,078                          | 418-413            | 50,337,756  | 336-334            | 28,099          | 498-490            | 52                    | 366   |
| 265-258 | -             | 387-379            | -             | 221-216 | -                                | 352-347            | -           | 237-235            | -               | 378-370            | -                     | 367   |
| 215-208 | 355,064,326   | 366-358            | 562,063,884   |         | -                                |                    | -           | 243-241            | 58,935          | 380-372            | 457                   | 368   |
|         | -             |                    | -             |         | -                                |                    | -           | 199-197            | 78,298          | 470-462            | 201                   | 369   |
|         | -             |                    | -             | 198-193 | 74,643,474                       |                    | -           | 339-337            | 27,339          |                    | -                     | 370   |
|         | -             | 47-43              | 4,522,288,561 |         | -                                |                    | -           |                    | -               | 361-353            | 484                   | 371   |
|         | -             |                    | -             |         | -                                |                    | -           | 283-281            | 44,313          |                    | -                     | 372   |
|         | -             |                    | -             |         | -                                |                    | -           |                    | -               |                    | -                     | 373   |
| 100-94  | 777,531,007   | 201-193            | 1,173,977,403 |         | -                                |                    | -           |                    | -               |                    | -                     | 374   |
| 109-103 | - 704,218,555 | 302-294<br>217-209 | 726,288,078   | 74-71   | - 254,408,781                    | 172-168<br>143-139 | 182,114,648 | 442-439<br>297-295 | 3,266<br>39,889 | 205-197<br>253-245 | 1,051<br>825          | 375<br>376  |
| 320-313 | 209.082.106   | 192-184            | 1,210,398,566 | 409-404 | 622,971                          | 196-192            | 160,660,195 | 241-239            | 59,666          | 118-111            | 1,758                 | 376   |
|         | -             |                    | -             |         | -                                |                    | -           |                    | -               |                    | -                     | 378   |
|         | _             |                    | -             |         | -                                |                    | -           | 350-348            | 22,663          |                    | -                     | 379   |
| 305-298 | 227,126,556   | 193-185            | 1,208,336,352 | 422-417 | -10,565,048                      | 383-378            | 67,634,019  | 258-256            | 55,258          | 435-427            | 280                   | 380   |
| 240-233 | 318,224,659   | 368-360            | 555,888,716   |         | -                                |                    | -           | 335-333            | 28,178          | 389-381            | 425                   | 381   |
| 151-144 | 518,990,260   | 240-232            | 992,216,200   | 114-110 | 146,562,824                      | 123-119            | 251,296,889 | 429-426            | 6,214           | 411-403            | 364                   | 382   |
| 160-153 | 501,286,790   | 304-296            | 722,257,504   | 268-263 | 42,075,624                       | 331-326            | 88,597,238  | 377-375            | 16,413          | 113-106            | 1,854                 | 383   |
| 353-346 | 169,584,070   | 475-467            | 297,970,545   | 351-346 | 11,480,335                       | 453-448            | 34,426,826  | 172-171            | 91,665          | 293-285            | 660                   | 384   |
|         | -             |                    | -             |         | -                                |                    | -           | 164-163            | 96,899          |                    | -                     | 385   |



| Rank i<br>Top<br>Indus<br>Enterp | 500<br>strial |  | Affiliated           |                   |                    | Production-based    | N       | et Sales      |         | Value Added<br>ducers' Prices) |  |
|----------------------------------|---------------|--|----------------------|-------------------|--------------------|---------------------|---------|---------------|---------|--------------------------------|--|
| 2019                             | 2018          | Enterprises  | Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Sales (Net)<br>(TL) | Rank:   | (TL)          | Rank:   | (TL)                           |  |
| 386                              | 300           | Aksa Jeneratör Sanayi A.Ş.                           | İstanbul             | -                 | 378                | 642,553,994         | 280-272 | 932,690,982   | 486-478 | 30,002,670                     |  |
| 387                              | 409           | Mioro Hediyelik Eşya San. ve Tic. A.Ş.               | İstanbul             | -                 | 379                | 642,230,889         | 407-399 | 661,648,288   | 488-480 | 28,626,519                     |  |
| 388                              | 346           | İzdemir Enerji Elektrik Üretim A.Ş.                  | Ege Bölgesi          | -                 | 380                | 641,985,266         | 367-359 | 728,632,000   |         | -                              |  |
| 389                              | 371           | Öz-Ka Lastik ve Kauçuk San. Tic. A.Ş.                | Kocaeli              | -                 | 381                | 641,634,951         | 409-401 | 655,032,757   | 386-378 | 104,092,366                    |  |
| 390                              | 424           | Işıl Tekstil San. ve Tic. Ltd. Şti.                  | İstanbul             | -                 | 382                | 638,527,308         | 415-407 | 644,968,812   |         | -                              |  |
| 391                              | 473           | Biska Tekstil San. ve Tic. A.Ş.                      | Gaziantep            | -                 | 383                | 637,514,566         | 414-406 | 646,811,631   | 320-312 | 150,543,653                    |  |
| 392                              | 349           | Çamlı Yem Besicilik San. ve Tic. A.Ş.                | Ege Bölgesi          | -                 | 384                | 637,392,458         | 416-408 | 642,843,848   | 463-455 | 52,228,028                     |  |
| 393                              | 402           | Erak Giyim San. ve Tic. A.Ş.                         | İstanbul             | -                 | 385                | 636,721,861         | 383-375 | 702,619,188   |         | -                              |  |
| 394                              | -             | Yavuz Gıda San. ve Tic. A.Ş.                         | Giresun              | -                 | 386                | 636,515,587         | 413-405 | 649,504,280   |         | -                              |  |
| 395                              | 366           | Tirsan Kardan San. ve Tic. A.Ş.                      | Manisa               | -                 | 387                | 636,030,418         | 388-380 | 690,197,380   |         | -                              |  |
| 396                              | 419           | Mey Alkollü İçkiler San. ve Tic. A.Ş.                | İstanbul             | -                 | 388                | 636,011,613         | 420-412 | 638,269,972   |         | -                              |  |
| 397                              | 390           | Frimpeks Kimya ve Etiket San. Tic. A.Ş.              | İstanbul             | -                 | 389                | 631,630,554         | 418-410 | 640,332,750   |         | -                              |  |
| 398                              | 439           | Kronospan Orman Ürünleri San. ve Tic. A.Ş.           | İstanbul             | -                 | 390                | 629,944,699         | 339-331 | 783,027,946   |         | -                              |  |
| 399                              | -             | Arslantürk Tarım Ürünleri San. İhr. ve İth. A.Ş.     | Trabzon              | -                 | 391                | 621,842,603         | 422-414 | 632,591,185   | 481-473 | 38,349,263                     |  |
| 400                              | 357           | ERBOSAN Erciyas Boru San. ve Tic. A.Ş.               | Kayseri              | -                 | 392                | 617,259,469         | 427-419 | 617,771,800   | 397-389 | 97,638,141                     |  |
| 401                              | 430           | Europap Tezol Kağıt San. ve Tic. A.Ş.                | Ege Bölgesi          | -                 | 393                | 616,385,776         | 423-415 | 628,942,494   |         | -                              |  |
| 402                              | -             | Tukaş Gıda San. ve Tic. A.Ş.                         | Ege Bölgesi          | -                 | 394                | 615,565,583         | 417-409 | 640,441,244   | 269-261 | 188,710,108                    |  |
| 403                              | 397           | TARFAŞ Tarımsal Faaliyetler Üretim San. ve Tic. A.Ş. | Karacabey            | -                 | 395                | 612,792,600         | 360-352 | 738,821,402   | 371-363 | 119,053,430                    |  |
| 404                              | 235           | Balıkesir Elektromekanik Sanayi Tesisleri A.Ş.       | Balıkesir            | -                 | 396                | 609,297,087         | 389-381 | 688,091,629   | 278-270 | 184,099,767                    |  |
| 405                              | -             | Standard Profil Otomotiv San. ve Tic. A.Ş.           | İstanbul             | -                 | 397                | 607,110,440         | 428-420 | 613,352,982   | 212-205 | 228,581,172                    |  |
| 406                              | -             | Armada Gıda Tic. San. A.Ş.                           | Mersin               | -                 | 398                | 606,671,526         | 433-425 | 607,989,494   |         | -                              |  |
| 407                              | 325           | Özer Metal Sanayi A.Ş.                               | İstanbul             | -                 | 399                | 604,255,733         | 437-429 | 604,255,733   | 330-322 | 144,034,975                    |  |
| 408                              | -             | -  | İstanbul             | -                 | 400                | -                   | 421-413 | -             | 213-206 | -                              |  |
| 409                              | 339           | Form Sünger ve Yatak San. Tic. A.Ş.                  | Kayseri              | -                 | 401                | 601,361,012         | 426-418 | 619,734,423   | 378-370 | 111,524,063                    |  |
| 410                              | 432           | Sapro Temizlik Ürünleri San. ve Tic. A.Ş.            | İstanbul             | -                 | 402                | 601,301,646         | 438-430 | 603,429,442   |         | -                              |  |
| 411                              | -             | Uludağ İçecek T.A.Ş.                                 | Bursa                | -                 | 403                | 595,860,401         | 439-431 | 602,177,735   | 337-329 | 139,071,548                    |  |
| 412                              | 355           | Maxion Jantaş Jant San. ve Tic. A.Ş.                 | Manisa               | -                 | 404                | 595,353,654         | 434-426 | 607,512,033   |         | -                              |  |
| 413                              | -             | Cimtas Boru İmalatları ve Tic. Ltd. Şti.             | Gemlik               | -                 | 405                | 595,072,052         | 430-422 | 610,206,884   | 238-231 | 211,151,853                    |  |
| 414                              | 336           | Gemlik Gübre Sanayii A.Ş.                            | Gemlik               | -                 | 406                | 589,544,450         | 178-170 | 1,437,361,916 | 273-265 | 186,510,870                    |  |
| 415                              | 470           | Teksüt Süt Mamülleri San. ve Tic. A.Ş.               | Balıkesir            | -                 | 407                | 588,581,278         | 436-428 | 605,595,963   | 415-407 | 87,212,561                     |  |
| 416                              | 362           | Legrand Elektrik Sanayi A.Ş.                         | Kocaeli              | -                 | 408                | 587,779,623         | 379-371 | 711,963,368   |         | -                              |  |
| 417                              | 480           | Yörükoğlu Süt ve Ürünleri San. Tic. A.Ş.             | Antalya              | -                 | 409                | 585,879,767         | 341-333 | 776,096,006   |         | -                              |  |
| 418                              | 469           | ABC Deterjan San. ve Tic. A.Ş.                       | İstanbul             | -                 | 410                | 585,799,581         | 449-441 | 586,141,546   |         | -                              |  |
| 419                              | -             | Standard Profil Ege Otomotiv San. ve Tic. A.Ş.       | Manisa               | -                 | 411                | 583,135,609         | 424-416 | 620,289,859   | 242-235 | 208,151,465                    |  |
| 420                              | 443           | Eksun Gıda Tarım San. ve Tic. A.Ş.                   | Tekirdağ             | -                 | 412                | 583,044,978         | 384-376 | 701,471,661   |         | -                              |  |

| Equity           |                            | Total Assets     |                                | Profit/Loss for<br>the Period (Before Tax) |                          |                    | EBITDA      |                    | ports            | Average Number<br>of Wage Employees |            | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|------------------|----------------------------|------------------|--------------------------------|--|--------------------------|--------------------|-------------|--------------------|------------------|-------------------------------------|------------|---|
| Rank:            | (TL)                       | Rank:            | (TL)                           | Rank:                                      | (TL)                     | Rank:              | (TL)        | Rank:              | (\$ Thousand)    | Rank:                               | Persons    | 2019  |
| 429-422          | 50,744,071                 | 148-140          | 1,632,405,317                  | 374-369                                    | 6,990,435                | 344-339            | 83,751,231  | 216-214            | 68,097           | 449-441                             | 249        | 386   |
| <br>376-369      | 130,087,419                | 488-480          | 246,715,417                    | 392-387                                    | 3,682,325                | 460-455            | 24,828,804  | 143-142            | 111,190          | 450-442                             | 247        | 387   |
| <br>             | -                          |                  | -                              |  | -                        |                    | -           |                    | -                |                                     | -          | 388   |
| <br>             | -                          |                  | -                              | 213-208                                    | 69,128,411               | 246-241            | 128,887,629 | 200-198            | 77,844           |                                     | -          | 389   |
| <br>             | -                          |                  | -                              |  |                          |                    | -           |                    | -                |                                     | -          | 390   |
| <br>374-367      | 132,536,861                | 295-287          | 749,816,325                    | 360-355                                    | 9,858,371                | 301-296            | 98,919,470  | 363-361            | 19,977           | 307-299                             | 605        | 391   |
| 458-451          | 22,455,193                 | 402-394          | 473,047,136                    | 434-429                                    | -21,553,736              | 416-411            | 52,281,309  | 333-331            | 28,499           | 393-385                             | 414        | 392   |
| <br>393-386      | 105,187,691                | 449-441          | 371,160,249                    |  | -                        | 373-368            | 70,582,412  | 266-264            | 52,375           | 151-143                             | 1,378      | 393   |
| <br>             | -                          |                  | -                              |  | _                        |                    |             | 173-172            | 91,359           |                                     | -          | 394   |
|                  |                            |                  | _                              |  |                          |                    |             | 181-179            | 86,091           |                                     | _          | 395   |
| <br>             |                            |                  |                                |  |                          |                    | -           |                    | 80,071           |                                     |            |   |
|                  |                            |                  | -                              |  | -                        |                    | -           |                    | -                |                                     |            | 396   |
| <br>             | -                          |                  | -                              |  | -                        |                    | -           |                    | -                |                                     | -          | 397<br>398  |
| <br>443-436      | 39,729,465                 | 457-449          | - 354,254,501                  | 382-377                                    | - 5,326,440              | 434-429            | 42,062,646  | 229-227            | 63,916           | 439-431                             | 275        | 390<br>399  |
| <br>264-257      | 282,297,500                | 383-375          | 521,777,571                    | 193-188                                    | 77,328,697               | 366-361            | 73,254,939  | 262-260            | 53,594           | 421-413                             | 329        | 400   |
| <br>             | -                          |                  | -                              |  | -                        |                    | -           | 287-285            | 42,861           |                                     | -          | 401   |
| <br>298-291      | 234,031,922                | 289-281          | 765,037,753                    | 202-197                                    | 72,876,730               | 202-198            | 157,425,525 | 351-349            | 22,639           | 235-227                             | 886        | 402   |
| 428-421          | 51,783,126                 | 446-438          | 376,752,599                    | 264-259                                    | 44,046,807               | 306-301            | 97,375,239  |                    | -                | 401-393                             | 388        | 403   |
| 334-327          | 191,224,348                | 195-187          | 1,202,013,340                  | 427-422                                    | -12,516,368              | 291-286            | 103,838,340 | 227-225            | 65,373           | 206-198                             | 1,051      | 404   |
| 310-303          | 223,824,926                | 145-137          | 1,648,847,778                  | 30-27                                      | 509,891,914              | 386-381            | 66,870,879  | 292-290            | 41,757           | 154-146                             | 1,353      | 405   |
|                  | -                          |                  | -                              |  | -                        |                    | -           |                    | -                |                                     | -          | 406   |
| <br>150-143      | 524,882,836                | 370-362          | 547,130,582                    | 143-139                                    | 118,370,409              | 282-277            | 109,038,669 | 303-301            | 38,437           | 493-485                             | 124        | 407   |
| 317-310          | -                          | 477-469          | -                              | 170-165                                    | -                        | 298-293            | -           | 136-135            | -                | 120-113                             | -          | 408   |
| <br>268-261      | 277,002,848                | 445-437          | 378,018,209                    | 208-203                                    | 71,525,037               | 360-355            | 74,610,332  | 360-358            | 20,666           | 376-368                             | 461        | 409   |
| <br>             | -                          |                  | -                              |  | -                        |                    | -           |                    | -                | 390-382                             | 425        | 410   |
| <br>232-225      | 329,445,151                | 288-280          | 767,038,066                    | 318-313                                    | 23,476,636               | 308-303            | 96,593,659  | 322-320            | 31,163           | 412-404                             | 364        | 411   |
| <br>326-319      | 203,362,083                | 468-460          | 319,384,728                    | 100 102                                    | -                        | 225 220            | -           | 201-199            | 76,824           | 313-305                             | 584        | 412   |
| 95-90<br>135-128 | 814,265,986<br>576,057,666 | 197-189<br>78-70 | 1,200,328,738<br>3,059,825,161 | 188-183<br>255-250                         | 82,087,925<br>51,816,667 | 225-220<br>228-223 | 140,371,213 | 196-194<br>312-310 | 79,163<br>35,120 | 255-247<br>319-311                  | 820<br>575 | 413<br>414  |
| 379-372          | 127,495,614                | 489-481          | 239,595,750                    | 308-303                                    | 27,445,377               | 425-420            | 46,065,915  | 421-418            | 7,062            | 311-303                             | 575        | 414   |
| 292-285          | 250,105,555                | 465-457          | 331,382,105                    |  |                          |                    | -           | 178-176            | 88,953           | 357-349                             | 497        | 416   |
| 441-434          | 41,811,532                 | 455-447          | 356,652,308                    |  | -                        |                    | -           | 418-415            | 7,335            | 241-233                             | 865        | 417   |
| <br>             | -                          |                  | -                              |  | -                        |                    | -           |                    | -                |                                     | -          | 418   |
| 332-325          | 196,760,531                | 415-407          | 449,073,436                    | 282-277                                    | 37,329,729               | 410-405            | 54,444,799  | 244-242            | 58,691           | 93-86                               | 2,031      | 419   |
| <br>             | -                          |                  | -                              |  | -                        |                    | -           |                    | -                |                                     | -          | 420   |



| Top<br>Indus | in ISO<br>500<br>strial<br>prises |  | Affiliated                         |                   |                    | De la dia la di                         | Ne                 | et Sales                   |                    | Value Added<br>Jucers' Prices) |   |
|--------------|-----------------------------------|--|------------------------------------|-------------------|--------------------|---|--------------------|----------------------------|--------------------|--------------------------------|---|
| 2019         | 2018                              | Enterprises  | Affiliated<br>Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Production-based<br>Sales (Net)<br>(TL) | Rank:              | (TL)                       | Rank:              | (TL)                           |   |
| 421          | 378                               | Flokser Tekstil San. ve Tic. A.Ş.  | İstanbul                           | -                 | 413                | 580,077,908                             | 345-337            | 763,357,400                |                    | -                              |   |
| 422          | 483                               | Ateş Çelik İnşaat Taahhüt Proje Mühendislik San. ve Tic. A.Ş.                    | Ege Bölgesi                        | -                 | 414                | 579,327,048                             | 435-427            | 606,171,810                | 403-395            | 93,073,415                     |   |
| 423          | -                                 | -  | İstanbul                           | -                 | 415                | -                                       | 447-439            | -                          | 265-257            | -                              |   |
| 424          | -                                 | Agrobest Grup Tarım İlaçları Tohumculuk İmalat İth. İhr. San. ve Tic. A.Ş.       | Ege Bölgesi                        | -                 | 416                | 573,757,551                             | 432-424            | 609,081,770                |                    | -                              |   |
| 425          | 415                               | Kale Kilit ve Kalıp Sanayi A.Ş.  | İstanbul                           | -                 | 417                | 573,112,687                             | 410-402            | 653,765,485                |                    | -                              |   |
| 426          | 334                               | Güney Çelik Hasır ve Demir Mamülleri San. Tic. A.Ş.                              | Adana                              | -                 | 418                | 572,531,963                             | 452-444            | 580,748,834                |                    | -                              |   |
| 427          | 387                               | Amylum Nişasta San. ve Tic. A.Ş.   | Adana                              | -                 | 419                | 567,420,294                             | 408-400            | 656,605,636                |                    | -                              |   |
| 428          | 455                               | Karel Elektronik San. ve Tic. A.Ş.   | İstanbul                           | -                 | 420                | 564,456,655                             | 308-300            | 865,713,421                | 115-108            | 407,712,038                    |   |
| 429          | -                                 | Oruçoğlu Yağ San. ve Tic. A.Ş.   | Afyonkarahisar                     | -                 | 421                | 563,199,271                             | 442-434            | 596,703,913                |                    | -                              |   |
| 430          | 436                               | Emas Makina Sanayi A.Ş.  | Manisa                             | -                 | 422                | 562,558,117                             | 303-295            | 884,214,792                |                    | -                              |   |
| 431          | 245                               | Oyak Beton San. ve Tic. A.Ş.   | Ankara                             | -                 | 423                | 561,642,086                             | 460-452            | 561,719,378                |                    | -                              |   |
| 432          | 416                               | Georg Fischer Hakan Plastik Boru ve Profil San. Tic. A.Ş.                        | İstanbul                           | -                 | 424                | 560,698,615                             | 440-432            | 599,591,000                |                    | -                              |   |
| 433          | 388                               | Agromey Gıda ve Yem San. Tic. A.Ş.   | Ege Bölgesi                        | -                 | 425                | 556,104,483                             | 459-451            | 562,693,568                |                    | -                              |   |
| 434          | -                                 | İskur Boya Tekstil Tic. ve San. A.Ş.   | K.Maraş                            | -                 | 426                | 555,857,109                             | 455-447            | 573,114,482                |                    | -                              |   |
| 435          | -                                 | Pilyem Gıda Tarım San. ve Tic. A.Ş.  | Adana                              | -                 | 427                | 555,500,520                             | 425-417            | 620,272,167                |                    | -                              |   |
| 436          | 404                               | Ulaş Gıda Un Tekstil Nakliye Tic. ve San. A.Ş.                                   | Lüleburgaz                         | -                 | 428                | 555,412,886                             | 293-285            | 898,115,281                | 468-460            | 47,251,659                     |   |
| 437          | 417                               | S.S. Marmara Zeytin Tarım Satış Kooperatifleri Birliği                           | Bursa                              | -                 | 429                | 553,609,682                             | 454-446            | 577,265,078                | 398-390            | 97,603,555                     |   |
| 438          | -                                 | Özerdem Mensucat San. ve Tic. A.Ş.   | Uşak                               | -                 | 430                | 553,538,507                             | 453-445            | 577,599,772                | 271-263            | 186,905,796                    |   |
| 439          | 445                               | Özdilek Ev Tekstil San. ve Tic. A.Ş.   | Bursa                              | -                 | 431                | 551,344,622                             | 443-435            | 596,357,801                | 299-291            | 166,913,813                    |   |
| 440          | 391                               | ENPAY Endüstriyel Pazarlama ve Yatırım A.Ş.                                      | Kocaeli                            | -                 | 432                | 551,319,696                             | 445-437            | 594,958,525                |                    | -                              |   |
| 441          | 187                               | Odelo Otomotiv Aydınlatma A.Ş.   | Bursa                              | -                 | 433                | 548,875,094                             | 406-398            | 663,118,797                |                    | -                              |   |
| 442          | 337                               | Harput Tekstil San. ve Tic. A.Ş.   | Bursa                              | -                 | 434                | 547,734,319                             | 397-389            | 675,794,730                | 282-274            | 179,412,609                    |   |
| 443          | -                                 | -  | İstanbul                           | -                 | 435                | -                                       | 444-436            | -                          | 385-377            | -                              |   |
| 444          | 438                               | Kalibre Boru San. ve Tic. A.Ş.   | Kocaeli                            | -                 | 436                | 546,741,825                             | 463-455            | 551,434,097                |                    | -                              |   |
| 445          | 136                               | Net Haddecilik San. ve Tic. Ltd. Şti.  | Dörtyol                            | -                 | 437                | 544,908,107                             | 441-433            | 597,060,542                |                    | -                              |   |
| 446          | 478                               | Teverpan MDF Levha San. ve Tic. A.Ş.   | İstanbul                           | -                 | 438                | 544,823,028                             | 464-456            | 548,348,777                |                    | -                              |   |
| 447          | 479                               | Özyaşar Tel ve Galvanizleme Sanayi A.Ş.  | İstanbul                           | -                 | 439                | 544,419,290                             | 456-448            | 569,549,369                |                    | -                              |   |
| 448          | 496                               | Nev Saç Metal Sanayi İnşaat Nakliye ve Tic. Ltd. Şti.                            | Nevşehir                           | -                 | 440                | 541,608,753                             | 466-458            | 543,444,503                |                    | -                              |   |
| 449          | -                                 | E.R. Yem Gıda Tarım Ürünleri San. ve Tic. Ltd. Şti.                              | Ege Bölgesi                        | -                 | 441                | 540,480,078                             | 346-338            | 762,470,604                | 200 201            | -                              |   |
| 450          | 441                               | Gamateks Tekstil San. ve Tic. A.Ş.   | Denizli                            | -                 | 442                | 538,008,997                             | 461-453            | 559,815,646                | 289-281            | 174,561,594                    |   |
| 451<br>452   | 450<br>367                        | Akpa Alüminyum San. ve Tic. A.Ş.<br>Samet Kalıp ve Madeni Eşya San. ve Tic. A.Ş. | İstanbul                           | -                 | 443<br>444         | 536,720,407<br>536,150,952              | 446-438<br>451-443 | 594,178,596<br>583,740,334 | 387-379<br>208-201 | 103,548,528<br>233,065,616     |   |
| 452          | 353                               | Adana Çimento Sanayii T.A.Ş.   | Adana                              | _                 | 444                | 535,906,143                             | 451-445            | 540,998,309                |                    | 200,000,010                    |   |
| 454          | 489                               | Attana çimento Sanayin I.A.Ş.<br>ATT Tekstil San. ve Tic. A.Ş.                   | Çerkezköy                          | _                 | 445                | 532,878,323                             | 404-396            | 667,343,429                |                    |                                |   |
| 455          | 409                               | Cayeli Bakır İşletmeleri A.Ş.  | Çayeli                             | -                 | 440                | 531,587,538                             | 404-376            | 531,587,538                | 133-126            | 365,617,498                    |   |
|              |                                   | galon sanı işteri teret trişt  |                                    |                   | /                  | 001,007,000                             | -,00               | 001,007,000                | 100 120            | 000,017,470                    | L |

| <br>Equity  |             | Total Assets |               |         | fit/Loss for<br>iod (Before Tax) |         | EBITDA      | Ex      | ports         | Averag<br>of Wage | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |            |
|-------------|-------------|--------------|---------------|---------|----------------------------------|---------|-------------|---------|---------------|-------------------|---|------------|
| Rank:       | (TL)        | Rank:        | (TL)          | Rank:   | (TL)                             | Rank:   | (TL)        | Rank:   | (\$ Thousand) | Rank:             | Persons   | 2019       |
|             | -           |              | -             |         | -                                |         | -           | 330-328 | 29,513        | 337-329           | 538   | 421        |
| 367-360     | 148,199,306 | 405-397      | 466,722,784   | 249-244 | 53,910,037                       |         | -           | 371-369 | 18,490        | 364-356           | 479   | 422        |
| 190-183     | -           | 386-378      | -             | 133-129 | -                                | 213-209 | -           | 426-423 | -             | 454-446           | -   | 423        |
| 221-214     | 349,047,768 | 239-231      | 992,497,766   |         | -                                |         | -           | 332-330 | 28,873        | 471-463           | 200   | 424        |
| <br>        |             |              |               |         | -                                |         |             | 308-306 | 36,646        |                   | -   | 425        |
| <br>        | -           |              | -             |         | -                                |         | -           |         | -             |                   | -   | 426        |
| <br>        | -           |              | -             |         | -                                |         | _           |         | -             |                   | _   | 427        |
| <br>202-195 | 376,005,403 | 222-214      | 1,075,801,359 | 139-135 | 119,918,910                      |         | _           |         | _             |                   | -   | 428        |
| <br>        |             | 470-462      | 313,689,888   |         | -                                |         |             | 422-419 | 6,902         |                   | _   | 429        |
| <br>        | _           |              | 515,007,000   |         | _                                |         |             |         | 0,702         |                   | _   | 430        |
|             |             |              |               |         |                                  |         | -           |         |               |                   |   |            |
|             | -           |              | -             |         | -                                |         | -           |         | -             |                   | -   | 431        |
| <br>        | -           |              | -             |         | -                                |         | -           |         | - 69,501      |                   | - 670   | 432        |
| <br>        | -           | 209-201      | 1,122,319,428 |         | -                                |         | -           | 213-211 | 69,001        | 291-283           | - 670   | 433<br>434 |
| <br>        |             |              |               |         |                                  |         | _           |         | _             |                   | _   | 435        |
| <br>411-404 | 80,554,849  | 484-476      | 259,412,978   | 311-306 | 25,505,665                       | 445-440 | 39,536,906  | 210-208 | 72,500        | 489-481           | 146   | 436        |
| <br>153-146 | 513,364,294 | 346-338      | 608,608,920   | 189-184 | 81,767,308                       | 412-407 | 53,289,218  | 359-357 | 20,678        | 403-395           | 381   | 437        |
| <br>331-324 | 197,296,436 | 333-325      | 644,002,944   | 274-269 | 39,512,880                       | 266-261 | 117,962,598 | 419-416 | 7,331         | 146-138           | 1,439   | 438        |
| <br>328-321 | 201,354,278 | 352-344      | 598,587,160   | 215-210 | 68,936,667                       | 316-311 | 92,317,101  | 338-336 | 27,348        | 121-114           | 1,719   | 439        |
| <br>        | -           |              | -             |         | -                                |         | -           | 221-219 | 67,187        |                   | -   | 440        |
|             | -           | 200-192      | 1,177,214,949 |         | -                                |         | -           | 248-246 | 57,997        | 222-214           | 974   | 441        |
| <br>287-280 | 254,650,574 | 253-245      | 948,077,291   | 296-291 | 31,614,881                       | 256-251 | 124,710,260 | 383-381 | 13,772        | 156-148           | 1,350   | 442        |
| <br>360-353 | -           | 414-406      | -             | 356-351 | -                                | 456-451 | -           | 316-314 | -             | 315-307           | -   | 443        |
|             | -           |              | -             |         | -                                |         | -           | 318-316 | 32,633        | 354-346           | 503   | 444        |
| <br>        | -           |              | -             |         | -                                |         | -           | 425-422 | 6,671         |                   | -   | 445        |
|             | -           | 377-369      | 530,630,221   |         | -                                |         | -           | 378-376 | 15,569        | 336-328           | 543<br>352  | 446<br>447 |
|             | -           |              | -             |         | -                                |         | -           | 264-262 | 53,119        | 415-407           | - 352   | 447        |
|             |             |              | _             |         |                                  |         | _           |         | -             |                   | _   | 449        |
| 263-256     | 282,358,701 | 296-288      | 749,141,031   | 229-224 | 62,481,513                       | 377-372 | 68,971,992  | 190-188 | 80,927        | 75-68             | 2,392   | 450        |
| <br>327-320 | 202,486,666 | 433-425      | 406,710,265   | 289-284 | 33,448,659                       | 370-365 | 72,840,856  | 324-322 | 30,256        | 286-278           | 690   | 451        |
| 249-242     | 299,836,245 | 248-240      | 969,329,561   | 363-358 | 9,538,619                        | 287-282 | 106,105,241 | 366-364 | 19,576        | 229-221           | 904   | 452        |
| <br>        | -           |              | -             |         | -                                |         | -           |         | -             |                   | -   | 453        |
| <br>        | -           |              | -             |         | -                                |         | -           |         | -             |                   | -   | 454        |
| <br>94-89   | 817,582,265 | 246-238      | 973,982,082   | 49-46   | 352,128,221                      | 129-125 | 242,930,310 | 160-159 | 99,940        | 355-347           | 502   | 455        |



| Top S<br>Indus | in ISO<br>500<br>Istrial<br>Iprises |  | Affiliated           | , and the second s |         | Production-based |         | et Sales    |         | s Value Added<br>ducers' Prices) |          |
|----------------|-------------------------------------|--|----------------------|--|---------|------------------|---------|-------------|---------|----------------------------------|----------|
| 2019           | 2018                                | Enterprises  | Chamber or<br>Public | Public<br>Ranking  | Private | Sales (Net)      | Rank:   | (TL)        | Rank:   | (TL)                             |          |
| 456            | 348                                 | Atom Kablo San. ve Tic. A.Ş.   | Denizli              | -  | 448     | 529,404,761      | 476-468 | 530,082,849 |         | -                                |          |
| 457            | -                                   | Özyılmaz Fındık Tic. ve San. Ltd. Şti.   | Çarşamba             | -  | 449     | 526,382,380      | 419-411 | 639,603,996 | 491-483 | 21,816,453                       |          |
| 458            | 492                                 | Durum Gıda San. ve Tic. A.Ş.   | Mersin               | -  | 450     | 526,283,771      | 378-370 | 712,014,271 |         | -                                |          |
| 459            | -                                   | Baykan Moda A.Ş.   | İstanbul             | -  | 451     | 525,335,067      | 475-467 | 530,109,384 | 456-448 | 60,213,434                       |          |
| 460            | 468                                 | Jantsa Jant San. ve Tic. A.Ş.  | Aydın                | -  | 452     | 520,705,976      | 478-470 | 526,007,862 | 267-259 | 190,303,814                      |          |
| 461            | -                                   | Demir Export A.Ş.  | Ankara               | -  | 453     | 520,621,346      | 481-473 | 523,509,835 | 243-236 | 207,842,007                      |          |
| 462            | 423                                 | Konveyör Beyaz Eşya ve Otomotiv Yan San. Tic. A.Ş.                               | İstanbul             | -  | 454     | 519,363,190      | 457-449 | 566,455,780 |         | -                                |          |
| 463            | 376                                 | Peyman Kuruyemiş Gıda Aktariye Kimyevi Maddeler Tarım Ürünleri San. ve Tic. A.Ş. | Eskişehir            | -  | 455     | 518,663,688      | 480-472 | 525,437,633 |         | -                                |          |
| 464            | 448                                 | Kaltun Madencilik Sanayi Nakliye ve Akaryakıt Ticaret A.Ş.                       | Aydın                | -  | 456     | 518,528,904      | 465-457 | 546,424,269 |         | -                                |          |
| 465            | -                                   | Erdem Soft Tekstil San. ve Tic. Ltd. Şti.  | Gaziantep            | -  | 457     | 517,219,286      | 482-474 | 522,629,415 |         | -                                |          |
| 466            | 426                                 | Bekaert Kartepe Çelik Kord San. ve Tic. A.Ş.                                     | Kocaeli              | -  | 458     | 516,787,697      | 472-464 | 535,809,064 |         | -                                |          |
| 467            | 392                                 | Uğur Konfeksiyon San. ve Tic. A.Ş.   | İstanbul             | -  | 459     | 516,528,844      | 477-469 | 528,810,862 | 428-420 | 80,594,892                       |          |
| 468            | -                                   | Omnia Nişasta San. ve Tic. A.Ş.  | Adana                | -  | 460     | 513,542,072      | 369-361 | 728,135,887 | -       | -                                |          |
| 469            | -                                   | Felda Iffco Gıda San. ve Tic. A.Ş.   | Ege Bölgesi          | -  | 461     | 513,425,602      | 468-460 | 541,046,764 |         | -                                |          |
| 470            | 495                                 | Göliplik Şeremet Tekstil San. ve Tic. A.Ş.                                       | Bursa                | -  | 462     | 512,097,485      | 488-480 | 512,097,485 | 318-310 | 151,239,179                      |          |
| 471            | 454                                 | Gürsoy Yem Gıda ve Hayvancılık San. Tic. A.Ş.                                    | Adana                | -  | 463     | 511,942,017      | 471-463 | 537,903,709 |         | -                                |          |
| 472            | -                                   | -  | Gaziantep            | -  | 464     |                  | 486-478 | _           | 368-360 | -                                |          |
| 473            | 474                                 | Teksan Jeneratör Elektrik San. ve Tic. A.Ş.                                      | İstanbul             | -  | 465     | 509,516,715      | 309-301 | 865,045,408 |         | -                                |          |
| 474            | -                                   | -  | Çerkezköy            | -  | 466     |                  | 470-462 | _           | 239-232 | -                                |          |
| 475            | -                                   | Safa Tarım A.Ş.  | Konya                | -  | 467     | 508,194,787      | 490-482 | 508,194,787 | 185-178 | 266,375,996                      |          |
| 476            | 389                                 | Baykan Denim Konfeksiyon A.Ş.  | İstanbul             | -  | 468     | 507,747,290      | 458-450 | 563,671,554 | 324-316 | 147,315,692                      |          |
| 477            | 499                                 | Kasar ve Dual Tekstil Sanayii A.Ş.   | İstanbul             | -  | 469     | 505,464,181      | 485-477 | 514,478,547 | 334-326 | 142,288,671                      |          |
| 478            | 467                                 | Gizem Seramik Frit ve Glazür San. ve Tic. A.Ş.                                   | Sakarya              | -  | 470     | 504,747,915      | 483-475 | 520,008,950 | ]       | -                                |          |
| 479            | 422                                 | Kalde Klima Orta Basınç Fittings ve Valf Sanayi A.Ş.                             | İstanbul             | -  | 471     | 504,377,226      | 462-454 | 551,563,490 |         | -                                |          |
| 480            | - '                                 | Realkom Tekstil Ürünleri Sanayi Pazarlama ve Dış Ticaret A.Ş.                    | İstanbul             | -  | 472     | 496,421,768      | 493-485 | 503,602,517 | 408-400 | 90,374,891                       |          |
| 481            | -                                   | -  | İstanbul             | -  | 473     | -                | 489-481 | -           | 261-253 | -                                |          |
| 482            | 446                                 | Doğtaş Kelebek Mobilya San. ve Tic. A.Ş.   | İstanbul             | -  | 474     | 495,239,544      | 429-421 | 610,752,422 | 359-351 | 125,992,944                      |          |
| 483            | -                                   | Yakupoğlu Tekstil ve Deri San. Tic. A.Ş.   | Ankara               | -  | 475     | 494,820,270      | 473-465 | 532,688,134 | 361-353 | 125,647,726                      |          |
| 484            | - '                                 | Enka Süt ve Gıda Mamülleri San. ve Tic. A.Ş.                                     | Konya                | -  | 476     | 494,402,434      | 450-442 | 583,799,157 |         | -                                |          |
| 485            | -                                   | Torun Bakır Alaşımları Metal San. ve Tic. A.Ş.                                   | Kocaeli              | -  | 477     | 493,962,421      | 491-483 | 504,863,351 |         | -                                |          |
| 486            | 458                                 | Ege Kimya San. ve Tic. A.Ş.  | İstanbul             | -  | 478     | 493,898,455      | 487-479 | 514,172,153 |         | -                                | - 100 m  |
| 487            | -                                   | Murat Ticaret Kablo Sanayi A.Ş.  | İstanbul             | -  | 479     | 492,970,335      | 498-490 | 492,970,335 | 287-279 | 176,143,929                      |          |
| 488            | -                                   | Öztiryakiler Madeni Eşya San. ve Tic. A.Ş.                                       | İstanbul             | -  | 480     | 491,779,447      | 448-440 | 587,199,105 | 304-296 | 164,128,540                      |          |
| 489            | 393                                 | İzocam Tic. ve San. A.Ş.   | İstanbul             | -  | 481     | 491,369,450      | 484-476 | 515,745,154 | 414-406 | 87,988,279                       |          |
| 490            | 456                                 | OPSAN Orijinal Sac Parça San. ve Tic. A.Ş.                                       | İstanbul             | - '  | 482     | 491,141,364      | 431-423 | 610,122,445 |         | -                                | <u>.</u> |

| Equity      |             | Total Assets |               | Profit/Loss for<br>the Period (Before Tax) |              |         | EBITDA      |         | ports         | -       | e Number<br>Employees | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|-------------|-------------|--------------|---------------|--|--------------|---------|-------------|---------|---------------|---------|-----------------------|---|
| Rank:       | (TL)        | Rank:        | (TL)          | Rank:                                      | (TL)         | Rank:   | (TL)        | Rank:   | (\$ Thousand) | Rank:   | Persons               | 2019  |
|             | -           |              | -             |  | -            |         | -           | 174-173 | 91,185        | 487-479 | 150                   | 456   |
|             | -           |              | -             | 389-384                                    | 3,983,843    |         | -           | 344-342 | 24,166        |         | -                     | 457   |
|             | -           |              | -             |  | -            |         | -           |         | -             |         | -                     | 458   |
| 439-432     | 44,443,213  | 492-484      | 210,390,118   | 395-390                                    | 2,880,342    | 484-479 | -5,649,388  | 177-175 | 89,683        | 180-172 | 1,168                 | 459   |
| <br>290-283 | 252,604,440 | 451-443      | 367,402,876   | 182-177                                    | 88,466,914   | 321-316 | 90,599,696  | 206-204 | 73,352        | 227-219 | 914                   | 460   |
|             | -           | 219-211      | 1,096,250,551 | 110-106                                    | 153,647,324  | 108-104 | 278,088,476 | 343-341 | 25,314        | 270-262 | 770                   | 461   |
| 211-204     | 361,572,828 | 419-411      | 438,166,603   |  | -            |         | -           | 347-345 | 22,912        | 132-124 | 1,546                 | 462   |
|             | -           |              | -             |  | -            |         | -           |         | -             | 387-379 | 437                   | 463   |
|             | -           |              | -             |  | -            |         | -           |         | -             |         | -                     | 464   |
| <br>        | -           |              | -             |  | -            |         | -           | 385-383 | 13,200        | 316-308 | 577                   | 465   |
| 352-345     | 169,959,354 | 452-444      | 360,163,460   |  | -            |         | -           | 253-251 | 56,168        | 369-361 | 471                   | 466   |
| 375-368     | 132,406,468 | 400-392      | 476,059,354   | 339-334                                    | 14,138,453   | 426-421 | 45,460,006  | 235-233 | 61,675        | 111-104 | 1,874                 | 467   |
|             | -           | 251-243      | 957,657,732   |  | -            |         | -           | 275-273 | 49,555        | 416-408 | 349                   | 468   |
|             | -           |              | -             |  | -            |         | -           | 408-405 | 9,392         |         | -                     | 469   |
| <br>188-181 | 434,954,446 | 411-403      | 456,920,722   | 171-166                                    | 97,289,126   | 295-290 | 103,551,147 | 447-444 | 1,987         | 267-259 | 782                   | 470   |
|             | -           |              | -             |  | -            |         | -           |         | -             |         | -                     | 471   |
| 343-336     | -           | 241-233      | -             | 413-408                                    | -            | 332-327 | -           | 406-403 | -             | 372-364 | -                     | 472   |
| <br>        | -           |              | -             |  | -            |         | -           |         | -             |         | -                     | 473   |
| <br>201-194 | -           | 391-383      | -             | 162-157                                    | -            | 238-233 | -           | 458-455 | -             | 283-275 | -                     | 474   |
| <br>149-142 | 529,596,709 | 347-339      | 606,750,152   | 78-75                                      | 227,218,347  | 132-128 | 238,483,805 |         | -             |         | -                     | 475   |
| <br>424-417 | 59,888,436  | 493-485      | 207,986,052   | 243-238                                    | 56,943,489   | 392-387 | 63,637,853  | 445-442 | 2,167         | 124-117 | 1,671                 | 476   |
| <br>309-302 | 224,535,823 | 385-377      | 519,107,979   | 300-295                                    | 30,414,732   | 421-416 | 48,510,727  | 272-270 | 49,935        | 185-177 | 1,139                 | 477   |
|             | -           |              | -             |  | -            |         | -           |         | -             |         | -                     | 478<br>479  |
| <br>420-413 | 67,387,692  | 474-466      | 299,317,637   | 314-309                                    | - 24,375,798 |         | 42,349,098  | 179-177 | - 86,816      |         | - 790                 | 4/9   |
| 311-304     | -           | 466-458      | -             | 174-169                                    | -            | 269-264 | -           |         | -             | 303-295 | -                     | 481   |
|             | -           | 342-334      | 613,714,286   |  | -57,181,993  |         | 53,140,367  |         |               | 161-153 | 1,330                 | 482   |
| 209-202     | 364,119,907 | 393-385      | 486,576,222   | 231-226                                    | 61,921,555   | 376-371 | 69,278,746  | 391-389 | 12,613        | 231-223 | 900                   | 483   |
|             | -           |              | -             |  | -            |         | -           | 411-408 | 8,969         |         | -                     | 484   |
|             | -           |              | -             |  | -            |         | -           | 188-186 | 81,754        |         | -                     | 485   |
|             | -           |              | -             |  | -            |         | -           | 284-282 | 43,949        | 422-414 | 325                   | 486   |
| 381-374     | 125,679,042 | 481-473      | 269,871,929   | 235-230                                    | 60,380,978   | 356-351 | 77,615,803  | 238-236 | 61,089        |         | -                     | 487   |
| 194-187     | 403,016,196 | 282-274      | 787,988,080   | 236-231                                    | 60,227,211   | 273-268 | 113,781,312 | 233-231 | 62,096        | 287-279 | 687                   | 488   |
| 366-359     | 148,477,719 | 442-434      | 386,583,555   | 441-436                                    | -31,908,303  | 479-474 | 9,668,312   | 369-367 | 19,019        | 381-373 | 457                   | 489   |
|             | -           |              | -             |  | -            |         | -           |         | -             |         | -                     | 490   |



| Top<br>Indu | in ISO<br>500<br>strial<br>prises |   | Affiliated           |                   |                    | Production-based    | N       | et Sales      | Gross<br>(at Pro |             |  |
|-------------|-----------------------------------|---|----------------------|-------------------|--------------------|---------------------|---------|---------------|------------------|-------------|--|
| 2019        | 2018                              | Enterprises   | Chamber or<br>Public | Public<br>Ranking | Private<br>Ranking | Sales (Net)<br>(TL) | Rank:   | (TL)          | Rank:            | (TL)        |  |
| 491         | 414                               | Teknopanel Çatı ve Cephe Panelleri Üretim San. ve Tic. A.Ş. | Mersin               | -                 | 483                | 490,591,450         | 492-484 | 503,929,118   |                  | -           |  |
| 492         | 428                               | Eroğlu Giyim San. Tic. A.Ş.                                 | İstanbul             | -                 | 484                | 490,218,576         | 236-228 | 1,093,410,952 |                  | -           |  |
| 493         | 358                               | Buga Otis Asansör San. ve Tic. A.Ş.                         | İstanbul             | -                 | 485                | 490,072,145         | 499-491 | 490,072,145   |                  | -           |  |
| 494         | -                                 | Maren Maraş Elektrik Üretim San. ve Tic. A.Ş.               | K.Maraş              | -                 | 486                | 489,516,226         | 497-489 | 493,682,533   |                  | -           |  |
| 495         | 421                               | Bak Ambalaj San. ve Tic. A.Ş.                               | Ege Bölgesi          | -                 | 487                | 487,977,728         | 496-488 | 494,997,780   |                  | -           |  |
| 496         | 407                               | Eti Elektrometalurji A.Ş.                                   | Antalya              | -                 | 488                | 487,803,707         | 500-492 | 487,803,707   |                  | -           |  |
| 497         | 487                               | Arıkan Mensucat San. ve Tic. A.Ş.                           | K.Maraş              | -                 | 489                | 485,733,563         | 495-487 | 497,908,932   | 388-380          | 103,498,871 |  |
| 498         | -                                 | Soyyiğit Gıda San. ve Tic. A.Ş.                             | İstanbul             | -                 | 490                | 485,370,875         | 479-471 | 525,558,195   |                  | -           |  |
| 499         | -                                 | Karizma Beşler Et-Gıda San. ve Tic. A.Ş.                    | İstanbul             | -                 | 491                | 484,750,589         | 467-459 | 541,220,956   |                  | -           |  |
| 500         | -                                 | Aydın Mensucat Döşemelik Kumaş San. ve Tic. A.Ş.            | İstanbul             | -                 | 492                | 483,393,314         | 494-486 | 503,147,885   |                  | -           |  |

#### GRAND TOTAL

1,021,869,453,958

1,143,777,149,779

278,799,073,776

### Notes

- The term "Public" in the column showing affiliated chambers refers to state-owned enterprises (SOE) such as Municipal Economic Enterprises (MOE) and State Economic Enterprises (SEE).
- All enterprises indicated as other than "Public" in the above-mentioned column are private enterprises and their affiliated chamber information was given according to the following order of priority: Chambers of Industry, Chambers of Commerce and Industry, and Chambers of Commerce.
- ☼ The Top 500 Industrial Enterprises are ranked by their net production-based sales in 2019.
- Net sales is the sum of the enterprise's net production-based sales and other sales (sales outside the industrial activity).

| Equity       |                 | То      | tal Assets      |         | ofit/Loss for<br>iod (Before Tax) |         | EBITDA          | Ex      | ports         |         | e Number<br>Employees | Rank in ISO<br>Top 500<br>Industrial<br>Enterprises |
|--------------|-----------------|---------|-----------------|---------|-----------------------------------|---------|-----------------|---------|---------------|---------|-----------------------|---|
| Rank:        | (TL)            | Rank:   | (TL)            | Rank:   | (TL)                              | Rank:   | (TL)            | Rank:   | (\$ Thousand) | Rank:   | Persons               | 2019  |
|              | -               |         | -               |         | -                                 |         | -               |         | -             |         | -                     | 491   |
|              | -               |         | -               |         | -                                 |         | -               | 239-237 | 60,930        |         | -                     | 492   |
|              | -               |         | -               |         | -                                 |         | -               |         | -             |         | -                     | 493   |
| 143-136      | 542,518,734     | 71-64   | 3,214,918,317   |         | -                                 |         | -               |         | -             | 472-464 | 200                   | 494   |
|              | -               |         | -               |         | -                                 |         | -               |         | -             |         | -                     | 495   |
|              | -               |         | -               |         | -                                 |         | -               |         | -             |         | -                     | 496   |
| 463-456      | 7,430,848       | 354-346 | 590,905,622     | 406-401 | 1,188,537                         | 401-396 | 56,740,563      | 401-399 | 10,878        | 189-181 | 1,127                 | 497   |
|              | -               |         | -               |         | -                                 |         | -               | 365-363 | 19,642        |         | -                     | 498   |
|              | -               |         | -               |         | -                                 |         | -               | 459-456 | 272           |         | -                     | 499   |
|              | -               |         | -               |         | -                                 |         | -               |         | -             |         | -                     | 500   |
| <br><u> </u> | 330,676,325,529 | 1,      | 047,015,051,224 |         | 61,614,073,797                    |         | 128,868,499,384 |         | 73,515,291    | L       | 696,792               | 2   |

- In the table above of financial data for the companies, in addition to their overall rank the companies' ranks in their sector (public or private) are also shown in the columns following the ranking for production-based sales.
- In the part where the companies are ranked by their production-based sales, a dash (-) next to a rank number indicates that the company at that rank wished to remain anonymous.

Note: Grand totals of "Profit for the Period" and "Earnings before Interest, Tax, Depreciation and Amortization (EBITDA)" are shown as Net Profit (Profit minus Loss = Net Profit)

### **ISO 500'S JOURNEY THROUGH TIME**

### 1968\*

Upon a suggestion by Vehbi Koç, Turkey's top 100 industrial enterprises were determined and shared with the public for the first time.

## 1981

The study was released to the public with a scope expanded to 500 enterprises.

# 1992

The scope of the additional study was established as 250, and the "250 Industrial Enterprises Following Turkey's Top 500" was published.

## 2016

A new series of studies called Thematic Reports was set for launch in order to evaluate more specific results on the ISO Top 1000.

## 2018

Turkey's Top 500 Industrial Enterprises survey turned 50 years old. 1978

Turkey's top 300 industrial enterprises were identified.

## 1991

The "325 Industrial Enterprises Following the Top 500" survey was prepared and published along with the "Turkey's Top 500 Industrial Enterprises" survey.

### 1998

The scope of the 250 Industrial Enterprises survey was expanded to 500. Thus, the survey started to offer data about Turkey's Top 1000 Industrial Enterprises.

## 2017

ISO Top 500 and ISO Second Top 500 surveys were released with enriched content and new design. ICI's website was published at www.iso500.org.tr.

iso500.org.tr



## SECTORAL DATA

Sectoral outlook of the basic economic and financial aggregates of the ISO 500 in 2019.



# Specific Sectoral Aggregates for the ISO Top 500 Industrial Enterprises (TL) in 2019

| Sectors   | Number of<br>Enterprises | Production-based<br>Sales (Net) | Net Sales         | Total Profit and<br>Loss for the Period<br>(before tax) |  |
|---|--------------------------|---------------------------------|-------------------|---|--|
| 05-08 - Mining and quarrying  | 13                       | 25,662,122,007                  | 27,236,453,944    | 7,131,398,722   |  |
| 10 - Manufacture of food products   | 100                      | 124,944,001,269                 | 143,493,279,002   | 4,419,825,404   |  |
| 11 - Manufacture of beverages   | 7                        | 9,442,884,869                   | 9,839,946,992     | 1,013,408,849   |  |
| 12 - Manufacture of tobacco products  | 3                        | 6,686,767,546                   | 6,747,836,437     | 537,271,613   |  |
| 13 - Manufacture of textiles  | 41                       | 37,117,505,862                  | 40,346,732,003    | 2,163,702,545   |  |
| 14 - Manufacture of wearing apparel   | 15                       | 10,498,961,996                  | 12,544,892,430    | 510,810,630   |  |
| 16 - Manufacture of wood and of products of wood and cork (except furniture)      | 6                        | 12,321,079,761                  | 12,615,054,372    | 204,367,035   |  |
| 17 - Manufacture of paper and paper products                                      | 15                       | 15,862,321,565                  | 16,422,749,991    | 1,128,612,482   |  |
| 18 - Printing and reproduction of recorded media                                  | 2                        | 1,293,270,636                   | 1,312,978,344     | 13,389,754  |  |
| 19 - Manufacture of coke and refined petroleum products                           | 5                        | 123,422,126,701                 | 127,408,890,214   | -3,736,341,872  |  |
| 20 - Manufacture of chemicals and chemical products                               | 34                       | 55,578,648,570                  | 65,781,152,593    | 7,676,721,807   |  |
| 21 - Manufacture of basic pharmaceutical products and pharmaceutical preparations | 6                        | 7,095,693,550                   | 8,580,856,145     | 1,914,821,848   |  |
| 22 - Manufacture of rubber and plastic products                                   | 21                       | 24,833,768,160                  | 27,995,654,726    | 2,032,419,468   |  |
| 23 - Manufacture of other non-metallic mineral products                           | 20                       | 21,172,165,033                  | 23,146,319,063    | 764,594,846   |  |
| 24 - Manufacture of basic metals  | 69                       | 180,104,736,599                 | 195,946,932,697   | 9,184,520,823   |  |
| 25 - Manufacture of fabricated metal products (except machinery and equipment)    | 18                       | 21,195,655,502                  | 22,973,018,633    | 2,895,991,429   |  |
| 26 - Manufacture of computer, electronic and optical products                     | 5                        | 23,712,597,240                  | 24,175,921,752    | 4,555,519,318   |  |
| 27 - Manufacture of electrical equipment  | 30                       | 58,878,580,046                  | 68,478,041,639    | 3,318,766,092   |  |
| 28 - Manufacture of machinery and equipment N.E.C.                                | 12                       | 13,723,060,650                  | 16,420,563,569    | 1,975,251,933   |  |
| 29 - Manufacture of motor vehicles, trailers and semi-trailers                    | 46                       | 175,919,313,574                 | 193,189,725,204   | 8,571,518,579   |  |
| 30 - Manufacture of other transport equipment                                     | 6                        | 15,336,984,761                  | 15,606,104,350    | 2,697,421,600   |  |
| 31 - Manufacture of furniture   | 4                        | 4,211,862,257                   | 5,772,786,761     | 476,047,767   |  |
| 32 - Other manufacturing  | 5                        | 18,705,485,965                  | 21,374,785,867    | -37,185,858   |  |
| 32.1 - Manufacture of jewellery, bijouterie and related articles                  |                          | 18,705,485,965                  | 21,374,785,867    | -37,185,858   |  |
| 35 - Electricity, gas, steam and air conditioning supply                          | 16                       | 33,655,039,569                  | 55,833,784,917    | 2,139,297,428   |  |
| Total   | 500                      | 1,021,869,453,958               | 1,143,777,149,779 | 61,614,073,797  |  |

| Earnings Before<br>Interest, Tax,<br>Depreciation and<br>Amortizaton | Gross Value Added<br>(at Producers'<br>Prices) | Total Debts     | Financial Debts | Equity Capital  | Total Assets      | Average Number of<br>Wage Employees |
|--|--|-----------------|-----------------|-----------------|-------------------|-------------------------------------|
| 9,037,505,064  | 12,908,334,691                                 | 33,703,190,667  | 25,484,768,703  | 35,510,300,795  | 69,213,491,463    | 23,571                              |
| 12,675,061,986   | 22,357,869,543                                 | 70,679,289,827  | 45,133,278,513  | 31,165,089,698  | 101,844,379,525   | 126,105                             |
| 1,211,378,164  | 15,823,317,502                                 | 12,979,488,078  | 8,744,267,495   | 6,803,601,730   | 19,783,089,807    | 5,453                               |
| 804,664,887  | 44,771,501,686                                 | 6,313,505,920   | 709,977,600     | 1,709,077,912   | 8,022,583,832     | 2,188                               |
| 6,580,266,467  | 8,776,976,976                                  | 43,466,875,505  | 34,314,322,635  | 15,235,413,961  | 58,702,289,466    | 73,255                              |
| 982,952,667  | 2,433,493,718                                  | 5,099,405,822   | 2,255,792,024   | 2,599,080,417   | 7,698,486,241     | 27,196                              |
| 1,783,332,089  | 2,335,122,337                                  | 13,719,642,006  | 8,864,763,402   | 2,572,830,554   | 16,292,472,559    | 7,882                               |
| 2,639,837,754  | 3,667,629,873                                  | 9,110,319,465   | 6,120,819,742   | 4,801,273,681   | 13,911,593,146    | 10,949                              |
| 176,813,114  | 203,069,025                                    | 891,222,666     | 652,477,079     | 184,705,620     | 1,075,928,285     | 1,258                               |
| 4,742,745,109  | 42,020,358,052                                 | 83,769,413,181  | 46,388,410,611  | 8,678,115,835   | 92,447,529,015    | 9,810                               |
| 11,904,493,659   | 14,500,629,779                                 | 50,476,008,051  | 33,344,355,423  | 29,419,030,901  | 79,895,038,952    | 28,200                              |
| 2,619,961,564  | 4,046,175,664                                  | 3,795,225,511   | 2,086,245,613   | 5,385,411,362   | 9,180,636,876     | 9,998                               |
| 3,865,882,678  | 6,398,461,559                                  | 19,241,965,061  | 11,245,168,096  | 8,778,310,049   | 28,020,275,108    | 26,977                              |
| 4,566,837,136  | 6,597,987,117                                  | 31,967,648,634  | 20,548,053,668  | 13,904,856,368  | 45,872,505,001    | 22,612                              |
| 13,296,361,154   | 16,560,165,701                                 | 94,454,581,938  | 55,611,774,194  | 48,105,349,920  | 142,559,931,860   | 63,760                              |
| 4,090,225,337  | 6,784,634,981                                  | 16,596,511,224  | 3,946,267,440   | 9,837,117,033   | 26,433,628,257    | 23,353                              |
| 5,513,584,109  | 8,521,052,810                                  | 28,773,471,404  | 5,678,298,181   | 15,254,748,970  | 44,028,220,374    | 17,166                              |
| 7,176,016,232  | 9,447,638,513                                  | 36,616,829,351  | 18,161,773,279  | 14,867,395,452  | 51,484,224,807    | 49,361                              |
| 2,464,294,426  | 4,092,790,369                                  | 7,333,200,704   | 3,555,879,122   | 9,284,525,039   | 16,617,725,743    | 17,743                              |
| 17,390,314,684   | 27,919,292,626                                 | 65,899,487,952  | 30,222,782,143  | 26,019,353,674  | 91,918,841,629    | 108,200                             |
| 3,865,916,980  | 6,343,894,919                                  | 26,442,277,119  | 7,627,478,500   | 8,780,854,775   | 35,223,131,895    | 14,541                              |
| 634,727,130  | 1,417,764,481                                  | 2,077,160,323   | 680,717,276     | 2,937,747,891   | 5,014,908,216     | 9,736                               |
| 141,068,612  | 254,487,576                                    | 1,886,945,456   | 1,355,872,464   | 1,127,153,120   | 3,014,098,576     | 1,657                               |
| 141,068,612  | 254,487,576                                    | 1,886,945,456   | 1,355,872,464   | 1,127,153,120   | 3,014,098,576     | 1,657                               |
| 10,634,979,636   | 10,490,776,552                                 | 50,922,603,506  | 33,498,866,667  | 27,350,860,865  | 78,273,464,369    | 14,921                              |
| 128,868,499,384  | 278,799,073,776                                | 716,338,725,686 | 406,312,909,872 | 330,676,325,529 | 1,047,015,051,224 | 696,792                             |

# Sectoral Factor Income Distribution and Other Aggregates for the ISO Top 500 Industrial Enterprises (TL) in 2019

|   |                          |                            |                |                              | [ |
|---|--------------------------|----------------------------|----------------|------------------------------|---|
| Sectors   | Number of<br>Enterprises | Salaries and<br>Wages Paid | Interest Paid  | Profit as National<br>Income |   |
| 05-08 - Mining and quarrying  | 13                       | 2,550,570,693              | 2,518,068,328  | 2,793,182,739                |   |
| 10 - Manufacture of food products   | 100                      | 9,683,557,549              | 4,837,593,153  | 4,265,699,648                |   |
| 11 - Manufacture of beverages   | 7                        | 802,027,904                | 297,246,340    | -625,115,597                 |   |
| 12 - Manufacture of tobacco products  | 3                        | 436,028,023                | 93,432,683     | 303,240,239                  |   |
| 13 - Manufacture of textiles  | 41                       | 4,334,588,911              | 2,546,294,571  | 55,057,330                   |   |
| 14 - Manufacture of wearing apparel   | 15                       | 1,450,511,988              | 114,827,248    | 546,478,655                  |   |
| 16 - Manufacture of wood and of products of wood and cork (except furniture)      | 6                        | 659,347,941                | 1,276,706,018  | -402,067,010                 |   |
| 17 - Manufacture of paper and paper products                                      | 15                       | 984,439,495                | 573,070,569    | 980,735,255                  |   |
| 18 - Printing and reproduction of recorded media                                  | 2                        | 96,176,111                 | 61,799,224     | -11,069,293                  |   |
| 19 - Manufacture of coke and refined petroleum products                           | 5                        | 1,911,808,495              | 3,818,363,906  | -5,445,630,991               |   |
| 20 - Manufacture of chemicals and chemical products                               | 34                       | 3,856,391,194              | 3,804,415,463  | 3,712,485,698                |   |
| 21 - Manufacture of basic pharmaceutical products and pharmaceutical preparations | 6                        | 1,315,316,963              | 333,521,812    | 1,900,654,390                |   |
| 22 - Manufacture of rubber and plastic products                                   | 21                       | 2,743,325,107              | 1,153,694,651  | 1,154,627,639                |   |
| 23 - Manufacture of other non-metallic mineral products                           | 20                       | 2,402,356,376              | 2,437,388,342  | -314,952,984                 |   |
| 24 - Manufacture of basic metals  | 69                       | 7,231,776,419              | 4,517,688,632  | -1,574,353,288               |   |
| 25 - Manufacture of fabricated metal products (except machinery and equipment)    | 18                       | 2,582,510,318              | 263,544,754    | 3,177,748,287                |   |
| 26 - Manufacture of computer, electronic and optical products                     | 5                        | 2,767,165,522              | 943,352,037    | 3,955,403,338                |   |
| 27 - Manufacture of electrical equipment  | 30                       | 4,632,059,313              | 577,301,768    | 1,799,693,688                |   |
| 28 - Manufacture of machinery and equipment N.E.C.                                | 12                       | 1,696,469,546              | 424,275,491    | 1,335,382,853                |   |
| 29 - Manufacture of motor vehicles, trailers and semi-trailers                    | 46                       | 11,048,412,150             | 2,019,514,467  | 7,169,235,781                |   |
| 30 - Manufacture of other transport equipment                                     | 6                        | 2,611,594,596              | 354,602,821    | 2,662,778,816                |   |
| 31 - Manufacture of furniture   | 4                        | 730,274,143                | 84,050,994     | 453,440,161                  |   |
| 32 - Other manufacturing  | 5                        | 105,541,788                | 76,714,121     | 58,189,963                   |   |
| 32.1 - Manufacture of jewellery, bijouterie and related articles                  | 5                        | 105,541,788                | 76,714,121     | 58,189,963                   |   |
| 35 - Electricity, gas, steam and air conditioning supply                          | 16                       | 1,800,158,109              | 2,906,655,616  | 346,989,297                  |   |
| Total   | 500                      | 68,484,099,673             | 36,037,886,857 | 28,351,772,013               |   |

| Net Value Added<br>(at Factor Prices) | Amortization   | Other Indirect Taxes | Gross Value Added<br>(at Basic Prices) | VAT + Special<br>Consumption Tax<br>Paid | Subsidies   | Gross Value Addeo<br>(at Producers'<br>Prices) |
|---------------------------------------|----------------|----------------------|--|--|-------------|--|
| 7,861,821,760                         | 3,323,448,523  | 201,348,417          | 11,386,618,700                         | 1,524,611,030                            | 2,895,039   | 12,908,334,691                                 |
| 18,786,850,350                        | 2,806,487,480  | 139,539,332          | 21,732,877,162                         | 974,007,671                              | 349,015,290 | 22,357,869,543                                 |
| 474,158,647                           | 522,934,343    | 97,396,391           | 1,094,489,381                          | 14,728,828,121                           | -           | 15,823,317,502                                 |
| 832,700,945                           | 236,250,468    | 13,328,257           | 1,082,279,670                          | 43,689,222,016                           | -           | 44,771,501,686                                 |
| 6,935,940,812                         | 1,598,089,129  | 32,351,195           | 8,566,381,136                          | 226,726,133                              | 16,130,293  | 8,776,976,976                                  |
| 2,111,817,891                         | 245,340,483    | 6,513,864            | 2,363,672,238                          | 81,594,683                               | 11,773,203  | 2,433,493,718                                  |
| 1,533,986,949                         | 636,988,098    | 6,663,235            | 2,177,638,282                          | 161,286,856                              | 3,802,801   | 2,335,122,337                                  |
| 2,538,245,319                         | 587,371,012    | 8,718,655            | 3,134,334,986                          | 533,294,887                              | -           | 3,667,629,873                                  |
| 146,906,042                           | 41,261,239     | 80,550               | 188,247,831                            | 14,821,194                               | -           | 203,069,025                                    |
| 284,541,410                           | 3,728,441,921  | 189,742,982          | 4,202,726,313                          | 37,817,631,739                           | -           | 42,020,358,052                                 |
| 11,373,292,355                        | 2,267,213,268  | 74,135,185           | 13,714,640,808                         | 789,574,671                              | 3,585,700   | 14,500,629,779                                 |
| 3,549,493,165                         | 414,816,212    | 16,802,085           | 3,981,111,462                          | 65,064,202                               | -           | 4,046,175,664                                  |
| 5,051,647,397                         | 1,129,229,854  | 47,130,947           | 6,228,008,198                          | 174,096,190                              | 3,642,829   | 6,398,461,559                                  |
| 4,524,791,734                         | 1,753,863,499  | 60,833,805           | 6,339,489,038                          | 267,435,409                              | 8,937,330   | 6,597,987,11                                   |
| 10,175,111,763                        | 3,365,310,760  | 155,164,465          | 13,695,586,988                         | 2,867,545,946                            | 2,967,233   | 16,560,165,70                                  |
| 6,023,803,359                         | 562,963,683    | 30,065,481           | 6,616,832,523                          | 180,614,228                              | 12,811,770  | 6,784,634,98                                   |
| 7,665,920,897                         | 612,933,937    | 48,145,413           | 8,327,000,247                          | 194,052,563                              | _           | 8,521,052,810                                  |
| 7,009,054,769                         | 1,670,933,806  | 74,517,438           | 8,754,506,013                          | 723,098,751                              | 29,966,251  | 9,447,638,513                                  |
| 3,456,127,890                         | 586,320,609    | 14,718,639           | 4,057,167,138                          | 39,373,935                               | 3,750,704   | 4,092,790,369                                  |
| 20,237,162,398                        | 6,856,019,430  | 77,862,032           | 27,171,043,860                         | 768,668,296                              | 20,419,530  | 27,919,292,620                                 |
| 5,628,976,233                         | 702,003,495    | 12,868,874           | 6,343,848,602                          | 1,038,939                                | 992,622     | 6,343,894,91                                   |
| 1,267,765,298                         | 122,229,898    | 2,608,701            | 1,392,603,897                          | 26,462,763                               | 1,302,179   | 1,417,764,48                                   |
| 240,445,872                           | 12,770,839     | 573,028              | 253,789,739                            | 697,837                                  | -           | 254,487,576                                    |
| 240,445,872                           | 12,770,839     | 573,028              | 253,789,739                            | 697,837                                  | -           | 254,487,576                                    |
| 5,053,803,022                         | 3,683,382,966  | 186,370,366          | 8,923,556,354                          | 1,567,220,198                            | -           | 10,490,776,552                                 |
| 132,873,758,543                       | 37,476,785,946 | 1,502,435,703        | 171,852,980,192                        | 107,418,086,358                          | 471,992,774 | 278,799,073,77                                 |

# Sectoral Ratios and Aggregates Per Employee for the ISO Top 500 Industrial Enterprises (TL) in 2019

| Sectors   |     | Total Profit and<br>Loss for the Period<br>(before tax) /<br>Net Sales (%) | Total Profit and<br>Loss for the Period<br>(before tax) /<br>Equity Capital (%) | EBITDA / Net<br>Sales |  |
|---|-----|--|---|-----------------------|--|
| 05-08 - Mining and quarrying  | 13  | 26.2   | 20.1  | 33.2                  |  |
| 10 - Manufacture of food products   |     | 3.1  | 14.2  | 8.8                   |  |
| 11 - Manufacture of beverages   | 7   | 10.3   | 14.9  | 12.3                  |  |
| 12 - Manufacture of tobacco products  | 3   | 8.0  | 31.4  | 11.9                  |  |
| 13 - Manufacture of textiles  | 41  | 5.4  | 14.2  | 16.3                  |  |
| 14 - Manufacture of wearing apparel   | 15  | 4.1  | 19.7  | 7.8                   |  |
| 16 - Manufacture of wood and of products of wood and cork (except furniture)      | 6   | 1.6  | 7.9   | 14.1                  |  |
| 17 - Manufacture of paper and paper products                                      | 15  | 6.9  | 23.5  | 16.1                  |  |
| 18 - Printing and reproduction of recorded media                                  |     | 1.0  | 7.2   | 13.5                  |  |
| 19 - Manufacture of coke and refined petroleum products                           |     | -2.9   | -43.1   | 3.7                   |  |
| 20 - Manufacture of chemicals and chemical products                               | 34  | 11.7   | 26.1  | 18.1                  |  |
| 21 - Manufacture of basic pharmaceutical products and pharmaceutical preparations | 6   | 22.3   | 35.6  | 30.5                  |  |
| 22 - Manufacture of rubber and plastic products                                   | 21  | 7.3  | 23.2  | 13.8                  |  |
| 23 - Manufacture of other non-metallic mineral products                           | 20  | 3.3  | 5.5   | 19.7                  |  |
| 24 - Manufacture of basic metals  | 69  | 4.7  | 19.1  | 6.8                   |  |
| 25 - Manufacture of fabricated metal products (except machinery and equipment)    | 18  | 12.6   | 29.4  | 17.8                  |  |
| 26 - Manufacture of computer, electronic and optical products                     | 5   | 18.8   | 29.9  | 22.8                  |  |
| 27 - Manufacture of electrical equipment  | 30  | 4.8  | 22.3  | 10.5                  |  |
| 28 - Manufacture of machinery and equipment N.E.C.                                | 12  | 12.0   | 21.3  | 15.0                  |  |
| 29 - Manufacture of motor vehicles, trailers and semi-trailers                    | 46  | 4.4  | 32.9  | 9.0                   |  |
| 30 - Manufacture of other transport equipment                                     |     | 17.3   | 30.7  | 24.8                  |  |
| 31 - Manufacture of furniture   | 4   | 8.2  | 16.2  | 11.0                  |  |
| 32 - Other manufacturing  | 5   | -0.2   | -3.3  | 0.7                   |  |
| 32.1 - Manufacture of jewellery, bijouterie and related articles                  |     | -0.2   | -3.3  | 0.7                   |  |
| 35 - Electricity, gas, steam and air conditioning supply                          | 16  | 3.8  | 7.8   | 19.0                  |  |
| Total   | 500 | 5.4  | 18.6  | 11.3                  |  |

|   |                                     | Tatal Desfite 11 (   | Course Males Add 14 1   |   |  |  |
|---|-------------------------------------|--|---|---|--|--|
| Production-Based Sales<br>(Net) / Net Sales (%) | Average Number of<br>Wage Employees | Total Profit and Loss for<br>the Period (before tax)<br>/ Average Number of<br>Employees | Gross Value Added (at<br>Producers' Prices)<br>/ Average Number of<br>Employees | Net Value Added<br>(at Producers' Prices)<br>/ Average Number of<br>Employees | Net Sales / Average<br>Number of Wage<br>Employees |  |
| 94.2  | 23,571                              | 302,550  | 547,636   | 333,538   | 1,155,507  |  |
| 87.1  | 126,105                             | 35,049   | 177,296   | 148,978   | 1,137,887  |  |
| 96.0  | 5,453                               | 185,844  | 2,901,764   | 86,954  | 1,804,502  |  |
| 99.1  | 2,188                               | 245,554  | 20,462,295  | 380,576   | 3,084,020  |  |
| 92.0  | 73,255                              | 29,537   | 119,814   | 94,682  | 550,771  |  |
| 83.7  | 27,196                              | 18,783   | 89,480  | 77,652  | 461,277  |  |
| 97.7  | 7,882                               | 25,928   | 296,260   | 194,619   | 1,600,489  |  |
| 96.6  | 10,949                              | 103,079  | 334,974   | 231,824   | 1,499,931  |  |
| 98.5  | 1,258                               | 10,644   | 161,422   | 116,777   | 1,043,703  |  |
| 96.9  | 9,810                               | -380,871   | 4,283,421   | 29,005  | 12,987,654   |  |
| 84.5  | 28,200                              | 272,224  | 514,207   | 403,308   | 2,332,665  |  |
| 82.7  | 9,998                               | 191,520  | 404,699   | 355,020   | 858,257  |  |
| 88.7  | 26,977                              | 75,339   | 237,182   | 187,258   | 1,037,760  |  |
| 91.5  | 22,612                              | 33,814   | 291,791   | 200,106   | 1,023,630  |  |
| <br>91.9  | 63,760                              | 144,048  | 259,727   | 159,585   | 3,073,195  |  |
| 92.3  | 23,353                              | 124,009  | 290,525   | 257,946   | 983,729  |  |
| 98.1  | 17,166                              | 265,380  | 496,391   | 446,576   | 1,408,361  |  |
| 86.0  | 49,361                              | 67,235   | 191,399   | 141,996   | 1,387,290  |  |
| 83.6  | 17,743                              | 111,326  | 230,671   | 194,788   | 925,467  |  |
| 91.1  | 108,200                             | 79,219   | 258,034   | 187,035   | 1,785,487  |  |
| <br>98.3  | 14,541                              | 185,505  | 436,276   | 387,111   | 1,073,248  |  |
| 73.0  | 9,736                               | 48,896   | 145,621   | 130,214   | 592,932  |  |
| 87.5  | 1,657                               | -22,442  | 153,583   | 145,109   | 12,899,690   |  |
| <br>87.5  | 1,657                               | -22,442  | 153,583   | 145,109   | 12,899,690   |  |
| <br>60.3  | 14,921                              | 143,375  | 703,088   | 338,704   | 3,741,960  |  |
| <br>89.3  | 696,792                             | 88,425   | 400,118   | 190,694   | 1,641,490  |  |

## METHODOLOGY, DEFINITIONS EXPLANATIONS

The main objective of the "Turkey's Top 500 Industrial Enterprises (ISO 500)" survey is to determine the largest enterprises engaged in the industry in Turkey, identify their aggregates, and thus reveal the development of Turkish industry, and help draw a road map for the future.





### TURKEY'S TOP 500 INDUSTRIAL ENTERPRISES 2019

"Turkey's Top 500 Industrial Enterprises" is a survey-based study. Participation in the survey is on a voluntary basis.

### 1. METHOD

"Turkey's Top 500 Industrial Enterprises" is a survey-based study. Participation in the survey is on a voluntary basis.

The survey includes all enterprises that operate in industrial sectors across Turkey.

The unit of analysis is enterprise. Enterprise is a place where at least one person is carrying out industrial and commercial activities or providing services under the same title. The survey analyzes enterprises carrying out industrial activities that have private accounting records and resources.

Turkey's Top 500 Industrial Enterprises Survey is carried out via the "Survey User Login" application at www. iso500.org.tr. Enterprises wishing to participate in Turkey's Top 500 Industrial Enterprises Survey are asked fill in the surveys until the deadline determined for each year by using the "Survey User Login" and to upload their Corporate Income Tax Return (e-return) via using financial seal application. Enterprises failing to carry out these procedures are not included in the survey.

The survey asks for information about net sales, production-based sales, exports (in USD), before tax profit/loss for the period, earnings before interest, tax, depreciation and amortization (EBITDA), total assets and liabilities, annual average number of employees, R&D expenditures, and factor income payments through which gross value-added is calculated (salaries and wages paid, interest paid, non-operating revenues, amortization and indirect taxes paid, provisions allocated from profit). The participants are also asked to provide their capital distribution and economic activities code (NACE Rev. 2).

The survey is based on the statements of enterprises. However, in order to verify the accuracy of the data, the enterprises are also requested to upload their Corporate Income Tax Return (e-return), which includes accumulated balance sheets and income statements prepared according to the Tax Procedure Law (TPL) to be submitted to the Ministry of Finance.

The survey data is benchmarked with the e-declaration data, and in case of any inconsistency, enterprises are asked to make corrections and/or submit additional documents (CPA approved letter, capacity report, industrial registry certificate, adjusted trial balance, etc.) and/or edeclaration data are taken into account.

As the "Turkey's Top 500 Industrial Enterprises" survey aims to determine the largest industrial enterprises in Turkey, it also includes enterprises that do not wish to disclose their data. Data for such companies is used in all assessments, even though it is not publicly disclosed.

"Turkey's Top 500 Industrial Enterprises" survey involves the industrial sector. The ISO 500's scope covers Mining and Quarrying (B), Manufacturing (C) and Electricity, Gas, Steam and Air Conditioning Supply (D) sectors as defined by NACE Rev. 2. However, NACE Rev. 2 sectors 33, 35.12, 35.13, 35.14, 35.2, 35.3 and 09 are not included in the scope of the study.

The ranking of "Turkey's Top 500 Industrial Enterprises" is based on the criterion of production-based sales (excluding sale of goods manufactured by the enterprises, and sale of commercial goods).

In the main table, where information about the enterprises are revealed, the rankings based on their production-based sales is also included as well as their rank in ISO Top 500 of the previous year. If an industrial enterprise do not have a number indicating their ranking from the previous year, this can mean that they did not make it to the ISO Top 500 of the previous year, they rose from the Second 500 to Top 500 or the enterprise do not want to disclose their information from the previous year.

### 2. DEFINITIONS AND EXPLANATIONS

#### 2.1. Net Sales

Net sales include the sale of goods that are bought and sold directly as they are, and goods manufactured by the enterprise or via toll manufacturing as well as the sales acquired in return for manufacture carried out for third parties by using their raw material. Net sales consist of domestic and foreign sales. Net sales should be given excluding all the sales taxes, funds, Value-added Tax and Special Consumption Tax. Total net sales should be equal to the net sales on the income statement.

#### 2.2. Production-Based Sales (Net)

Turkey's Top 500 Industrial Enterprises are ranked according to the criterion of production-based (net) sales.

Production-based sales include the sale of goods manufactured by the enterprise or via toll manufacturing and the sales acquired in return for manufacture carried out for third parties by using their raw material. As in net sales, production-based sales should also be given excluding all the sales taxes, funds, Value-added Tax, and Special Consumption Tax. Sales returns and allowances should not be included in the total sales. If there are any discounts and allowances that are not specified under "Sales Allowances", these should also be deducted from sales. Goods that are bought and sold directly as they are should not be included in the production-based sales.

Sales price: It is the exit price of the product. Sales price is found by deducting all the discounts issued for the customer and all the transportation and delivery expenses. If the transportation of goods were performed by the enterprise via their own vehicles, the sales price of said goods is the price at the time of delivery. Sales price does not include all sales taxes, funds, Value-added Tax, and Special Consumption Tax.



#### 2.3. Gross Value-Added

In order to calculate the contribution of enterprises analyzed by the Top 500 Industrial Enterprises survey, there are questions about value-added in the survey form.

The ISO Top 500 survey uses a value-added calculation that is in line with the income approach to GDP. However, the payments for factors of production are calculated directly, rather than using the residual income approach to GDP.

**Net value-added** is the sum of all the salaries and wages paid, interest paid, rent paid (only in the agricultural sector) and profit as national income within the payments for factors of production. **Gross value-added** is calculated by collecting net value-added, the amortization set aside for the year, and total indirect taxes; then deducting the subsidies from the sum.

Factor income profit, that is, **profit as national income** (the production share acquired by the enterprise upon participation in the production) is found by the following calculation: provisions allocated for the period are added to the before tax total profit/loss for the period; and non-operating revenues such as dividend income, revenues from participations, net profit/loss from foreign currency exchange, and interest revenues are deducted from the sum.

#### 2.4. Equity

Equity is calculated by collecting the paid-up capital, capital reserves, profit reserves, accumulated profit, and net profit for the period, then deducting the accumulated loss and loss for the period. It should be equal to the total equity on the balance sheet.

#### 2.5. Total Assets

It should be equal to the total assets (current assets + fixed assets) on the balance sheet.

### 2.6. Before Tax Profit/Loss for the Period

It should be equal to the total before tax profit/loss for the period on the income statement.

### 2.7. Earnings Before Interest, Tax, Depreciation, and Amortization

Depreciation expenses (including amortization and depletion expenses), (net) financial revenues and expenses, and (net) non-operating revenues and expenses should be added to the before tax profit/loss for the period.

### 2.8. Exports

The US dollar equivalent (Fob) of the exports of an enterprise should be specified. Export value should be specified according to the General Trading System (GTS). According to GTS, goods that are moved abroad from the free zones, customs warehouses and the free circulation area are considered as exports. This figure should include, if any, export-registered sales and exclude service trade and transit trade. Export amounts should exclude any state subsidies received in any way, shape or form. The dollar equivalent of exports to the TRNC should also be specified.

#### 2.9. Number of Wage Employees

Average number of wage employees should be stated. All wage employees are included. All employees receiving wages, salaries, commissions, bonuses, piece-rate pay and pay in kind, in possession of labor contract, and working for the employer should be stated.

#### 2.10. Sectoral Classification

The ISO 500 survey uses European Union's Statistical Classification of Economic Activities (NACE Rev.2) for sectoral classification. As a cumulative survey, the ISO 500 continues to use United Nations International Standard Industrial Classification of All Economic Activities (ISIC Rev.2) to ensure continuity and facilitate comparisons with previous years

## ECONOMIC ACTIVITY CODES AND CAPITAL DISTRIBUTION

In the ISO 500 survey, the sectors are classified according to the Statistical Classification of Economic Activities in the European Community (NACE Rev. 2).



### ECONOMIC ACTIVITY CODES

#### EUROPEAN COMMUNITY-STATISTICAL CLASSIFICATION OF ECONOMIC ACTIVITIES (NACE Rev.2, 2020)

| Code | Definition   |
|------|--|
| В    | MINING and QUARRYING   |
| 05   | Mining of coal and lignite   |
| 06   | Extraction of crude petroleum and natural gas                                |
| 07   | Mining of metal ores   |
| 08   | Other mining and quarrying   |
| C    | MANUFACTURING  |
| 10   | Manufacture of food products   |
| 11   | Manufacture of beverages   |
| 12   | Manufacture of tobacco products  |
| 13   | Manufacture of textiles  |
| 14   | Manufacture of wearing apparel   |
| 15   | Manufacture of leather and related products                                  |
| 16   | Manufacture of wood and of products of wood and cork (except furniture)      |
| 17   | Manufacture of paper and paper products                                      |
| 18   | Printing and reproduction of recorded media                                  |
| 19   | Manufacture of coke and refined petroleum products                           |
| 20   | Manufacture of chemicals and chemical products                               |
| 21   | Manufacture of basic pharmaceutical products and pharmaceutical preparations |
| 22   | Manufacture of rubber and plastic products                                   |
| 23   | Manufacture of other non-metallic mineral products                           |
| 24   | Manufacture of basic metals  |
| 25   | Manufacture of fabricated metal products (except machinery and equipment)    |
| 26   | Manufacture of computer, electronic and optical products                     |
| 27   | Manufacture of electrical equipment  |
| 28   | Manufacture of machinery and equipment N.E.C.                                |
| 29   | Manufacture of motor vehicles, trailers and semi-trailers                    |
| 30   | Manufacture of other transport equipment                                     |
| 31   | Manufacture of furniture   |
| 32   | Other manufacturing  |
| 32.1 | Manufacture of jewellery, bijouterie and related articles                    |
| 32.2 | Manufacture of musical instruments   |
| 32.3 | Manufacture of sports goods  |
| 32.4 | Manufacture of games and toys  |
| 32.5 | Manufacture of medical and dental instruments and supplies                   |
| 32.9 | Manufacturing N.E.C.   |
| D    | ELECTRICITY, GAS, STEAM and AIR CONDITIONING SUPPLY                          |
| 35   | Electricity, gas, steam and air conditioning supply                          |

The study includes the economic activity codes for each enterprise based on the Statistical Classification of Economic Activities in the European Community (NACE Rev.2), as well as the United Nations' International Standard Industrial Classification of All Economic Activities (ISIC Rev. 2, 2020).

The ISIC Rev. 2 economic activity codes of the enterprises are based on the NACE Rev.2 economic activity codes provided either by the enterprises themselves or by the chambers of which they are members.

#### UNITED NATIONS-INTERNATIONAL STANDARD INDUSTRIAL CLASSIFICATION OF ALL ECONOMIC ACTIVITIES (ISIC REV.2)

| Code | Definition  |
|------|---|
| 210  | Mining and Quarrying  |
| 311  | Manufacture of food products  |
| 312  | Manufacture of food products not elsewhere classified (NEC)                   |
| 313  | Beverage industries (alcoholic and non-alcoholic)                             |
| 314  | Manufacture of tobacco processing   |
| 321  | Manufacture of textiles   |
| 322  | Manufacture of wearing apparel, except footwear                               |
| 323  | Tanning and dressing of leather; manufacture of leather substitutes           |
| 324  | Manufacture of footwear   |
| 331  | Manufacture of wood and products of wood and cork                             |
| 332  | Manufacture of wooden furniture   |
| 341  | Manufacture of paper and paper products                                       |
| 342  | Printing and publishing   |
| 351  | Manufacture of basic chemicals  |
| 352  | Manufacture of other chemical products  |
| 353  | Manufacture of petroleum products   |
| 354  | Oil and coal derivatives  |
| 355  | Manufacture of rubber goods   |
| 356  | Manufacture of plastic products NEC   |
| 361  | Manufacture of pottery, china, earthenware and porcelain                      |
| 362  | Manufacture of glass and glass products                                       |
| 369  | Manufacture of other nonmetallic mineral products                             |
| 371  | Manufacture of basic iron and steel   |
| 372  | Manufacture of non-ferrous products   |
| 381  | Manufacture of metal products   |
| 382  | Manufacture of machinery, except electrical                                   |
| 383  | Manufacture of electrical machinery, apparatus and appliances                 |
| 384  | Manufacture of motor vehicles   |
| 385  | Manufacture of professional, scientific and medical instruments and equipment |
| 390  | Other manufacturing   |
| 400  | Power production and distribution   |

### Capital Distribution of the Top 500 Industrial Enterprises

#### Public Enterprises

| Enterprises with 100% public capital   | 8 |
|--|---|
| Public-private capital enterprises with more than 50% public capital         | - |
| Public-foreign partnership enterprises with more than 50% public capital     | - |
| Public-private-foreign capital enterprises with more than 50% public capital | - |
| Total Public Enterprises   | 8 |

#### Private Enterprises

| Mostly Domestic Capital   |     |
|---|-----|
| Enterprises with %100 private capital   | 370 |
| Private-public capital enterprises with more than 50% private capital                             | 5   |
| Private-foreign capital enterprises with more than 50% private capital                            | 26  |
| Private-public-foreign capital enterprises with more than 50%private capital                      | -   |
| Mostly Foreign Capital  |     |
| Enterprises with 100% foreign capital   | 49  |
| Foreign-private capital enterprises with more than 50% foreign capital                            | 33  |
| Foreign-public capital enterprises with more than 50% foreign capital                             | -   |
| Foreign-private-public capital enterprises with more than 50% foreign capital                     | 1   |
| Public-private-foreign capital enterprises where no party has put in more than 50% of the capital | -   |
| Enterprises with 50% private and 50% foreign capital  | 8   |
| Total Private Enterprises   | 492 |
| Total   | 500 |
| (*) Publicly Traded Enterprises   | 66  |

(\*) Publicly traded shares are based on the information declared by the enterprises in the survey.

### **SECTORAL RANKING** STATISTICAL CLASSIFICATION OF ECONOMIC ACTIVITIES

### (NACE REV. 2, 2020)

| 05-08 | Mining and quarrying  | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|-------|---|---------|------------------------|---|
| 1     | Türkiye Petrolleri Anonim Ortaklığı                                     | Public  | 37                     | 4,440,145,122                           |
| 2     | Eti Bakır A.Ş.  | Private | 38                     | 4,403,956,126                           |
| 3     | Türkiye Kömür İşletmeleri Kurumu  | Public  | 48                     | 3,651,639,428                           |
| 4     | Kazan Soda Elektrik Üretim A.Ş.   | Private | 64                     | 2,923,368,100                           |
| 5     | Eti Soda Üretim Pazarlama Nakliyat ve Elektrik Üretim San. ve Tic. A.Ş. | Private | 103                    | 2,016,477,216                           |
| 6     | -   | Private | 107                    | -                                       |
| 7     | Esan Eczacıbaşı Endüstriyel Hammaddeler San. ve Tic. A.Ş.               | Private | 125                    | 1,685,595,662                           |
| 8     | Erdemir Madencilik San. ve Tic. A.Ş.                                    | Private | 168                    | 1,304,439,773                           |
| 9     | İmbat Madencilik Enerji Turizm San. ve Tic. A.Ş.                        | Private | 224                    | 1,018,542,096                           |
| 10    | Eti Krom A.Ş.   | Private | 321                    | 741,418,751                             |
| 11    | Çayeli Bakır İşletmeleri A.Ş.   | Private | 455                    | 531,587,538                             |
| 12    | Demir Export A.Ş.   | Private | 461                    | 520,621,346                             |
| 13    | Kaltun Madencilik Sanayi Nakliye ve Akaryakıt Ticaret A.Ş.              | Private | 464                    | 518,528,904                             |

#### 10 Manufacture of food products

| 1  | Unilever San. ve Tic. T.A.Ş.              | Private | 25 | 6,450,827,343 |
|----|---|---------|----|---------------|
| 2  | Eti Gıda San. ve Tic. A.Ş.                | Private | 33 | 5,064,201,391 |
| 3  | Konya Şeker San. ve Tic. A.Ş.             | Private | 49 | 3,544,617,111 |
| 4  | SÜTAŞ Süt Ürünleri A.Ş.                   | Private | 57 | 3,241,113,611 |
| 5  | Banvit Bandırma Vitaminli Yem Sanayi A.Ş. | Private | 58 | 3,235,759,055 |
| 6  | Türkiye Şeker Fabrikaları A.Ş.            | Public  | 59 | 3,152,360,314 |
| 7  | Şenpiliç Gıda Sanayi A.Ş.                 | Private | 66 | 2,894,895,278 |
| 8  | Çay İşletmeleri Genel Müdürlüğü           | Public  | 78 | 2,513,343,408 |
| 9  | Bunge Gıda San. ve Tic. A.Ş.              | Private | 87 | 2,308,164,629 |
| 10 | Namet Gıda San. ve Tic. A.Ş.              | Private | 89 | 2,258,116,827 |
| 11 | Abalıoğlu Yem-Soya ve Tekstil Sanayi A.Ş. | Private | 91 | 2,186,330,736 |
| 12 | -   | Private | 93 | -             |

|    |   | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|---|---------|------------------------|---|
| 13 | BEYPİ Beypazarı Tarımsal Üretim Pazarlama San. ve Tic. A.Ş.   | Private | 100                    | 2,077,503,219                           |
| 14 | C.P. Standart Gıda San. ve Tic. A.Ş.                          | Private | 104                    | 1,994,464,290                           |
| 15 | Pro Yem San. ve Tic. A.Ş.                                     | Private | 112                    | 1,858,546,426                           |
| 16 | Oba Makarnacılık San. ve Tic. A.Ş.                            | Private | 117                    | 1,801,352,219                           |
| 17 | Altınmarka Gıda San. ve Tic. A.Ş.                             | Private | 122                    | 1,745,710,036                           |
| 18 | Kayseri Şeker Fabrikası A.Ş.                                  | Private | 124                    | 1,733,548,255                           |
| 19 | Pınar Süt Mamülleri Sanayii A.Ş.                              | Private | 126                    | 1,683,152,903                           |
| 20 | Abalıoğlu Yağ San. ve Tic. A.Ş.                               | Private | 128                    | 1,680,870,708                           |
| 21 | Et ve Süt Kurumu Genel Müdürlüğü                              | Public  | 130                    | 1,644,312,857                           |
| 22 | Cargill Tarım ve Gıda San. Tic. A.Ş.                          | Private | 131                    | 1,641,480,009                           |
| 23 | Şölen Çikolata Gıda San. ve Tic. A.Ş.                         | Private | 135                    | 1,602,504,672                           |
| 24 | Gümüşdoğa Su Ürünleri Üretim İhracat ve İthalat A.Ş.          | Private | 136                    | 1,593,157,416                           |
| 25 | S.S. Trakya Yağlı Tohumlar Tarım Satış Kooperatifleri Birliği | Private | 137                    | 1,592,669,536                           |
| 26 | Sofra Yemek Üretim ve Hizmet A.Ş.                             | Private | 138                    | 1,573,462,219                           |
| 27 | Progıda Tarım Ürünleri San. ve Tic. A.Ş.                      | Private | 139                    | 1,566,242,452                           |
| 28 | Tarım Kredi Yem San. ve Tic. A.Ş.                             | Private | 144                    | 1,514,283,441                           |
| 29 | Kılıç Deniz Ürünleri Üretimi İhr. İth. ve Tic. A.Ş.           | Private | 150                    | 1,462,108,493                           |
| 30 | Panagro Tarım Hayvancılık Gıda San. ve Tic. A.Ş.              | Private | 154                    | 1,401,029,800                           |
| 31 | Gedik Tavukçuluk ve Tarım Ürünleri Tic. San. A.Ş.             | Private | 162                    | 1,340,851,141                           |
| 32 | Başhan Tarımsal Ürünleri Pazarlama San. ve Dış Tic. A.Ş.      | Private | 163                    | 1,329,394,727                           |
| 33 | Abalıoğlu Tarımsal Üretim A.Ş.                                | Private | 170                    | 1,294,691,999                           |
| 34 | Reka Bitkisel Yağlar San. ve Tic. A.Ş.                        | Private | 177                    | 1,239,684,401                           |
| 35 | -   | Private | 184                    | -                                       |
| 36 | Durak Fındık San. ve Tic. A.Ş.                                | Private | 185                    | 1,183,403,241                           |
| 37 | Bifa Bisküvi ve Gıda Sanayi A.Ş.                              | Private | 186                    | 1,175,312,694                           |
| 38 | Doğuş Çay ve Gıda Maddeleri Üretim Pazarlama İth. İhr. A.Ş.   | Private | 188                    | 1,173,746,118                           |
| 39 | Tat Gıda Sanayi A.Ş.  | Private | 194                    | 1,135,320,058                           |
| 40 | Aynes Gıda San. ve Tic. A.Ş.                                  | Private | 197                    | 1,128,064,124                           |
| 41 | Balsu Gıda San. ve Tic. A.Ş.                                  | Private | 202                    | 1,103,402,555                           |
| 42 | Çekok Gıda San. ve Tic. A.Ş.                                  | Private | 209                    | 1,080,186,865                           |
| 43 | Gönenli Süt ve Süt Ürünleri Gıda San. ve Tic. A.Ş.            | Private | 211                    | 1,071,181,382                           |
| 44 | Memişoğlu Tarım Ürünleri Ticaret Ltd. Şti.                    | Private | 212                    | 1,062,127,886                           |
| 45 | Mutlu Makarnacılık San. ve Tic. A.Ş.                          | Private | 219                    | 1,033,388,827                           |
| 46 | Tiryaki Agro Gıda San. ve Tic. A.Ş.                           | Private | 226                    | 1,015,618,459                           |

|    |   | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|---|---------|------------------------|---|
| 47 | Hastavuk Gıda Tarım Hayvancılık San. ve Tic. A.Ş.               | Private | 228                    | 1,012,824,505                           |
| 48 | Yayla Agro Gıda Sanayi ve Nakliyat A.Ş.                         | Private | 233                    | 1,004,425,936                           |
| 49 | -   | Private | 235                    | -                                       |
| 50 | Elvan Gıda San. ve Tic. A.Ş.                                    | Private | 236                    | 1,000,093,311                           |
| 51 | Tadım Gıda Maddeleri San. ve Tic. A.Ş.                          | Private | 237                    | 999,677,469                             |
| 52 | Akyem Adana Yem Yağ Biodizel Tarım ve San. Tic. A.Ş.            | Private | 240                    | 970,789,693                             |
| 53 | Kent Gıda Maddeleri San. ve Tic. A.Ş.                           | Private | 254                    | 922,832,034                             |
| 54 | Savola Gıda San. ve Tic. A.Ş.                                   | Private | 259                    | 901,642,211                             |
| 55 | Beşler Makarna Un İrmik Gıda San. ve Tic. A.Ş.                  | Private | 265                    | 882,995,877                             |
| 56 | Elita Gıda San. ve Tic. A.Ş.                                    | Private | 272                    | 869,578,643                             |
| 57 | Aves Enerji Yağ ve Gıda Sanayi A.Ş.                             | Private | 275                    | 862,987,237                             |
| 58 | Lesaffre Turquie Mayacılık Üretim ve Ticaret A.Ş.               | Private | 286                    | 824,053,068                             |
| 59 | Yonca Gıda Sanayi İşletmeleri İç ve Dış Ticaret A.Ş.            | Private | 300                    | 782,751,848                             |
| 60 | Doğuş Yiyecek ve İçecek Üretim San. Tic. A.Ş.                   | Private | 301                    | 781,584,033                             |
| 61 | Göknur Gıda Maddeleri Enerji İmalat İth. İhr. Tic. ve San. A.Ş. | Private | 303                    | 780,225,897                             |
| 62 | Kadooğlu Yağ San. ve Tic. A.Ş.                                  | Private | 304                    | 777,760,529                             |
| 63 | Pınar Entegre Et ve Un Sanayii A.Ş.                             | Private | 316                    | 749,526,886                             |
| 64 | Keskinoğlu Tavukçuluk ve Damızlık İşletmeleri San. Tic. A.Ş.    | Private | 325                    | 736,539,905                             |
| 65 | Nuh'un Ankara Makarnası San. ve Tic. A.Ş.                       | Private | 338                    | 714,543,945                             |
| 66 | Bupiliç Entegre Gıda San. Tic. A.Ş.                             | Private | 343                    | 707,800,767                             |
| 67 | Özgün Gıda San. ve Tic. Ltd. Şti.                               | Private | 346                    | 699,329,370                             |
| 68 | Ankara Ofis Yem Gıda ve Makina San. Tic. A.Ş.                   | Private | 348                    | 693,595,675                             |
| 69 | Ova Un Fabrikası A.Ş.   | Private | 354                    | 681,142,678                             |
| 70 | ISS Hazır Yemek Üretim ve Hizmet A.Ş.                           | Private | 362                    | 672,561,138                             |
| 71 | Poyraz Poyraz Fındık Entegre San. ve Tic. A.Ş.                  | Private | 369                    | 661,494,824                             |
| 72 | Sayınlar Gıda Maddeleri San. ve Tic. A.Ş.                       | Private | 372                    | 657,507,076                             |
| 73 | Kozlu Gıda İmalat San. Tic. ve Taşımacılık A.Ş.                 | Private | 373                    | 657,414,798                             |
| 74 | Ulusoy Un San. ve Tic. A.Ş.                                     | Private | 380                    | 652,005,724                             |
| 75 | Çamlı Yem Besicilik San. ve Tic. A.Ş.                           | Private | 392                    | 637,392,458                             |
| 76 | Yavuz Gıda San. ve Tic. A.Ş.                                    | Private | 394                    | 636,515,587                             |
| 77 | Arslantürk Tarım Ürünleri San. İhr. ve İth. A.Ş.                | Private | 399                    | 621,842,603                             |
| 78 | Tukaş Gıda San. ve Tic. A.Ş.                                    | Private | 402                    | 615,565,583                             |
| 79 | TARFAŞ Tarımsal Faaliyetler Üretim San. ve Tic. A.Ş.            | Private | 403                    | 612,792,600                             |
| 80 | Armada Gıda Tic. San. A.Ş.                                      | Private | 406                    | 606,671,526                             |

|     |  | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|-----|--|---------|------------------------|---|
| 81  | Teksüt Süt Mamülleri San. ve Tic. A.Ş.   | Private | 415                    | 588,581,278                             |
| 82  | Yörükoğlu Süt ve Ürünleri San. Tic. A.Ş.   | Private | 417                    | 585,879,767                             |
| 83  | Eksun Gıda Tarım San. ve Tic. A.Ş.   | Private | 420                    | 583,044,978                             |
| 84  | -  | Private | 423                    | -                                       |
| 85  | Amylum Nişasta San. ve Tic. A.Ş.   | Private | 427                    | 567,420,294                             |
| 86  | Oruçoğlu Yağ San. ve Tic. A.Ş.   | Private | 429                    | 563,199,271                             |
| 87  | Agromey Gıda ve Yem San. Tic. A.Ş.   | Private | 433                    | 556,104,483                             |
| 88  | Pilyem Gıda Tarım San. ve Tic. A.Ş.  | Private | 435                    | 555,500,520                             |
| 89  | Ulaş Gıda Un Tekstil Nakliye Tic. ve San. A.Ş.                                   | Private | 436                    | 555,412,886                             |
| 90  | S.S. Marmara Zeytin Tarım Satış Kooperatifleri Birliği                           | Private | 437                    | 553,609,682                             |
| 91  | E.R. Yem Gıda Tarım Ürünleri San. ve Tic. Ltd. Şti.                              | Private | 449                    | 540,480,078                             |
| 92  | Özyılmaz Fındık Tic. ve San. Ltd. Şti.   | Private | 457                    | 526,382,380                             |
| 93  | Durum Gıda San. ve Tic. A.Ş.   | Private | 458                    | 526,283,771                             |
| 94  | Peyman Kuruyemiş Gıda Aktariye Kimyevi Maddeler Tarım Ürünleri San. ve Tic. A.Ş. | Private | 463                    | 518,663,688                             |
| 95  | Omnia Nişasta San. ve Tic. A.Ş.  | Private | 468                    | 513,542,072                             |
| 96  | Felda Iffco Gıda San. ve Tic. A.Ş.   | Private | 469                    | 513,425,602                             |
| 97  | Gürsoy Yem Gıda ve Hayvancılık San. Tic. A.Ş.                                    | Private | 471                    | 511,942,017                             |
| 98  | Enka Süt ve Gıda Mamülleri San. ve Tic. A.Ş.                                     | Private | 484                    | 494,402,434                             |
| 99  | Soyyiğit Gıda San. ve Tic. A.Ş.  | Private | 498                    | 485,370,875                             |
| 100 | Karizma Beşler Et-Gıda San. ve Tic. A.Ş.   | Private | 499                    | 484,750,589                             |

#### 11 Manufacture of beverages

| 1 | Coca-Cola İçecek A,Ş,                       | Private | 45  | 3,790,697,383 |
|---|---|---------|-----|---------------|
| 2 | Anadolu Efes Biracılık ve Malt Sanayii A,Ş, | Private | 153 | 1,409,512,407 |
| 3 | Türk Tuborg Bira ve Malt Sanayii A,Ş,       | Private | 189 | 1,168,962,040 |
| 4 | Erikli Su ve Meşrubat San, ve Tic, A,Ş,     | Private | 246 | 954,947,530   |
| 5 | Sırmagrup İçecek San, ve Tic, A,Ş,          | Private | 263 | 886,893,495   |
| 6 | Mey Alkollü İçkiler San, ve Tic, A,Ş,       | Private | 396 | 636,011,613   |
| 7 | Uludağ İçecek T,A,Ş,                        | Private | 411 | 595,860,401   |

| 12 | Manufacture of tobacco products                                     |         |     |               |
|----|---|---------|-----|---------------|
| 1  | Philsa Philip Morris Sabancı Sigara ve Tütüncülük San. ve Tic. A.Ş. | Private | 50  | 3,426,968,235 |
| 2  | JTI Tütün Ürünleri Sanayi A.Ş.                                      | Private | 75  | 2,539,723,345 |
| 3  | T.T.L. Tütün San. ve Dış Tic. A.Ş.                                  | Private | 336 | 720,075,966   |

| 13 | Manufacture of textiles                         | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|---|---------|------------------------|---|
| 1  | Gülsan Sentetik Dokuma San. ve Tic. A.Ş.        | Private | 82                     | 2,454,739,502                           |
| 2  | Kipaş Mensucat İşletmeleri A.Ş.                 | Private | 86                     | 2,329,540,170                           |
| 3  | Sanko Tekstil İşletmeleri San. ve Tic. A.Ş.     | Private | 96                     | 2,146,184,392                           |
| 4  | Kordsa Teknik Tekstil A.Ş.                      | Private | 118                    | 1,770,059,243                           |
| 5  | Merinos Halı San. ve Tic. A.Ş.                  | Private | 120                    | 1,754,520,834                           |
| 6  | Melike Tekstil San. ve Tic. A.Ş.                | Private | 169                    | 1,298,594,425                           |
| 7  | Zorluteks Tekstil Tic. ve San. A.Ş.             | Private | 193                    | 1,153,092,853                           |
| 8  | Menderes Tekstil San. ve Tic. A.Ş.              | Private | 199                    | 1,124,924,891                           |
| 9  | -   | Private | 203                    | _                                       |
| 10 | Selçuk İplik San. ve Tic. A.Ş.                  | Private | 214                    | 1,060,720,530                           |
| 11 | Boyteks Tekstil San. ve Tic. A.Ş.               | Private | 222                    | 1,019,692,622                           |
| 12 | Çalık Denim Tekstil San. ve Tic. A.Ş.           | Private | 227                    | 1,015,211,897                           |
| 13 | Mem Tekstil San. ve Tic. A.Ş.                   | Private | 232                    | 1,006,165,203                           |
| 14 | Beyteks Tekstil San. ve Tic. A.Ş.               | Private | 264                    | 883,802,528                             |
| 15 | Şireci Tekstil San. ve Tic. A.Ş.                | Private | 267                    | 881,730,478                             |
| 16 | Dinarsu İmalat ve Ticaret T.A.Ş.                | Private | 281                    | 832,650,870                             |
| 17 | İskur Tekstil Enerji Tic. ve San. A.Ş.          | Private | 289                    | 817,791,521                             |
| 18 | Şirikçioğlu Mensucat San. ve Tic. A.Ş.          | Private | 298                    | 786,122,295                             |
| 19 | Kartal Halı Tekstil San. ve Tic. A.Ş.           | Private | 308                    | 770,901,950                             |
| 20 | Orta Anadolu Ticaret ve Sanayi İşletmesi T.A.Ş. | Private | 328                    | 727,225,843                             |
| 21 | Bossa Ticaret ve Sanayi İşletmeleri T.A.Ş.      | Private | 347                    | 695,073,729                             |
| 22 | Abdioğulları Plastik ve Ambalaj Sanayi A.Ş.     | Private | 349                    | 690,616,968                             |
| 23 | -   | Private | 358                    | -                                       |
| 24 | Akbaşlar Tekstil Enerji San. ve Tic. A.Ş.       | Private | 364                    | 666,715,196                             |
| 25 | Küçükçalık Tekstil San. ve Tic. A.Ş.            | Private | 377                    | 652,509,648                             |
| 26 | Matesa Tekstil San. ve Tic. A.Ş.                | Private | 383                    | 650,734,236                             |
| 27 | Işıl Tekstil San. ve Tic. Ltd. Şti.             | Private | 390                    | 638,527,308                             |
| 28 | Biska Tekstil San. ve Tic. A.Ş.                 | Private | 391                    | 637,514,566                             |
| 29 | Flokser Tekstil San. ve Tic. A.Ş.               | Private | 421                    | 580,077,908                             |
| 30 | İskur Boya Tekstil Tic. ve San. A.Ş.            | Private | 434                    | 555,857,109                             |
| 31 | Özerdem Mensucat San. ve Tic. A.Ş.              | Private | 438                    | 553,538,507                             |
| 32 | Özdilek Ev Tekstil San. ve Tic. A.Ş.            | Private | 439                    | 551,344,622                             |
| 33 | Harput Tekstil San. ve Tic. A.Ş.                | Private | 442                    | 547,734,319                             |
| 34 | Gamateks Tekstil San. ve Tic. A.Ş.              | Private | 450                    | 538,008,997                             |

|    |  | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|--|---------|------------------------|---|
| 35 | ATT Tekstil San. ve Tic. A.Ş.                    | Private | 454                    | 532,878,323                             |
| 36 | Erdem Soft Tekstil San. ve Tic. Ltd. Şti.        | Private | 465                    | 517,219,286                             |
| 37 | Göliplik Şeremet Tekstil San. ve Tic. A.Ş.       | Private | 470                    | 512,097,485                             |
| 38 | -  | Private | 472                    | -                                       |
| 39 | Kasar ve Dual Tekstil Sanayii A.Ş.               | Private | 477                    | 505,464,181                             |
| 40 | Arıkan Mensucat San. ve Tic. A.Ş.                | Private | 497                    | 485,733,563                             |
| 41 | Aydın Mensucat Döşemelik Kumaş San. ve Tic. A.Ş. | Private | 500                    | 483,393,314                             |

| 14 | Manufacture of wearing apparel                                |         |     |               |
|----|---|---------|-----|---------------|
| 1  | Sun Tekstil San, ve Tic, A,Ş,                                 | Private | 204 | 1,096,644,273 |
| 2  | Hugo Boss Tekstil Sanayi Ltd, Şti,                            | Private | 230 | 1,007,504,885 |
| 3  | Şık Makas Giyim San, ve Tic, A,Ş,                             | Private | 276 | 857,160,971   |
| 4  | Üniteks Tekstil Gıda Motorlu Araçlar San, ve Tic, A,Ş,        | Private | 280 | 835,972,109   |
| 5  | TYH Uluslararası Tekstil Pazarlama San, ve Tic, A,Ş,          | Private | 310 | 760,364,987   |
| 6  | Lidersan Sağlık ve Gıda Ürünleri A,Ş,                         | Private | 334 | 723,550,606   |
| 7  | Tayeks Dış Ticaret ve Tekstil Sanayi A,Ş,                     | Private | 335 | 722,769,846   |
| 8  | -   | Private | 361 | -             |
| 9  | Üniteks Tekstil ve Ticaret A,Ş,                               | Private | 384 | 648,677,394   |
| 10 | Erak Giyim San, ve Tic, A,Ş,                                  | Private | 393 | 636,721,861   |
| 11 | Baykan Moda A,Ş,  | Private | 459 | 525,335,067   |
| 12 | Uğur Konfeksiyon San, ve Tic, A,Ş,                            | Private | 467 | 516,528,844   |
| 13 | Baykan Denim Konfeksiyon A,Ş,                                 | Private | 476 | 507,747,290   |
| 14 | Realkom Tekstil Ürünleri Sanayi Pazarlama ve Dış Ticaret A,Ş, | Private | 480 | 496,421,768   |
| 15 | Eroğlu Giyim San, Tic, A,Ş,                                   | Private | 492 | 490,218,576   |

| 15 | Manufacture of leather and related products |         |     |             |
|----|---|---------|-----|-------------|
| 1  | Yakupoğlu Tekstil ve Deri San. Tic. A.Ş.    | Private | 483 | 494,820,270 |

| 16 | Manufacture of wood and of products of wood and cork (except furniture) | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|---|---------|------------------------|---|
| 1  | Yıldız Entegre Ağaç San. ve Tic. A.Ş.                                   | Private | 30                     | 5,240,529,005                           |
| 2  | Kastamonu Entegre Ağaç San. ve Tic. A.Ş.                                | Private | 44                     | 3,828,375,148                           |
| 3  | AGT Ağaç San. ve Tic. A.Ş.  | Private | 198                    | 1,126,204,848                           |
| 4  | Çamsan Entegre Ağaç San. ve Tic. A.Ş.                                   | Private | 250                    | 951,203,033                             |
| 5  | Kronospan Orman Ürünleri San. ve Tic. A.Ş.                              | Private | 398                    | 629,944,699                             |
| 6  | Teverpan MDF Levha San. ve Tic. A.Ş.                                    | Private | 446                    | 544,823,028                             |
| 17 | Manufacture of paper and paper products                                 |         |                        |   |
| 1  | Modern Karton San. ve Tic. A.Ş.   | Private | 76                     | 2,534,389,060                           |
| 2  | Modern Oluklu Mukavva Ambalaj San. ve Tic. A.Ş.                         | Private | 110                    | 1,867,126,615                           |
| 3  | Eczacıbaşı Tüketim Ürünleri San. ve Tic. A.Ş.                           | Private | 111                    | 1,859,985,765                           |
| 4  | Mondi Tire Kutsan Kağıt ve Ambalaj Sanayi A.Ş.                          | Private | 205                    | 1,088,826,946                           |
| 5  | Kipaş Kağıt Sanayi İşletmeleri A.Ş.                                     | Private | 210                    | 1,071,365,966                           |
| 6  | Olmuksan International Paper Ambalaj San. ve Tic. A.Ş.                  | Private | 229                    | 1,010,282,055                           |
| 7  | Lila Kağıt San. ve Tic. A.Ş.  | Private | 251                    | 933,303,819                             |
| 8  | Turkuvaz Plastik ve Temizlik Ürünleri San. Tic. A.Ş.                    | Private | 290                    | 811,449,956                             |
| 9  | Kahramanmaraş Kağıt San. ve Tic. A.Ş.                                   | Private | 329                    | 726,434,572                             |
| 10 | ANKUTSAN Antalya Kutu Sanayi Oluklu Mukavva Kağıt Ticaret A.Ş.          | Private | 330                    | 725,745,843                             |
| 11 | -   | Private | 367                    | -                                       |
| 12 | Nitto Bento Bantçılık San. ve Tic. A.Ş.                                 | Private | 368                    | 662,883,900                             |
| 13 | Kartonsan Karton San. ve Tic. A.Ş.                                      | Private | 370                    | 658,783,173                             |
| 14 | Frimpeks Kimya ve Etiket San. Tic. A.Ş.                                 | Private | 397                    | 631,630,554                             |
| 15 | Europap Tezol Kağıt San. ve Tic. A.Ş.                                   | Private | 401                    | 616,385,776                             |
| 18 | Printing and reproduction of recorded media                             |         |                        |   |
| 1  | Umur Basım San. ve Tic. A.Ş.  | Private | 292                    | 805,292,908                             |
| 2  | Bak Ambalaj San. ve Tic. A.Ş.   | Private | 495                    | 487,977,728                             |
| 19 | Manufacture of coke and refined petroleum products                      |         |                        |   |
| 1  | TÜPRAŞ-Türkiye Petrol Rafinerileri A.Ş.                                 | Private | 1                      | 87,949,306,283                          |
| 2  | Star Rafineri A.Ş.  | Private | 5                      | 20,831,490,442                          |
| 3  | Aygaz A.Ş.  | Private | 22                     | 7,096,871,977                           |
| 4  | Milangaz LPG Dağıtım Tic. ve San. A.Ş.                                  | Private | 40                     | 4,183,924,272                           |
| 5  | İpragaz A.Ş.  | Private | 53                     | 3,360,533,727                           |

| 20 | Manufacture of chemicals and chemical products                             | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|--|---------|------------------------|---|
| 1  | PETKİM Petrokimya Holding A.Ş.   | Private | 17                     | 9,233,405,399                           |
| 2  | Eti Maden İşletmeleri Genel Müdürlüğü                                      | Public  | 36                     | 4,599,424,093                           |
| 3  | Hayat Kimya Sanayi A.Ş.  | Private | 39                     | 4,218,086,172                           |
| 4  | AKSA Akrilik Kimya Sanayii A.Ş.  | Private | 46                     | 3,722,101,899                           |
| 5  | Toros Tarım San. ve Tic. A.Ş.  | Private | 52                     | 3,386,939,367                           |
| 6  | Soda Sanayii A.Ş.  | Private | 67                     | 2,790,339,777                           |
| 7  | Sasa Polyester Sanayi A.Ş.   | Private | 68                     | 2,758,588,277                           |
| 8  | Indorama Ventures Corlu Pet Sanayi A.Ş.                                    | Private | 106                    | 1,910,881,420                           |
| 9  | Korteks Mensucat San. ve Tic. A.Ş.   | Private | 109                    | 1,869,399,331                           |
| 10 | Ravago Petrokimya Üretim A.Ş.  | Private | 141                    | 1,551,415,021                           |
| 11 | İGSAŞ-İstanbul Gübre Sanayii A.Ş.  | Private | 142                    | 1,542,126,516                           |
| 12 | Betek Boya ve Kimya Sanayi A.Ş.  | Private | 165                    | 1,326,725,219                           |
| 13 | Gübre Fabrikaları T.A.Ş.   | Private | 196                    | 1,129,713,798                           |
| 14 | DYO Boya Fabrikaları San. ve Tic. A.Ş.                                     | Private | 207                    | 1,084,467,170                           |
| 15 | Bayer Türk Kimya Sanayii Ltd. Şti.   | Private | 220                    | 1,027,286,204                           |
| 16 | Ak-Kim Kimya San. ve Tic. A.Ş.   | Private | 252                    | 932,701,484                             |
| 17 | Akdeniz Kimya San. ve Tic. A.Ş.  | Private | 255                    | 917,759,531                             |
| 18 | Kansai Altan Boya San. ve Tic. A.Ş.  | Private | 262                    | 888,776,447                             |
| 19 | Koruma Klor Alkali San. ve Tic. A.Ş.                                       | Private | 268                    | 876,883,722                             |
| 20 | BAGFAŞ Bandırma Gübre Fabrikaları A.Ş.                                     | Private | 270                    | 871,611,534                             |
| 21 | Jotun Boya San. ve Tic. A.Ş.   | Private | 296                    | 795,645,988                             |
| 22 | Polisan Kansai Boya San. ve Tic. A.Ş.                                      | Private | 299                    | 784,708,895                             |
| 23 | -  | Private | 324                    | -                                       |
| 24 | -  | Private | 339                    | -                                       |
| 25 | Sun Chemical Matbaa Mürekkepleri ve Gereçleri San. ve Tic. A.Ş.            | Private | 342                    | 709,223,198                             |
| 26 | Kimteks Poliüretan San. ve Tic. A.Ş.                                       | Private | 350                    | 690,170,276                             |
| 27 | Hektaş Ticaret T.A.Ş.  | Private | 382                    | 651,440,511                             |
| 28 | Sapro Temizlik Ürünleri San. ve Tic. A.Ş.                                  | Private | 410                    | 601,301,646                             |
| 29 | Gemlik Gübre Sanayii A.Ş.  | Private | 414                    | 589,544,450                             |
| 30 | ABC Deterjan San. ve Tic. A.Ş.   | Private | 418                    | 585,799,581                             |
| 31 | Agrobest Grup Tarım İlaçları Tohumculuk İmalat İth. İhr. San. ve Tic. A.Ş. | Private | 424                    | 573,757,551                             |
| 32 | Safa Tarım A.Ş.  | Private | 475                    | 508,194,787                             |
| 33 | Gizem Seramik Frit ve Glazür San. ve Tic. A.Ş.                             | Private | 478                    | 504,747,915                             |
| 34 | Ege Kimya San. ve Tic. A.Ş.  | Private | 486                    | 493,898,455                             |

| 21 | Manufacture of basic pharmaceutical products and pharmaceutical preparations | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|--|---------|------------------------|---|
| 1  | Abdi İbrahim İlaç San. ve Tic. A.Ş.  | Private | 97                     | 2,141,053,054                           |
| 2  | Koçak Farma İlaç ve Kimya Sanayi A.Ş.  | Private | 151                    | 1,448,246,088                           |
| 3  | Deva Holding A.Ş.  | Private | 158                    | 1,374,156,778                           |
| 4  | Nobel İlaç San. ve Tic. A.Ş.   | Private | 242                    | 968,904,769                             |
| 5  | Santa Farma İlaç Sanayii A.Ş.  | Private | 375                    | 654,688,795                             |
| 6  | -  | Private | 474                    | _                                       |

| 22 | Manufacture of rubber and plastic products                |         |     |               |
|----|---|---------|-----|---------------|
| 1  | BRİSA Bridgestone Sabancı Lastik San. ve Tic. A.Ş.        | Private | 54  | 3,355,657,610 |
| 2  | Petlas Lastik San. ve Tic. A.Ş.                           | Private | 95  | 2,172,402,158 |
| 3  | Goodyear Lastikleri T.A.Ş.                                | Private | 98  | 2,101,064,225 |
| 4  | Köksan Pet ve Plastik Ambalaj San. ve Tic. A.Ş.           | Private | 101 | 2,069,712,553 |
| 5  | Prometeon Turkey Endüstriyel ve Ticari Lastikler A.Ş.     | Private | 121 | 1,751,056,276 |
| 6  | Korozo Ambalaj San. ve Tic. A.Ş.                          | Private | 160 | 1,349,136,667 |
| 7  | Sumitomo Rubber AKO Lastik San. ve Tic. A.Ş.              | Private | 178 | 1,227,078,008 |
| 8  | Naksan Plastik ve Enerji San. ve Tic. A.Ş.                | Private | 190 | 1,164,025,221 |
| 9  | Polibak Plastik Film San. ve Tic. A.Ş.                    | Private | 216 | 1,052,268,986 |
| 10 | Süper Film Ambalaj San. ve Tic. A.Ş.                      | Private | 217 | 1,043,499,154 |
| 11 | -   | Private | 284 | -             |
| 12 | Teklas Kauçuk San. ve Tic. A.Ş.                           | Private | 285 | 826,039,795   |
| 13 | Ege Profil Tic. ve San. A.Ş.                              | Private | 288 | 820,055,028   |
| 14 | Vatan Plastik San. ve Tic. A.Ş.                           | Private | 293 | 804,786,708   |
| 15 | Adopen Plastik ve İnşaat Sanayi A.Ş.                      | Private | 318 | 748,514,895   |
| 16 | Öz-Ka Lastik ve Kauçuk San. Tic. A.Ş.                     | Private | 389 | 641,634,951   |
| 17 | Standard Profil Otomotiv San. ve Tic. A.Ş.                | Private | 405 | 607,110,440   |
| 18 | -   | Private | 408 | -             |
| 19 | Form Sünger ve Yatak San. Tic. A.Ş.                       | Private | 409 | 601,361,012   |
| 20 | Georg Fischer Hakan Plastik Boru ve Profil San. Tic. A.Ş. | Private | 432 | 560,698,615   |
| 21 | Kalde Klima Orta Basınç Fittings ve Valf Sanayi A.Ş.      | Private | 479 | 504,377,226   |

| 23 | Manufacture of other non-metallic mineral products                    | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|---|---------|------------------------|---|
| 1  | Trakya Cam Sanayii A.Ş.   | Private | 70                     | 2,683,580,577                           |
| 2  | Anadolu Cam Sanayii A.Ş.  | Private | 85                     | 2,340,298,608                           |
| 3  | Akçansa Çimento San. ve Tic. A.Ş.                                     | Private | 127                    | 1,682,512,493                           |
| 4  | Limak Çimento San. ve Tic. A.Ş.                                       | Private | 148                    | 1,486,869,850                           |
| 5  | Çimsa Çimento San. ve Tic. A.Ş.                                       | Private | 156                    | 1,385,027,059                           |
| 6  | Eczacıbaşı Yapı Gereçleri San. ve Tic. A.Ş.                           | Private | 159                    | 1,363,534,874                           |
| 7  | Paşabahçe Cam San. ve Tic. A.Ş.                                       | Private | 167                    | 1,308,614,315                           |
| 8  | Nuh Çimento Sanayi A.Ş.   | Private | 249                    | 951,389,878                             |
| 9  | Çimko Çimento ve Beton San. Tic. A.Ş.                                 | Private | 257                    | 907,990,766                             |
| 10 | Medcem Madencilik ve Yapı Malzemeleri San. ve Tic. A.Ş.               | Private | 305                    | 777,678,806                             |
| 11 | KÇS Kahramanmaraş Çimento Beton Sanayi ve Madencilik İşletmeleri A.Ş. | Private | 306                    | 777,552,683                             |
| 12 | Park Cam San. ve Tic. A.Ş.  | Private | 340                    | 710,898,982                             |
| 13 | Düzce Cam San. ve Tic. A.Ş.   | Private | 341                    | 710,415,558                             |
| 14 | Aşkale Çimento Sanayi T.A.Ş.  | Private | 355                    | 679,845,855                             |
| 15 | Vitra Karo San. ve Tic. A.Ş.  | Private | 360                    | 674,075,600                             |
| 16 | Boğaziçi Beton San. ve Tic. A.Ş.                                      | Private | 378                    | 652,370,000                             |
| 17 | Oyak Beton San. ve Tic. A.Ş.  | Private | 431                    | 561,642,086                             |
| 18 | Adana Çimento Sanayii T.A.Ş.  | Private | 453                    | 535,906,143                             |
| 19 | İzocam Tic. ve San. A.Ş.  | Private | 489                    | 491,369,450                             |
| 20 | Teknopanel Çatı ve Cephe Panelleri Üretim San. ve Tic. A.Ş.           | Private | 491                    | 490,591,450                             |

| 24 | Manufacture of basic metals                      |         |    |                |
|----|--|---------|----|----------------|
| 1  | İskenderun Demir ve Çelik A.Ş.                   | Private | 8  | 16,391,885,570 |
| 2  | Ereğli Demir ve Çelik Fabrikaları T.A.Ş.         | Private | 10 | 14,146,073,159 |
| 3  | Çolakoğlu Metalurji A.Ş.                         | Private | 13 | 10,338,694,378 |
| 4  | -  | Private | 15 | -              |
| 5  | İçdaş Çelik Enerji Tersane ve Ulaşım Sanayi A.Ş. | Private | 16 | 9,803,127,248  |
| 6  | Tosçelik Profil ve Sac Endüstrisi A.Ş.           | Private | 24 | 6,821,596,719  |
| 7  | KARDEMİR Karabük Demir Çelik San. ve Tic. A.Ş.   | Private | 26 | 5,947,670,908  |

|    |   | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|---|---------|------------------------|---|
| 8  | Borçelik Çelik San. Tic. A.Ş.                                   | Private | 27                     | 5,833,302,956                           |
| 9  | Er-Bakır Elektrolitik Bakır Mamulleri A.Ş.                      | Private | 28                     | 5,590,822,991                           |
| 10 | Sarkuysan Elektrolitik Bakır San. ve Tic. A.Ş.                  | Private | 29                     | 5,280,678,279                           |
| 11 | Assan Alüminyum San. ve Tic. A.Ş.                               | Private | 35                     | 4,735,845,003                           |
| 12 | Kroman Çelik Sanayii A.Ş.                                       | Private | 41                     | 4,011,288,457                           |
| 13 | Yücel Boru ve Profil Endüstrisi A.Ş.                            | Private | 42                     | 3,965,914,426                           |
| 14 | Nadir Metal Rafineri San. ve Tic. A.Ş.                          | Private | 43                     | 3,883,238,111                           |
| 15 | Baştuğ Metalurji Sanayi A.Ş.                                    | Private | 47                     | 3,707,832,143                           |
| 16 | İzmir Demir Çelik Sanayi A.Ş.                                   | Private | 55                     | 3,307,473,850                           |
| 17 | Diler Demir Çelik Endüstri ve Ticaret A.Ş.                      | Private | 61                     | 3,000,674,477                           |
| 18 | MMK Metalurji San. Tic. ve Liman İşletmeciliği A.Ş.             | Private | 62                     | 2,953,852,140                           |
| 19 | ASAŞ Alüminyum San. ve Tic. A.Ş.                                | Private | 65                     | 2,908,037,114                           |
| 20 | Erdemir Çelik Servis Merkezi San. ve Tic. A.Ş.                  | Private | 69                     | 2,707,591,115                           |
| 21 | Kaptan Demir Çelik Endüstrisi ve Ticaret A.Ş.                   | Private | 71                     | 2,667,090,370                           |
| 22 | Yazıcı Demir Çelik Sanayi ve Turizm Ticaret A.Ş.                | Private | 72                     | 2,655,120,810                           |
| 23 | Tosyalı Toyo Çelik A.Ş.   | Private | 73                     | 2,636,427,236                           |
| 24 | Tatmetal Çelik San. ve Tic. A.Ş.                                | Private | 74                     | 2,573,533,611                           |
| 25 | Borusan Mannesmann Boru San. ve Tic. A.Ş.                       | Private | 80                     | 2,488,733,974                           |
| 26 | Posco Assan TST Çelik Sanayi A.Ş.                               | Private | 83                     | 2,424,295,327                           |
| 27 | Yeşilyurt Demir Çelik Endüstrisi ve Liman İşletmeleri Ltd. Şti. | Private | 113                    | 1,832,970,079                           |
| 28 | Ekinciler Demir ve Çelik Sanayi A.Ş.                            | Private | 114                    | 1,827,494,350                           |
| 29 | Asil Çelik San. ve Tic. A.Ş.                                    | Private | 119                    | 1,761,880,348                           |
| 30 | Tosyalı Filmaşin ve İnşaat Demir Üretim Sanayi A.Ş.             | Private | 123                    | 1,733,773,332                           |
| 31 | Kocaer Haddecilik San. ve Tic. A.Ş.                             | Private | 129                    | 1,653,823,111                           |
| 32 | Özkan Demir Çelik Sanayi A.Ş.                                   | Private | 132                    | 1,635,412,090                           |
| 33 | Eti Alüminyum A.Ş.  | Private | 143                    | 1,528,529,129                           |
| 34 | Mega Metal San. ve Tic. A.Ş.                                    | Private | 157                    | 1,381,787,227                           |
| 35 | Tosyalı Demir Çelik Sanayi A.Ş.                                 | Private | 176                    | 1,239,884,118                           |
| 36 | Kardemir Haddecilik San. ve Tic. A.Ş.                           | Private | 208                    | 1,082,584,028                           |
| 37 | Döktaş Dökümcülük Tic. ve San. A.Ş.                             | Private | 213                    | 1,061,943,884                           |
| 38 | Mescier Demir Çelik San. ve Tic. A.Ş.                           | Private | 225                    | 1,018,060,176                           |

|    |   | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|---|---------|------------------------|---|
| 39 | Ege Çelik Endüstrisi San. ve Tic. A.Ş.                | Private | 247                    | 954,210,884                             |
| 40 | Altek Döküm Hadde Mamulleri San. ve Tic. A.Ş.         | Private | 266                    | 881,836,913                             |
| 41 | Arslan Alüminyum A.Ş.                                 | Private | 282                    | 831,722,081                             |
| 42 | Tosçelik Spiral Boru Üretim Sanayi A.Ş.               | Private | 283                    | 831,129,824                             |
| 43 | Sarbak Metal Tic. ve San. A.Ş.                        | Private | 287                    | 822,614,004                             |
| 44 | Gazi Metal Mamülleri San. ve Tic. A.Ş.                | Private | 295                    | 797,520,590                             |
| 45 | Çınar Boru Profil San. ve Tic. A.Ş.                   | Private | 297                    | 787,591,537                             |
| 46 | Şahinler Metal San. ve Tic. A.Ş.                      | Private | 302                    | 781,387,377                             |
| 47 | Noksel Çelik Boru Sanayi A.Ş.                         | Private | 309                    | 768,642,522                             |
| 48 | Koç Metalurji A.Ş.                                    | Private | 315                    | 751,796,102                             |
| 49 | Boyçelik Metal San. ve Tic. A.Ş.                      | Private | 317                    | 749,130,918                             |
| 50 | Saray Döküm ve Madeni Aksam Sanayi Turizm A.Ş.        | Private | 319                    | 748,022,155                             |
| 51 | Sistem Alüminyum San. ve Tic. A.Ş.                    | Private | 320                    | 742,812,184                             |
| 52 | Has Çelik San. ve Tic. A.Ş.                           | Private | 323                    | 740,314,788                             |
| 53 | Çayırova Boru San. ve Tic. A.Ş.                       | Private | 327                    | 733,479,903                             |
| 54 | Çağ Çelik Demir ve Çelik Endüstri A.Ş.                | Private | 332                    | 724,082,421                             |
| 55 | Ağır Haddecilik A.Ş.                                  | Private | 333                    | 723,803,509                             |
| 56 | Trakya Döküm San. ve Tic. A.Ş.                        | Private | 345                    | 705,036,932                             |
| 57 | ÇEMTAŞ Çelik Makina San. ve Tic. A.Ş.                 | Private | 353                    | 684,521,112                             |
| 58 | Erciyas Çelik Boru Sanayi A.Ş.                        | Private | 359                    | 674,186,409                             |
| 59 | Ümran Çelik Boru Sanayii A.Ş.                         | Private | 374                    | 655,302,338                             |
| 60 | Bekaert İzmit Çelik Kord San. ve Tic. A.Ş.            | Private | 381                    | 651,618,588                             |
| 61 | ERBOSAN Erciyas Boru San. ve Tic. A.Ş.                | Private | 400                    | 617,259,469                             |
| 62 | Özer Metal Sanayi A.Ş.                                | Private | 407                    | 604,255,733                             |
| 63 | Cimtas Boru İmalatları ve Tic. Ltd. Şti.              | Private | 413                    | 595,072,052                             |
| 64 | Net Haddecilik San. ve Tic. Ltd. Şti.                 | Private | 445                    | 544,908,107                             |
| 65 | Özyaşar Tel ve Galvanizleme Sanayi A.Ş.               | Private | 447                    | 544,419,290                             |
| 66 | Nev Saç Metal Sanayi İnşaat Nakliye ve Tic. Ltd. Şti. | Private | 448                    | 541,608,753                             |
| 67 | Akpa Alüminyum San. ve Tic. A.Ş.                      | Private | 451                    | 536,720,407                             |
| 68 | Bekaert Kartepe Çelik Kord San. ve Tic. A.Ş.          | Private | 466                    | 516,787,697                             |
| 69 | Eti Elektrometalurji A.Ş.                             | Private | 496                    | 487,803,707                             |

| 25 | Manufacture of fabricated metal products (except machinery and equipment) | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|---|---------|------------------------|---|
| 1  | ROKETSAN Roket San, ve Tic, A,Ş,  | Private | 77                     | 2,527,326,947                           |
| 2  | Bosch Termoteknik Isıtma ve Klima San, Tic, A,Ş,                          | Private | 79                     | 2,495,028,779                           |
| 3  | Atakaş Çelik San, ve Tic, A,Ş,  | Private | 81                     | 2,483,990,268                           |
| 4  | Makina ve Kimya Endüstrisi Kurumu (M,K,E,K,) Genel Müdürlüğü              | Public  | 90                     | 2,219,654,630                           |
| 5  | Sarten Ambalaj San, ve Tic, A,Ş,  | Private | 102                    | 2,026,065,966                           |
| 6  | Mitaş Endüstri San, Tic, A,Ş,   | Private | 182                    | 1,194,024,756                           |
| 7  | Norm Cıvata San, ve Tic, A,Ş,   | Private | 244                    | 956,892,724                             |
| 8  | Baymak Makina San, ve Tic, A,Ş,   | Private | 260                    | 893,790,137                             |
| 9  | -   | Private | 271                    | _                                       |
| 10 | Elba Basınçlı Döküm Sanayii A,Ş,  | Private | 291                    | 808,991,604                             |
| 11 | Şa-Ra Enerji İnşaat Tic, ve San, A,Ş,                                     | Private | 294                    | 801,055,202                             |
| 12 | Termo Teknik Tic, ve San, A,Ş,  | Private | 385                    | 646,611,545                             |
| 13 | Ateş Çelik İnşaat Taahhüt Proje Mühendislik San, ve Tic, A,Ş,             | Private | 422                    | 579,327,048                             |
| 14 | Kale Kilit ve Kalıp Sanayi A,Ş,   | Private | 425                    | 573,112,687                             |
| 15 | Güney Çelik Hasır ve Demir Mamülleri San, Tic, A,Ş,                       | Private | 426                    | 572,531,963                             |
| 16 | Samet Kalıp ve Madeni Eşya San, ve Tic, A,Ş,                              | Private | 452                    | 536,150,952                             |
| 17 | Konveyör Beyaz Eşya ve Otomotiv Yan San, Tic, A,Ş,                        | Private | 462                    | 519,363,190                             |
| 18 | Öztiryakiler Madeni Eşya San, ve Tic, A,Ş,                                | Private | 488                    | 491,779,447                             |

#### 26 Manufacture of computer, electronic and optical products 1 Aselsan Elektronik San. ve Tic. A.Ş. Private 2 Vestel Elektronik San. ve Tic. A.Ş. Private 3 HAVELSAN Hava Elektronik San. ve Tic. A.Ş. Private 4

HT Solar Enerji A.Ş.

Karel Elektronik San. ve Tic. A.Ş.

5

12,591,587,725

7,834,471,752

1,559,267,804

1,162,813,304

564,456,655

11

21

140

191

428

Private

Private

| 27 | Manufacture of electrical equipment  | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|--|---------|------------------------|---|
| 1  | Arçelik A.Ş.   | Private | 6                      | 18,618,318,252                          |
| 2  | BSH Ev Aletleri San. ve Tic. A.Ş.  | Private | 20                     | 8,359,211,422                           |
| 3  | Vestel Beyaz Eşya San. ve Tic. A.Ş.  | Private | 23                     | 6,973,646,070                           |
| 4  | HES Hacılar Elektrik San. ve Tic. A.Ş.   | Private | 108                    | 1,872,459,633                           |
| 5  | Whirlpool Beyaz Eşya San. ve Tic. A.Ş.   | Private | 145                    | 1,510,768,497                           |
| 6  | Mutlu Akü ve Malzemeleri Sanayii A.Ş.  | Private | 155                    | 1,393,478,215                           |
| 7  | Hasçelik Kablo San. ve Tic. A.Ş.   | Private | 161                    | 1,342,677,680                           |
| 8  | Türk Prysmian Kablo ve Sistemleri A.Ş.   | Private | 172                    | 1,286,030,662                           |
| 9  | Öznur Kablo San. ve Tic. A.Ş.  | Private | 174                    | 1,261,965,689                           |
| 10 | İnci GS Yuasa Akü San. ve Tic. A.Ş.  | Private | 183                    | 1,188,485,448                           |
| 11 | Seval Kablo Aydınlatma Cihazları İth. İhr. San. ve Tic. A.Ş.                         | Private | 192                    | 1,160,283,880                           |
| 12 | -  | Private | 200                    | -                                       |
| 13 | Nexans Türkiye Endüstri ve Ticaret A.Ş.  | Private | 206                    | 1,084,882,249                           |
| 14 | Astor Transformatör Enerji Turizm İnşaat ve Petrol San. Tic. A.Ş.                    | Private | 215                    | 1,059,893,185                           |
| 15 | Yiğit Akü Malzemeleri Nakliyat Turizm İnşaat San. ve Tic. A.Ş.                       | Private | 238                    | 986,229,247                             |
| 16 | -  | Private | 253                    | _                                       |
| 17 | -  | Private | 311                    | _                                       |
| 18 | Sersim Dayanıklı Tüketim Malları San. ve Tic. Koll. Şti. İbrahim ve Mustafa Ustaoğlu | Private | 314                    | 753,905,787                             |
| 19 | Leoni Kablo ve Teknolojileri San. ve Tic. Ltd. Şti.                                  | Private | 322                    | 740,561,910                             |
| 20 | Femaş Metal San. ve Tic. A.Ş.  | Private | 337                    | 719,371,193                             |
| 21 | Pamukkale Kablo San. ve Tic. A.Ş.  | Private | 357                    | 679,076,612                             |
| 22 | Aksa Jeneratör Sanayi A.Ş.   | Private | 386                    | 642,553,994                             |
| 23 | Balıkesir Elektromekanik Sanayi Tesisleri A.Ş.                                       | Private | 404                    | 609,297,087                             |
| 24 | Legrand Elektrik Sanayi A.Ş.   | Private | 416                    | 587,779,623                             |
| 25 | Emas Makina Sanayi A.Ş.  | Private | 430                    | 562,558,117                             |
| 26 | ENPAY Endüstriyel Pazarlama ve Yatırım A.Ş.  | Private | 440                    | 551,319,696                             |
| 27 | Odelo Otomotiv Aydınlatma A.Ş.   | Private | 441                    | 548,875,094                             |
| 28 | -  | Private | 443                    | -                                       |
| 29 | Atom Kablo San. ve Tic. A.Ş.   | Private | 456                    | 529,404,761                             |
| 30 | Teksan Jeneratör Elektrik San. ve Tic. A.Ş.  | Private | 473                    | 509,516,715                             |

| 28 | Manufacture of machinery and equipment N.E.C.                | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|--|---------|------------------------|---|
| 1  | Türk Traktör ve Ziraat Makineleri A.Ş.                       | Private | 56                     | 3,294,932,820                           |
| 2  | Federal Mogul Powertrain Otomotiv A.Ş.                       | Private | 133                    | 1,632,723,455                           |
| 3  | Daikin Isıtma ve Soğutma Sistemleri San. Tic. A.Ş.           | Private | 175                    | 1,260,677,511                           |
| 4  | Bosch Rexroth Otomasyon San. ve Tic. A.Ş.                    | Private | 181                    | 1,196,325,163                           |
| 5  | Hidromek-Hidrolik ve Mekanik Makina İmalat San. ve Tic. A.Ş. | Private | 195                    | 1,130,914,464                           |
| 6  | Klimasan Klima San. ve Tic. A.Ş.                             | Private | 231                    | 1,007,267,060                           |
| 7  | -  | Private | 239                    | -                                       |
| 8  | Durmazlar Makina San. ve Tic. A.Ş.                           | Private | 279                    | 842,736,663                             |
| 9  | Ortadoğu Rulman San. ve Tic. A.Ş.                            | Private | 326                    | 734,123,742                             |
| 10 | ÇİMTAŞ Çelik İmalat Montaj ve Tesisat A.Ş.                   | Private | 376                    | 653,876,298                             |
| 11 | Torun Bakır Alaşımları Metal San. ve Tic. A.Ş.               | Private | 485                    | 493,962,421                             |
| 12 | Buga Otis Asansör San. ve Tic. A.Ş.                          | Private | 493                    | 490,072,145                             |

| 29 | Manufacture of motor vehicles, trailers and semi-trailers    |         |     |                |
|----|--|---------|-----|----------------|
| 1  | Ford Otomotiv Sanayi A.Ş.                                    | Private | 2   | 37,070,563,066 |
| 2  | Toyota Otomotiv Sanayi Türkiye A.Ş.                          | Private | 3   | 25,850,659,907 |
| 3  | Oyak-Renault Otomobil Fabrikaları A.Ş.                       | Private | 4   | 24,635,365,339 |
| 4  | TOFAŞ Türk Otomobil Fabrikası A.Ş.                           | Private | 7   | 17,214,311,459 |
| 5  | Hyundai Assan Otomotiv San. ve Tic. A.Ş.                     | Private | 12  | 10,903,560,018 |
| 6  | Mercedes-Benz Türk A.Ş.                                      | Private | 14  | 9,943,691,164  |
| 7  | Bosch San. ve Tic. A.Ş.                                      | Private | 31  | 5,235,877,230  |
| 8  | BMC Otomotiv San. ve Tic. A.Ş.                               | Private | 51  | 3,396,379,700  |
| 9  | MAN Türkiye A.Ş.   | Private | 60  | 3,118,994,638  |
| 10 | -  | Private | 84  | -              |
| 11 | Otokar Otomotiv ve Savunma Sanayi A.Ş.                       | Private | 92  | 2,182,370,896  |
| 12 | Autoliv Cankor Otomotiv Emniyet Sistemleri San. ve Tic. A.Ş. | Private | 99  | 2,098,945,656  |
| 13 | Maxion İnci Jant Sanayi A.Ş.                                 | Private | 115 | 1,812,660,300  |
| 14 | Beyçelik Gestamp Otomotiv Sanayi A.Ş.                        | Private | 116 | 1,810,679,524  |
| 15 | Karsan Otomotiv San. ve Tic. A.Ş.                            | Private | 146 | 1,500,333,196  |

|    |   | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|---|---------|------------------------|---|
| 16 | CMS Jant ve Makina Sanayii A.Ş.                         | Private | 149                    | 1,477,053,416                           |
| 17 | -   | Private | 152                    | -                                       |
| 18 | Aunde Teknik Tekstil San. ve Tic. A.Ş.                  | Private | 171                    | 1,293,762,128                           |
| 19 | Tırsan Treyler San. ve Tic. A.Ş.                        | Private | 173                    | 1,279,692,300                           |
| 20 | Nurol Makina ve Sanayi A.Ş.                             | Private | 179                    | 1,215,865,020                           |
| 21 | Anadolu Isuzu Otomotiv San. ve Tic. A.Ş.                | Private | 180                    | 1,210,820,863                           |
| 22 | Toyota Boshoku Türkiye Otomotiv San. ve Tic. A.Ş.       | Private | 187                    | 1,174,850,775                           |
| 23 | Hema Endüstri A.Ş.                                      | Private | 221                    | 1,023,162,717                           |
| 24 | CMS Jant Sanayi A.Ş.                                    | Private | 223                    | 1,018,814,139                           |
| 25 | Assan Hanil Otomotiv San. ve Tic. A.Ş.                  | Private | 234                    | 1,004,367,619                           |
| 26 | Farplas Otomotiv A.Ş.                                   | Private | 245                    | 956,162,056                             |
| 27 | Coşkunöz Metal Form Makina Endüstri ve Ticaret A.Ş.     | Private | 261                    | 893,446,616                             |
| 28 | Temsa Ulaşım Araçları San. ve Tic. A.Ş.                 | Private | 269                    | 874,566,777                             |
| 29 | Yazaki Otomotiv Yan San. ve Tic. A.Ş.                   | Private | 273                    | 868,757,683                             |
| 30 | Chassis Brakes International Otomotiv San. ve Tic. A.Ş. | Private | 274                    | 863,230,770                             |
| 31 | AYD Otomotiv Endüstri San. ve Tic. A.Ş.                 | Private | 278                    | 845,475,275                             |
| 32 | Teknorot Otomotiv Ürünleri San. ve Tic. A.Ş.            | Private | 312                    | 755,435,225                             |
| 33 | Stackpole International Otomotiv Ürünleri Ltd. Şti.     | Private | 313                    | 754,839,242                             |
| 34 | Ege Endüstri ve Ticaret A.Ş.                            | Private | 331                    | 724,932,323                             |
| 35 | Beyçelik Gestamp Şasi Otomotiv Sanayi A.Ş.              | Private | 344                    | 707,555,776                             |
| 36 | Yarış Kabin San. ve Tic. A.Ş.                           | Private | 351                    | 687,197,927                             |
| 37 | Aptiv Turkey Teknoloji Hizmetleri Ltd. Şti.             | Private | 352                    | 685,192,109                             |
| 38 | Nursan Kablo Donanımları San. ve Tic. A.Ş.              | Private | 363                    | 666,858,428                             |
| 39 | Tirsan Kardan San. ve Tic. A.Ş.                         | Private | 395                    | 636,030,418                             |
| 40 | Maxion Jantaş Jant San. ve Tic. A.Ş.                    | Private | 412                    | 595,353,654                             |
| 41 | Standard Profil Ege Otomotiv San. ve Tic. A.Ş.          | Private | 419                    | 583,135,609                             |
| 42 | Kalibre Boru San. ve Tic. A.Ş.                          | Private | 444                    | 546,741,825                             |
| 43 | Jantsa Jant San. ve Tic. A.Ş.                           | Private | 460                    | 520,705,976                             |
| 44 | -   | Private | 481                    | -                                       |
| 45 | Murat Ticaret Kablo Sanayi A.Ş.                         | Private | 487                    | 492,970,335                             |
| 46 | OPSAN Orijinal Sac Parça San. ve Tic. A.Ş.              | Private | 490                    | 491,141,364                             |

| 30 | Manufacture of other transport equipment                           | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|--|---------|------------------------|---|
| 1  | TUSAŞ-Türk Havacılık ve Uzay Sanayii A.Ş.                          | Private | 18                     | 8,677,894,242                           |
| 2  | Tusaş Motor Sanayii A.Ş.   | Private | 94                     | 2,174,890,126                           |
| 3  | FNSS Savunma Sistemleri A.Ş.                                       | Private | 105                    | 1,970,237,793                           |
| 4  | Tersan Tersanecilik San. ve Tic. A.Ş.                              | Private | 248                    | 951,625,792                             |
| 5  | Alp Havacılık San. ve Tic. A.Ş.                                    | Private | 256                    | 910,051,978                             |
| 6  | RMK Marine Gemi Yapım Sanayii ve Deniz Taşımacılığı İşletmesi A.Ş. | Private | 379                    | 652,284,830                             |

| 31 | Manufacture of furniture                 |         |     |               |
|----|--|---------|-----|---------------|
| 1  | İstikbal Mobilya San. ve Tic. A.Ş.       | Private | 147 | 1,495,758,961 |
| 2  | Bellona Mobilya San. ve Tic. A.Ş.        | Private | 166 | 1,316,255,332 |
| 3  | YATAŞ Yatak ve Yorgan San. Tic. A.Ş.     | Private | 258 | 904,608,420   |
| 4  | Doğtaş Kelebek Mobilya San. ve Tic. A.Ş. | Private | 482 | 495,239,544   |

| 32 | Other manufacturing<br>32.1-Manufacture of jewelery, spark plug articles and related products |         |     |             |
|----|---|---------|-----|-------------|
| 1  | -   | Private | 9   | _           |
| 2  | Arpaş İhracat İthalat ve Pazarlama A.Ş.   | Private | 241 | 970,228,970 |
| 3  | Dünya Uluslararası Mücevherat ve Kuyumculuk San. ve Tic. A.Ş.                                 | Private | 277 | 856,684,941 |
| 4  | Onsa Rafineri A.Ş.  | Private | 366 | 664,782,051 |
| 5  | Mioro Hediyelik Eşya San. ve Tic. A.Ş.  | Private | 387 | 642,230,889 |

| 35 | Electricity, gas, steam and air conditioning supply | Sectors | Rank in<br>ISO Top 500 | Production-based<br>Sales<br>(Net) (TL) |
|----|---|---------|------------------------|---|
| 1  | EÜAŞ Elektrik Üretim A.Ş. Genel Müdürlüğü           | Public  | 19                     | 8,515,825,488                           |
| 2  | Eren Enerji Elektrik Üretim A.Ş.                    | Private | 32                     | 5,142,855,672                           |
| 3  | Enerjisa Enerji Üretim A.Ş.                         | Private | 34                     | 4,788,222,730                           |
| 4  | İçdaş Elektrik Enerjisi Üretim ve Yatırım A.Ş.      | Private | 63                     | 2,952,193,096                           |
| 5  | Atlas Enerji Üretim A.Ş.                            | Private | 88                     | 2,283,175,406                           |
| 6  | Akenerji Elektrik Üretim A.Ş.                       | Private | 134                    | 1,629,961,131                           |
| 7  | Soma Termik Santral Elektrik Üretim A.Ş.            | Private | 164                    | 1,327,337,326                           |
| 8  | Zorlu Doğal Elektrik Üretimi A.Ş.                   | Private | 201                    | 1,106,676,033                           |
| 9  | RWE & Turcas Güney Elektrik Üretim A.Ş.             | Private | 218                    | 1,040,458,703                           |
| 10 | Park Termik Elektrik San. ve Tic. A.Ş.              | Private | 243                    | 961,187,801                             |
| 11 | -   | Private | 307                    | -                                       |
| 12 | Sanko Enerji San. ve Tic. A.Ş.                      | Private | 356                    | 679,641,719                             |
| 13 | Silopi Elektrik Üretim A.Ş.                         | Private | 365                    | 665,776,484                             |
| 14 | Kangal Termik Santral Elektrik Üretim A.Ş.          | Private | 371                    | 657,789,975                             |
| 15 | İzdemir Enerji Elektrik Üretim A.Ş.                 | Private | 388                    | 641,985,266                             |
| 16 | Maren Maraş Elektrik Üretim San. ve Tic. A.Ş.       | Private | 494                    | 489,516,226                             |

## ALPHABETICAL RANKING

## SHOWING CAPITAL DISTRIBUTION, ECONOMIC ACTIVITY CODES AND RANKS IN THE PUBLIC OR PRIVATE SECTOR

|  |         | Economic  | Economic                          | Rank in |                 |        | Capital Distribution |         |                    |  |
|--|---------|-----------|-----------------------------------|---------|-----------------|--------|----------------------|---------|--------------------|--|
| A  | Sector  | Code Code | Activity<br>Code<br>(ISIC Rev. 2) | Private | Overall<br>Rank | Public | Private              | Foreign | Publicly<br>Traded |  |
| Abalıoğlu Tarımsal Üretim A.Ş.   | Private | 10        | 311                               | 162     | 170             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Abalıoğlu Yağ San. ve Tic. A.Ş.  | Private | 10        | 311                               | 121     | 128             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Abalıoğlu Yem-Soya ve Tekstil Sanayi A.Ş.                                  | Private | 10        | 311                               | 84      | 91              | 0.00   | 100.00               | 0.00    | 0.00               |  |
| ABC Deterjan San. ve Tic. A.Ş.   | Private | 20        | 352                               | 410     | 418             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Abdi İbrahim İlaç San. ve Tic. A.Ş.  | Private | 21        | 352                               | 90      | 97              | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Abdioğulları Plastik ve Ambalaj Sanayi A.Ş.                                | Private | 13        | 321                               | 341     | 349             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Adana Çimento Sanayii T.A.Ş.   | Private | 23        | 369                               | 445     | 453             | 0.00   | 57.77                | 0.00    | 42.23              |  |
| Adopen Plastik ve İnşaat Sanayi A.Ş.                                       | Private | 22        | 356                               | 310     | 318             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Agrobest Grup Tarım İlaçları Tohumculuk İmalat İth. İhr. San. ve Tic. A.Ş. | Private | 20        | 352                               | 416     | 424             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Agromey Gıda ve Yem San. Tic. A.Ş.   | Private | 10        | 311                               | 425     | 433             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| AGT Ağaç San. ve Tic. A.Ş.   | Private | 16        | 331                               | 190     | 198             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Ağır Haddecilik A.Ş.   | Private | 24        | 371                               | 325     | 333             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Akbaşlar Tekstil Enerji San. ve Tic. A.Ş.                                  | Private | 13        | 321                               | 356     | 364             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Akçansa Çimento San. ve Tic. A.Ş.  | Private | 23        | 369                               | 120     | 127             | 0.00   | 39.72                | 39.72   | 20.56              |  |
| Akdeniz Kimya San. ve Tic. A.Ş.  | Private | 20        | 351                               | 247     | 255             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Akenerji Elektrik Üretim A.Ş.  | Private | 35        | 400                               | 126     | 134             | 0.00   | 37.36                | 37.36   | 25.28              |  |
| Ak-Kim Kimya San. ve Tic. A.Ş.   | Private | 20        | 351                               | 244     | 252             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Akpa Alüminyum San. ve Tic. A.Ş.   | Private | 24        | 372                               | 443     | 451             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| AKSA Akrilik Kimya Sanayii A.Ş.  | Private | 20        | 352                               | 43      | 46              | 0.00   | 58.31                | 0.00    | 41.69              |  |
| Aksa Jeneratör Sanayi A.Ş.   | Private | 27        | 383                               | 378     | 386             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Akyem Adana Yem Yağ Biodizel Tarım ve San. Tic. A.Ş.                       | Private | 10        | 311                               | 232     | 240             | 0.00   | 100.00               | 0.00    | 0.00               |  |

|   |         | Economic                          | Economic                          | Rank in<br>Public/ |                 |        | Capital Distribution |         |                    |
|---|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|--------|----------------------|---------|--------------------|
|   | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public | Private              | Foreign | Publicly<br>Traded |
| Alp Havacılık San. ve Tic. A.Ş.                                   | Private | 30                                | 384                               | 248                | 256             | 0.00   | 50.00                | 50.00   | 0.00               |
| Altek Döküm Hadde Mamulleri San. ve Tic. A.Ş.                     | Private | 24                                | 372                               | 258                | 266             | 0.00   | 100.00               | 0.00    | 0.00               |
| Altınmarka Gıda San. ve Tic. A.Ş.                                 | Private | 10                                | 311                               | 115                | 122             | 0.00   | 100.00               | 0.00    | 0.00               |
| Amylum Nişasta San. ve Tic. A.Ş.                                  | Private | 10                                | 311                               | 419                | 427             | 0.00   | 0.00                 | 100.00  | 0.00               |
| Anadolu Cam Sanayii A.Ş.  | Private | 23                                | 362                               | 79                 | 85              | 0.00   | 78.28                | 0.00    | 21.72              |
| Anadolu Efes Biracılık ve Malt Sanayii A.Ş.                       | Private | 11                                | 313                               | 145                | 153             | 0.00   | 43.05                | 24.00   | 32.95              |
| Anadolu Isuzu Otomotiv San. ve Tic. A.Ş.                          | Private | 29                                | 384                               | 172                | 180             | 0.00   | 55.77                | 29.75   | 14.48              |
| Ankara Ofis Yem Gıda ve Makina San. Tic. A.Ş.                     | Private | 10                                | 311                               | 340                | 348             | 0.00   | 100.00               | 0.00    | 0.00               |
| ANKUTSAN Antalya Kutu Sanayi Oluklu Mukavva Kağıt Tic. A.Ş.       | Private | 17                                | 341                               | 322                | 330             | 0.00   | 100.00               | 0.00    | 0.00               |
| Aptiv Turkey Teknoloji Hizmetleri Ltd. Şti.                       | Private | 29                                | 384                               | 344                | 352             | 0.00   | 0.00                 | 100.00  | 0.00               |
| Arçelik A.Ş.  | Private | 27                                | 383                               | 6                  | 6               | 0.00   | 74.85                | 0.00    | 25.15              |
| Arıkan Mensucat San. ve Tic. A.Ş.                                 | Private | 13                                | 321                               | 489                | 497             | 0.00   | 100.00               | 0.00    | 0.00               |
| Armada Gıda Tic. San. A.Ş.  | Private | 10                                | 311                               | 398                | 406             | 0.00   | 100.00               | 0.00    | 0.00               |
| Arpaş İhracat İthalat ve Pazarlama A.Ş.                           | Private | 32.1                              | 390                               | 233                | 241             | 0.00   | 100.00               | 0.00    | 0.00               |
| Arslan Alüminyum A.Ş.   | Private | 24                                | 372                               | 274                | 282             | 0.00   | 100.00               | 0.00    | 0.00               |
| Arslantürk Tarım Ürünleri San. İhr. ve İth. A.Ş.                  | Private | 10                                | 311                               | 391                | 399             | 0.00   | 100.00               | 0.00    | 0.00               |
| ASAŞ Alüminyum San. ve Tic. A.Ş.                                  | Private | 24                                | 372                               | 60                 | 65              | 0.00   | 100.00               | 0.00    | 0.00               |
| Aselsan Elektronik San. ve Tic. A.Ş.                              | Private | 26                                | 385                               | 11                 | 11              | 0.00   | 74.20                | 0.00    | 25.80              |
| Asil Çelik San. ve Tic. A.Ş.                                      | Private | 24                                | 371                               | 112                | 119             | 0.00   | 100.00               | 0.00    | 0.00               |
| Assan Alüminyum San. ve Tic. A.Ş.                                 | Private | 24                                | 372                               | 34                 | 35              | 0.00   | 100.00               | 0.00    | 0.00               |
| Assan Hanil Otomotiv San. ve Tic. A.Ş.                            | Private | 29                                | 384                               | 226                | 234             | 0.00   | 60.00                | 40.00   | 0.00               |
| Astor Transformatör Enerji Turizm İnşaat ve Petrol San. Tic. A.Ş. | Private | 27                                | 383                               | 207                | 215             | 0.00   | 100.00               | 0.00    | 0.00               |
| Aşkale Çimento Sanayi T.A.Ş.                                      | Private | 23                                | 369                               | 347                | 355             | 0.00   | 100.00               | 0.00    | 0.00               |
| Atakaş Çelik San. ve Tic. A.Ş.                                    | Private | 25                                | 381                               | 75                 | 81              | 0.00   | 100.00               | 0.00    | 0.00               |
| Ateş Çelik İnşaat Taahhüt Proje Mühendislik San. ve Tic. A.Ş.     | Private | 25                                | 381                               | 414                | 422             | 0.00   | 100.00               | 0.00    | 0.00               |
| Atlas Enerji Üretim A.Ş.  | Private | 35                                | 400                               | 82                 | 88              | 0.00   | 100.00               | 0.00    | 0.00               |
| Atom Kablo San. ve Tic. A.Ş.                                      | Private | 27                                | 383                               | 448                | 456             | 0.00   | 100.00               | 0.00    | 0.00               |
| ATT Tekstil San. ve Tic. A.Ş.                                     | Private | 13                                | 321                               | 446                | 454             | 0.00   | 100.00               | 0.00    | 0.00               |
| Aunde Teknik Tekstil San. ve Tic. A.Ş.                            | Private | 29                                | 384                               | 163                | 171             | 0.00   | 50.00                | 50.00   | 0.00               |
| Autoliv Cankor Otomotiv Emniyet Sistemleri San. ve Tic. A.Ş.      | Private | 29                                | 384                               | 92                 | 99              | 0.00   | 0.00                 | 100.00  | 0.00               |
| Aves Enerji Yağ ve Gıda Sanayi A.Ş.                               | Private | 10                                | 311                               | 267                | 275             | 0.00   | 100.00               | 0.00    | 0.00               |

|  |         | Economic                          | Economic                          | Rank in<br>Public/ |                 |        | Capital Di | stribution |                    |
|--|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|--------|------------|------------|--------------------|
|  | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public | Private    | Foreign    | Publicly<br>Traded |
| AYD Otomotiv Endüstri San. ve Tic. A.Ş.          | Private | 29                                | 384                               | 270                | 278             | 0.00   | 100.00     | 0.00       | 0.00               |
| Aydın Mensucat Döşemelik Kumaş San. ve Tic. A.Ş. | Private | 13                                | 321                               | 492                | 500             | 0.00   | 100.00     | 0.00       | 0.00               |
| Aygaz A.Ş.                                       | Private | 19                                | 353                               | 21                 | 22              | 0.00   | 75.73      | 0.00       | 24.27              |
| Aynes Gıda San. ve Tic. A.Ş.                     | Private | 10                                | 311                               | 189                | 197             | 0.00   | 100.00     | 0.00       | 0.00               |

## B

| BAGFAŞ Bandırma Gübre Fabrikaları A.Ş.                      | Private | 20 | 351 | 262 | 270 | 0.00 | 41.02  | 0.00   | 58.98 |
|---|---------|----|-----|-----|-----|------|--------|--------|-------|
| Bak Ambalaj San. ve Tic. A.Ş.                               | Private | 18 | 342 | 487 | 495 | 0.00 | 51.41  | 0.00   | 48.59 |
| Balıkesir Elektromekanik Sanayi Tesisleri A.Ş.              | Private | 27 | 383 | 396 | 404 | 0.00 | 100.00 | 0.00   | 0.00  |
| Balsu Gıda San. ve Tic. A.Ş.                                | Private | 10 | 311 | 194 | 202 | 0.00 | 100.00 | 0.00   | 0.00  |
| Banvit Bandırma Vitaminli Yem Sanayi A.Ş.                   | Private | 10 | 311 | 54  | 58  | 0.00 | 0.00   | 91.71  | 8.29  |
| Başhan Tarımsal Ürünleri Pazarlama San. ve Dış Tic. A.Ş.    | Private | 10 | 311 | 155 | 163 | 0.00 | 100.00 | 0.00   | 0.00  |
| Baştuğ Metalurji Sanayi A.Ş.                                | Private | 24 | 371 | 44  | 47  | 0.00 | 100.00 | 0.00   | 0.00  |
| Bayer Türk Kimya Sanayii Ltd. Şti.                          | Private | 20 | 352 | 212 | 220 | 0.00 | 0.00   | 100.00 | 0.00  |
| Baykan Denim Konfeksiyon A.Ş.                               | Private | 14 | 322 | 468 | 476 | 0.00 | 100.00 | 0.00   | 0.00  |
| Baykan Moda A.Ş.  | Private | 14 | 322 | 451 | 459 | 0.00 | 100.00 | 0.00   | 0.00  |
| Baymak Makina San. ve Tic. A.Ş.                             | Private | 25 | 381 | 252 | 260 | 0.00 | 0.00   | 100.00 | 0.00  |
| Bekaert İzmit Çelik Kord San. ve Tic. A.Ş.                  | Private | 24 | 371 | 373 | 381 | 0.00 | 0.00   | 100.00 | 0.00  |
| Bekaert Kartepe Çelik Kord San. ve Tic. A.Ş.                | Private | 24 | 371 | 458 | 466 | 0.00 | 100.00 | 0.00   | 0.00  |
| Bellona Mobilya San. ve Tic. A.Ş.                           | Private | 31 | 332 | 158 | 166 | 0.00 | 100.00 | 0.00   | 0.00  |
| Beşler Makarna Un İrmik Gıda San. ve Tic. A.Ş.              | Private | 10 | 311 | 257 | 265 | 0.00 | 100.00 | 0.00   | 0.00  |
| Betek Boya ve Kimya Sanayi A.Ş.                             | Private | 20 | 352 | 157 | 165 | 0.00 | 0.33   | 99.67  | 0.00  |
| Beyçelik Gestamp Otomotiv Sanayi A.Ş.                       | Private | 29 | 384 | 109 | 116 | 0.00 | 50.00  | 50.00  | 0.00  |
| Beyçelik Gestamp Şasi Otomotiv Sanayi A.Ş.                  | Private | 29 | 384 | 336 | 344 | 0.00 | 99.99  | 0.01   | 0.00  |
| BEYPİ Beypazarı Tarımsal Üretim Pazarlama San. ve Tic. A.Ş. | Private | 10 | 311 | 93  | 100 | 0.00 | 100.00 | 0.00   | 0.00  |
| Beyteks Tekstil San. ve Tic. A.Ş.                           | Private | 13 | 321 | 256 | 264 | 0.00 | 100.00 | 0.00   | 0.00  |
| Bifa Bisküvi ve Gıda Sanayi A.Ş.                            | Private | 10 | 311 | 178 | 186 | 0.00 | 100.00 | 0.00   | 0.00  |
| Biska Tekstil San. ve Tic. A.Ş.                             | Private | 13 | 321 | 383 | 391 | 0.00 | 100.00 | 0.00   | 0.00  |
|   |         |    |     |     |     |      |        |        |       |

|  |         | Economic                          | Economic                          | Rank in<br>Public/ |                 |        | Capital Di | stribution |                    |
|--|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|--------|------------|------------|--------------------|
|  | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public | Private    | Foreign    | Publicly<br>Traded |
| BMC Otomotiv San. ve Tic. A.Ş.                     | Private | 29                                | 384                               | 47                 | 51              | 0.00   | 50.10      | 49.90      | 0.00               |
| Boğaziçi Beton San. ve Tic. A.Ş.                   | Private | 23                                | 369                               | 370                | 378             | 0.00   | 100.00     | 0.00       | 0.00               |
| Borçelik Çelik San. Tic. A.Ş.                      | Private | 24                                | 371                               | 26                 | 27              | 0.00   | 50.00      | 50.00      | 0.00               |
| Borusan Mannesmann Boru San. ve Tic. A.Ş.          | Private | 24                                | 371                               | 74                 | 80              | 0.00   | 73.48      | 6.67       | 19.85              |
| Bosch Rexroth Otomasyon San. ve Tic. A.Ş.          | Private | 28                                | 382                               | 173                | 181             | 0.00   | 0.00       | 100.00     | 0.00               |
| Bosch San. ve Tic. A.Ş.                            | Private | 29                                | 384                               | 30                 | 31              | 0.00   | 0.00       | 100.00     | 0.00               |
| Bosch Termoteknik Isıtma ve Klima San. Tic. A.Ş.   | Private | 25                                | 381                               | 73                 | 79              | 0.00   | 0.00       | 100.00     | 0.00               |
| Bossa Ticaret ve Sanayi İşletmeleri T.A.Ş.         | Private | 13                                | 321                               | 339                | 347             | 0.00   | 87.81      | 0.00       | 12.19              |
| Boyçelik Metal San. ve Tic. A.Ş.                   | Private | 24                                | 371                               | 309                | 317             | 0.00   | 100.00     | 0.00       | 0.00               |
| Boyteks Tekstil San. ve Tic. A.Ş.                  | Private | 13                                | 321                               | 214                | 222             | 0.00   | 100.00     | 0.00       | 0.00               |
| BRİSA Bridgestone Sabancı Lastik San. ve Tic. A.Ş. | Private | 22                                | 355                               | 50                 | 54              | 0.00   | 46.13      | 43.63      | 10.24              |
| BSH Ev Aletleri San. ve Tic. A.Ş.                  | Private | 27                                | 383                               | 19                 | 20              | 0.00   | 0.00       | 99.98      | 0.02               |
| Buga Otis Asansör San. ve Tic. A.Ş.                | Private | 28                                | 382                               | 485                | 493             | 0.00   | 40.50      | 59.50      | 0.00               |
| Bunge Gıda San. ve Tic. A.Ş.                       | Private | 10                                | 311                               | 81                 | 87              | 0.00   | 0.00       | 100.00     | 0.00               |
| Bupiliç Entegre Gıda San. Tic. A.Ş.                | Private | 10                                | 311                               | 335                | 343             | 0.00   | 100.00     | 0.00       | 0.00               |

## C

| C.P. Standart Gıda San. ve Tic. A.Ş.                    | Private | 10 | 311 | 97  | 104 | 0.00 | 0.00   | 100.00 | 0.00  |
|---|---------|----|-----|-----|-----|------|--------|--------|-------|
| Cargill Tarım ve Gıda San. Tic. A.Ş.                    | Private | 10 | 311 | 123 | 131 | 0.00 | 0.00   | 100.00 | 0.00  |
| Chassis Brakes International Otomotiv San. ve Tic. A.Ş. | Private | 29 | 384 | 266 | 274 | 0.00 | 0.00   | 100.00 | 0.00  |
| Cimtas Boru İmalatları ve Tic. Ltd. Şti.                | Private | 24 | 371 | 405 | 413 | 0.00 | 50.00  | 50.00  | 0.00  |
| CMS Jant Sanayi A.Ş.                                    | Private | 29 | 384 | 215 | 223 | 0.00 | 100.00 | 0.00   | 0.00  |
| CMS Jant ve Makina Sanayii A.Ş.                         | Private | 29 | 384 | 141 | 149 | 0.00 | 100.00 | 0.00   | 0.00  |
| Coca-Cola İçecek A.Ş.                                   | Private | 11 | 313 | 42  | 45  | 0.00 | 50.26  | 20.09  | 29.65 |
| Coşkunöz Metal Form Makina Endüstri ve Ticaret A.Ş.     | Private | 29 | 384 | 253 | 261 | 0.00 | 100.00 | 0.00   | 0.00  |
|   |         |    |     |     |     |      |        |        |       |

|  |         | Economic                          | Economic                          | Rank in<br>Public/ |                 |        | Capital Di | stribution |                    |
|--|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|--------|------------|------------|--------------------|
| Ç  | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public | Private    | Foreign    | Publicly<br>Traded |
| Çağ Çelik Demir ve Çelik Endüstri A.Ş.     | Private | 24                                | 371                               | 324                | 332             | 0.00   | 100.00     | 0.00       | 0.00               |
| Çalık Denim Tekstil San. ve Tic. A.Ş.      | Private | 13                                | 321                               | 219                | 227             | 0.00   | 100.00     | 0.00       | 0.00               |
| Çamlı Yem Besicilik San. ve Tic. A.Ş.      | Private | 10                                | 311                               | 384                | 392             | 0.00   | 100.00     | 0.00       | 0.00               |
| Çamsan Entegre Ağaç San. ve Tic. A.Ş.      | Private | 16                                | 331                               | 242                | 250             | 0.00   | 100.00     | 0.00       | 0.00               |
| Çay İşletmeleri Genel Müdürlüğü            | Public  | 10                                | 311                               | 6                  | 78              | 100.00 | 0.00       | 0.00       | 0.00               |
| Çayeli Bakır İşletmeleri A.Ş.              | Private | 07                                | 210                               | 447                | 455             | 0.00   | 0.00       | 100.00     | 0.00               |
| Çayırova Boru San. ve Tic. A.Ş.            | Private | 24                                | 371                               | 319                | 327             | 0.00   | 100.00     | 0.00       | 0.00               |
| Çekok Gıda San. ve Tic. A.Ş.               | Private | 10                                | 311                               | 201                | 209             | 0.00   | 100.00     | 0.00       | 0.00               |
| ÇEMTAŞ Çelik Makina San. ve Tic. A.Ş.      | Private | 24                                | 371                               | 345                | 353             | 0.00   | 57.73      | 0.00       | 42.27              |
| Çınar Boru Profil San. ve Tic. A.Ş.        | Private | 24                                | 371                               | 289                | 297             | 0.00   | 100.00     | 0.00       | 0.00               |
| Çimko Çimento ve Beton San. Tic. A.Ş.      | Private | 23                                | 369                               | 249                | 257             | 0.00   | 100.00     | 0.00       | 0.00               |
| Çimsa Çimento San. ve Tic. A.Ş.            | Private | 23                                | 369                               | 148                | 156             | 0.00   | 63.52      | 0.00       | 36.48              |
| ÇİMTAŞ Çelik İmalat Montaj ve Tesisat A.Ş. | Private | 28                                | 382                               | 368                | 376             | 0.00   | 100.00     | 0.00       | 0.00               |
| Çolakoğlu Metalurji A.Ş.                   | Private | 24                                | 372                               | 13                 | 13              | 0.00   | 100.00     | 0.00       | 0.00               |

#### D

| Daikin Isıtma ve Soğutma Sistemleri San. Tic. A.Ş.          | Private | 28 | 382 | 167 | 175 | 0.00 | 0.00   | 100.00 | 0.00  |
|---|---------|----|-----|-----|-----|------|--------|--------|-------|
| Demir Export A.Ş.   | Private | 08 | 210 | 453 | 461 | 0.00 | 100.00 | 0.00   | 0.00  |
| Deva Holding A.Ş.   | Private | 21 | 352 | 150 | 158 | 0.00 | 0.00   | 82.20  | 17.80 |
| Diler Demir Çelik Endüstri ve Ticaret A.Ş.                  | Private | 24 | 371 | 56  | 61  | 0.00 | 100.00 | 0.00   | 0.00  |
| Dinarsu İmalat ve Ticaret T.A.Ş.                            | Private | 13 | 321 | 273 | 281 | 0.00 | 100.00 | 0.00   | 0.00  |
| Doğtaş Kelebek Mobilya San. ve Tic. A.Ş.                    | Private | 31 | 332 | 474 | 482 | 0.00 | 53.17  | 0.00   | 46.83 |
| Doğuş Çay ve Gıda Maddeleri Üretim Pazarlama İth. İhr. A.Ş. | Private | 10 | 311 | 180 | 188 | 0.00 | 100.00 | 0.00   | 0.00  |
| Doğuş Yiyecek ve İçecek Üretim San. Tic. A.Ş.               | Private | 10 | 311 | 293 | 301 | 0.00 | 100.00 | 0.00   | 0.00  |
| Döktaş Dökümcülük Tic. ve San. A.Ş.                         | Private | 24 | 372 | 205 | 213 | 0.00 | 96.17  | 0.00   | 3.83  |
| Durak Fındık San. ve Tic. A.Ş.                              | Private | 10 | 311 | 177 | 185 | 0.00 | 100.00 | 0.00   | 0.00  |
| Durmazlar Makina San. ve Tic. A.Ş.                          | Private | 28 | 382 | 271 | 279 | 0.00 | 100.00 | 0.00   | 0.00  |
| Durum Gıda San. ve Tic. A.Ş.                                | Private | 10 | 311 | 450 | 458 | 0.00 | 0.00   | 100.00 | 0.00  |
|   |         |    |     |     |     |      |        |        |       |

|   |         | Economic                          | Economic                          | Rank in<br>Public/ |                 |        | Capital Di | istribution |                    |
|---|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|--------|------------|-------------|--------------------|
|   | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public | Private    | Foreign     | Publicly<br>Traded |
| Dünya Uluslararası Mücevherat ve Kuyumculuk San. ve Tic. A.Ş. | Private | 32.1                              | 390                               | 269                | 277             | 0.00   | 100.00     | 0.00        | 0.00               |
| Düzce Cam San. ve Tic. A.Ş.                                   | Private | 23                                | 362                               | 333                | 341             | 0.00   | 100.00     | 0.00        | 0.00               |
| DYO Boya Fabrikaları San. ve Tic. A.Ş.                        | Private | 20                                | 352                               | 199                | 207             | 0.00   | 74.53      | 0.00        | 25.47              |

## E

| E.R. Yem Gıda Tarım Ürünleri San. ve Tic. Ltd. Şti. | Private | 10 | 311 | 441 | 449 | 0.00 | 100.00 | 0.00  | 0.00   |
|---|---------|----|-----|-----|-----|------|--------|-------|--------|
| Eczacıbaşı Tüketim Ürünleri San. ve Tic. A.Ş.       | Private | 17 | 341 | 104 | 111 | 0.00 | 100.00 | 0.00  | 0.00   |
| Eczacıbaşı Yapı Gereçleri San. ve Tic. A.Ş.         | Private | 23 | 361 | 151 | 159 | 0.00 | 100.00 | 0.00  | 0.00   |
| Ege Çelik Endüstrisi San. ve Tic. A.Ş.              | Private | 24 | 371 | 239 | 247 | 0.00 | 100.00 | 0.00  | 0.00   |
| Ege Endüstri ve Ticaret A.Ş.                        | Private | 29 | 384 | 323 | 331 | 0.00 | 65.33  | 0.00  | 34.67  |
| Ege Kimya San. ve Tic. A.Ş.                         | Private | 20 | 351 | 478 | 486 | 0.00 | 100.00 | 0.00  | 0.00   |
| Ege Profil Tic. ve San. A.Ş.                        | Private | 22 | 356 | 280 | 288 | 0.00 | 0.00   | 95.88 | 4.12   |
| Ekinciler Demir ve Çelik Sanayi A.Ş.                | Private | 24 | 371 | 107 | 114 | 0.00 | 100.00 | 0.00  | 0.00   |
| Eksun Gıda Tarım San. ve Tic. A.Ş.                  | Private | 10 | 311 | 412 | 420 | 0.00 | 100.00 | 0.00  | 0.00   |
| Elba Basınçlı Döküm Sanayii A.Ş.                    | Private | 25 | 381 | 283 | 291 | 0.00 | 100.00 | 0.00  | 0.00   |
| Elita Gıda San. ve Tic. A.Ş.                        | Private | 10 | 311 | 264 | 272 | 0.00 | 100.00 | 0.00  | 0.00   |
| Elvan Gıda San. ve Tic. A.Ş.                        | Private | 10 | 311 | 228 | 236 | 0.00 | 100.00 | 0.00  | 0.00   |
| Emas Makina Sanayi A.Ş.                             | Private | 27 | 383 | 422 | 430 | 0.00 | 100.00 | 0.00  | 0.00   |
| Enerjisa Enerji Üretim A.Ş.                         | Private | 35 | 400 | 33  | 34  | 0.00 | 100.00 | 0.00  | 0.00   |
| Enka Süt ve Gıda Mamülleri San. ve Tic. A.Ş.        | Private | 10 | 311 | 476 | 484 | 0.00 | 100.00 | 0.00  | 0.00   |
| ENPAY Endüstriyel Pazarlama ve Yatırım A.Ş.         | Private | 27 | 383 | 432 | 440 | 0.00 | 100.00 | 0.00  | 0.00   |
| Erak Giyim San. ve Tic. A.Ş.                        | Private | 14 | 322 | 385 | 393 | 0.00 | 100.00 | 0.00  | 0.00   |
| Er-Bakır Elektrolitik Bakır Mamulleri A.Ş.          | Private | 24 | 372 | 27  | 28  | 0.00 | 100.00 | 0.00  | 0.00   |
| ERBOSAN Erciyas Boru San. ve Tic. A.Ş.              | Private | 24 | 371 | 392 | 400 | 0.00 | 0.00   | 0.00  | 100.00 |
| Erciyas Çelik Boru Sanayi A.Ş.                      | Private | 24 | 371 | 351 | 359 | 0.00 | 100.00 | 0.00  | 0.00   |
| Erdem Soft Tekstil San. ve Tic. Ltd. Şti.           | Private | 13 | 321 | 457 | 465 | 0.00 | 100.00 | 0.00  | 0.00   |
| Erdemir Çelik Servis Merkezi San. ve Tic. A.Ş.      | Private | 24 | 371 | 64  | 69  | 0.00 | 100.00 | 0.00  | 0.00   |
| Erdemir Madencilik San. ve Tic. A.Ş.                | Private | 07 | 210 | 160 | 168 | 0.00 | 100.00 | 0.00  | 0.00   |
| Ereğli Demir ve Çelik Fabrikaları T.A.Ş.            | Private | 24 | 371 | 10  | 10  | 0.00 | 52.37  | 0.00  | 47.63  |
| Eren Enerji Elektrik Üretim A.Ş.                    | Private | 35 | 400 | 31  | 32  | 0.00 | 100.00 | 0.00  | 0.00   |
|   | 1 1     |    |     | •   |     | •    | •      |       |        |

|  |         | Economic                          | Economic                          | Rank in<br>Public/ |                 | <b>Capital Distribution</b> |         |         |                    |  |
|--|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|-----------------------------|---------|---------|--------------------|--|
|  | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public                      | Private | Foreign | Publicly<br>Traded |  |
| Erikli Su ve Meşrubat San. ve Tic. A.Ş.                        | Private | 11                                | 313                               | 238                | 246             | 0.00                        | 0.00    | 100.00  | 0.00               |  |
| Eroğlu Giyim San. Tic. A.Ş.                                    | Private | 14                                | 322                               | 484                | 492             | 0.00                        | 100.00  | 0.00    | 0.00               |  |
| Esan Eczacıbaşı Endüstriyel Hammaddeler San. ve Tic. A.Ş.      | Private | 07                                | 210                               | 118                | 125             | 0.00                        | 100.00  | 0.00    | 0.00               |  |
| Et ve Süt Kurumu Genel Müdürlüğü                               | Public  | 10                                | 311                               | 8                  | 130             | 100.00                      | 0.00    | 0.00    | 0.00               |  |
| Eti Alüminyum A.Ş.   | Private | 24                                | 372                               | 135                | 143             | 0.00                        | 100.00  | 0.00    | 0.00               |  |
| Eti Bakır A.Ş.   | Private | 07                                | 210                               | 35                 | 38              | 0.00                        | 100.00  | 0.00    | 0.00               |  |
| Eti Elektrometalurji A.Ş.                                      | Private | 24                                | 371                               | 488                | 496             | 0.00                        | 100.00  | 0.00    | 0.00               |  |
| Eti Gıda San. ve Tic. A.Ş.                                     | Private | 10                                | 311                               | 32                 | 33              | 0.00                        | 100.00  | 0.00    | 0.00               |  |
| Eti Krom A.Ş.  | Private | 07                                | 210                               | 313                | 321             | 0.00                        | 100.00  | 0.00    | 0.00               |  |
| Eti Maden İşletmeleri Genel Müdürlüğü                          | Public  | 20                                | 351                               | 2                  | 36              | 100.00                      | 0.00    | 0.00    | 0.00               |  |
| Eti Soda Üretim Paz. Nak. ve Elektrik Üretim San. ve Tic. A.Ş. | Private | 08                                | 210                               | 96                 | 103             | 26.00                       | 74.00   | 0.00    | 0.00               |  |
| Europap Tezol Kağıt San. ve Tic. A.Ş.                          | Private | 17                                | 341                               | 393                | 401             | 0.00                        | 100.00  | 0.00    | 0.00               |  |
| EÜAŞ Elektrik Üretim A.Ş. Genel Müdürlüğü                      | Public  | 35                                | 400                               | 1                  | 19              | 100.00                      | 0.00    | 0.00    | 0.00               |  |

## F

| Farplas Otomotiv A.Ş.                   | Private | 29 | 384 | 237 | 245 | 0.00 | 100.00 | 0.00   | 0.00  |
|---|---------|----|-----|-----|-----|------|--------|--------|-------|
| Federal Mogul Powertrain Otomotiv A.Ş.  | Private | 28 | 382 | 125 | 133 | 0.00 | 50.00  | 50.00  | 0.00  |
| Felda Iffco Gıda San. ve Tic. A.Ş.      | Private | 10 | 311 | 461 | 469 | 0.00 | 0.00   | 100.00 | 0.00  |
| Femaş Metal San. ve Tic. A.Ş.           | Private | 27 | 383 | 329 | 337 | 0.00 | 100.00 | 0.00   | 0.00  |
| Flokser Tekstil San. ve Tic. A.Ş.       | Private | 13 | 321 | 413 | 421 | 0.00 | 100.00 | 0.00   | 0.00  |
| FNSS Savunma Sistemleri A.Ş.            | Private | 30 | 384 | 98  | 105 | 0.00 | 51.00  | 49.00  | 0.00  |
| Ford Otomotiv Sanayi A.Ş.               | Private | 29 | 384 | 2   | 2   | 0.00 | 41.07  | 41.04  | 17.89 |
| Form Sünger ve Yatak San. Tic. A.Ş.     | Private | 22 | 356 | 401 | 409 | 0.00 | 100.00 | 0.00   | 0.00  |
| Frimpeks Kimya ve Etiket San. Tic. A.Ş. | Private | 17 | 341 | 389 | 397 | 0.00 | 100.00 | 0.00   | 0.00  |
|   |         |    |     |     |     |      |        |        |       |

|   |         | Economic                          | Economic                          | Rank in<br>Public/ |                 |        | Capital Di | stribution |                    |
|---|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|--------|------------|------------|--------------------|
| G   | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public | Private    | Foreign    | Publicly<br>Traded |
| Gamateks Tekstil San. ve Tic. A.Ş.                              | Private | 13                                | 321                               | 442                | 450             | 0.00   | 100.00     | 0.00       | 0.00               |
| Gazi Metal Mamülleri San. ve Tic. A.Ş.                          | Private | 24                                | 371                               | 287                | 295             | 0.00   | 100.00     | 0.00       | 0.00               |
| Gedik Tavukçuluk ve Tarım Ürünleri Tic. San. A.Ş.               | Private | 10                                | 311                               | 154                | 162             | 0.00   | 100.00     | 0.00       | 0.00               |
| Gemlik Gübre Sanayii A.Ş.                                       | Private | 20                                | 351                               | 406                | 414             | 0.00   | 100.00     | 0.00       | 0.00               |
| Georg Fischer Hakan Plastik Boru ve Profil San. Tic. A.Ş.       | Private | 22                                | 356                               | 424                | 432             | 0.00   | 0.00       | 100.00     | 0.00               |
| Gizem Seramik Frit ve Glazür San. ve Tic. A.Ş.                  | Private | 20                                | 352                               | 470                | 478             | 0.00   | 100.00     | 0.00       | 0.00               |
| Goodyear Lastikleri T.A.Ş.                                      | Private | 22                                | 355                               | 91                 | 98              | 0.00   | 0.00       | 74.60      | 25.40              |
| Göknur Gıda Maddeleri Enerji İmalat İth. İhr. Tic. ve San. A.Ş. | Private | 10                                | 311                               | 295                | 303             | 0.00   | 16.50      | 83.50      | 0.00               |
| Göliplik Şeremet Tekstil San. ve Tic. A.Ş.                      | Private | 13                                | 321                               | 462                | 470             | 0.00   | 100.00     | 0.00       | 0.00               |
| Gönenli Süt ve Süt Ürünleri Gıda San. ve Tic. A.Ş.              | Private | 10                                | 311                               | 203                | 211             | 0.00   | 100.00     | 0.00       | 0.00               |
| Gübre Fabrikaları T.A.Ş.  | Private | 20                                | 351                               | 188                | 196             | 0.00   | 74.59      | 0.00       | 25.41              |
| Gülsan Sentetik Dokuma San. ve Tic. A.Ş.                        | Private | 13                                | 321                               | 76                 | 82              | 0.00   | 100.00     | 0.00       | 0.00               |
| Gümüşdoğa Su Ürünleri Üretim İhracat ve İthalat A.Ş.            | Private | 10                                | 311                               | 128                | 136             | 0.00   | 100.00     | 0.00       | 0.00               |
| Güney Çelik Hasır ve Demir Mamülleri San. Tic. A.Ş.             | Private | 25                                | 381                               | 418                | 426             | 0.00   | 100.00     | 0.00       | 0.00               |
| Gürsoy Yem Gıda ve Hayvancılık San. Tic. A.Ş.                   | Private | 10                                | 311                               | 463                | 471             | 0.00   | 100.00     | 0.00       | 0.00               |

## H

| Has Çelik San. ve Tic. A.Ş.         Private         24         371         315         323         0.00         100.00         0                                  | .00 0.00<br>.00 0.00<br>.00 0.00 |
|---|----------------------------------|
| 3 3 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1   | .00 0.00                         |
| Hasçelik Kablo San. ve Tic. A.Ş.         Private         27         383         153         161         0.00         100.00         000                           |                                  |
|   | 00 0.00                          |
| Hastavuk Gıda Tarım Hayvancılık San. ve Tic. A.Ş.         Private         10         311         220         228         0.00         100.00         000          | .00 0.00                         |
| HAVELSAN Hava Elektronik San. ve Tic. A.Ş.         Private         26         385         132         140         0.00         100.00         0                   | .00 0.00                         |
| Hayat Kimya Sanayi A.Ş.         Private         20         352         36         39         0.00         100.00         0  | .00 0.00                         |
| Hektaş Ticaret T.A.Ş.         Private         20         352         374         382         0.00         53.81         0   | .00 46.19                        |
| Hema Endüstri A.Ş.         Private         29         384         213         221         0.00         100.00         0   | .00 0.00                         |
| HES Hacılar Elektrik San. ve Tic. A.Ş.         Private         27         383         101         108         0.00         100.00         0                       | .00 0.00                         |
| Hidromek-Hidrolik ve Mekanik Makina İmalat San. ve Tic. A.Ş.         Private         28         382         187         195         0.00         100.00         0 | .00 0.00                         |
| HT Solar Enerji A.Ş. Private 26 383 183 191 0.00 15.00 85   | .00 0.00                         |
| Hugo Boss Tekstil Sanayi Ltd. Şti.         Private         14         322         222         230         0.00         0.00         100                           | .00 0.00                         |
| Hyundai Assan Otomotiv San. ve Tic. A.Ş.         Private         29         384         12         12         0.00         30.00         70                       | .00 0.00                         |

|   |         |                                   | Economic                          | Rank in<br>Public/ |                 | Capital Distribution |         |         |                    |  |
|---|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|----------------------|---------|---------|--------------------|--|
| 1                                       | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public               | Private | Foreign | Publicly<br>Traded |  |
| Indorama Ventures Corlu Pet Sanayi A.Ş. | Private | 20                                | 351                               | 99                 | 106             | 0.00                 | 0.00    | 100.00  | 0.00               |  |
| ISS Hazır Yemek Üretim ve Hizmet A.Ş.   | Private | 10                                | 311                               | 354                | 362             | 0.00                 | 100.00  | 0.00    | 0.00               |  |
| Işıl Tekstil San. ve Tic. Ltd. Şti.     | Private | 13                                | 321                               | 382                | 390             | 0.00                 | 100.00  | 0.00    | 0.00               |  |

## İ.

| İçdaş Çelik Enerji Tersane ve Ulaşım Sanayi A.Ş. | Private | 24 | 371 | 16  | 16  | 0.00 | 100.00 | 0.00  | 0.00  |
|--|---------|----|-----|-----|-----|------|--------|-------|-------|
| İçdaş Elektrik Enerjisi Üretim ve Yatırım A.Ş.   | Private | 35 | 400 | 58  | 63  | 0.00 | 100.00 | 0.00  | 0.00  |
| İGSAŞ-İstanbul Gübre Sanayii A.Ş.                | Private | 20 | 351 | 134 | 142 | 0.00 | 100.00 | 0.00  | 0.00  |
| İmbat Madencilik Enerji Turizm San. ve Tic. A.Ş. | Private | 05 | 210 | 216 | 224 | 0.00 | 100.00 | 0.00  | 0.00  |
| İnci GS Yuasa Akü San. ve Tic. A.Ş.              | Private | 27 | 383 | 175 | 183 | 0.00 | 50.00  | 50.00 | 0.00  |
| İpragaz A.Ş.                                     | Private | 19 | 353 | 49  | 53  | 0.00 | 0.12   | 99.88 | 0.00  |
| İskenderun Demir ve Çelik A.Ş.                   | Private | 24 | 371 | 8   | 8   | 0.00 | 94.87  | 0.00  | 5.13  |
| İskur Boya Tekstil Tic. ve San. A.Ş.             | Private | 13 | 321 | 426 | 434 | 0.00 | 100.00 | 0.00  | 0.00  |
| İskur Tekstil Enerji Tic. ve San. A.Ş.           | Private | 13 | 321 | 281 | 289 | 0.00 | 100.00 | 0.00  | 0.00  |
| İstikbal Mobilya San. ve Tic. A.Ş.               | Private | 31 | 332 | 139 | 147 | 0.00 | 100.00 | 0.00  | 0.00  |
| İzdemir Enerji Elektrik Üretim A.Ş.              | Private | 35 | 400 | 380 | 388 | 0.00 | 100.00 | 0.00  | 0.00  |
| İzmir Demir Çelik Sanayi A.Ş.                    | Private | 24 | 371 | 51  | 55  | 0.00 | 78.37  | 0.00  | 21.63 |
| İzocam Tic. ve San. A.Ş.                         | Private | 23 | 362 | 481 | 489 | 0.00 | 61.16  | 0.00  | 38.84 |
|  |         |    |     |     |     |      |        |       |       |

## J

| Jantsa Jant San. ve Tic. A.Ş.  | Private | 29 | 384 | 452 | 460 | 0.00 | 80.29 | 0.00   | 19.71 |
|--------------------------------|---------|----|-----|-----|-----|------|-------|--------|-------|
| Jotun Boya San. ve Tic. A.Ş.   | Private | 20 | 352 | 288 | 296 | 0.00 | 0.00  | 100.00 | 0.00  |
| JTI Tütün Ürünleri Sanayi A.Ş. | Private | 12 | 314 | 70  | 75  | 0.00 | 0.00  | 100.00 | 0.00  |

|  |         | Economic                          | Economic                          | Rank in<br>Public/ |                 |        | Capital Di | stribution |                    |
|--|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|--------|------------|------------|--------------------|
| К  | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public | Private    | Foreign    | Publicly<br>Traded |
| Kadooğlu Yağ San. ve Tic. A.Ş.                               | Private | 10                                | 311                               | 296                | 304             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kahramanmaraş Kağıt San. ve Tic. A.Ş.                        | Private | 17                                | 341                               | 321                | 329             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kalde Klima Orta Basınç Fittings ve Valf Sanayi A.Ş.         | Private | 22                                | 356                               | 471                | 479             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kale Kilit ve Kalıp Sanayi A.Ş.                              | Private | 25                                | 381                               | 417                | 425             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kalibre Boru San. ve Tic. A.Ş.                               | Private | 29                                | 384                               | 436                | 444             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kaltun Madencilik Sanayi Nakliye ve Akaryakıt Ticaret A.Ş.   | Private | 08                                | 210                               | 456                | 464             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kangal Termik Santral Elektrik Üretim A.Ş.                   | Private | 35                                | 400                               | 363                | 371             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kansai Altan Boya San. ve Tic. A.Ş.                          | Private | 20                                | 352                               | 254                | 262             | 0.00   | 49.00      | 51.00      | 0.00               |
| Kaptan Demir Çelik Endüstrisi ve Ticaret A.Ş.                | Private | 24                                | 371                               | 66                 | 71              | 0.00   | 100.00     | 0.00       | 0.00               |
| Kardemir Haddecilik San. ve Tic. A.Ş.                        | Private | 24                                | 371                               | 200                | 208             | 0.00   | 100.00     | 0.00       | 0.00               |
| KARDEMİR Karabük Demir Çelik San. ve Tic. A.Ş.               | Private | 24                                | 371                               | 25                 | 26              | 0.00   | 0.00       | 0.00       | 100.00             |
| Karel Elektronik San. ve Tic. A.Ş.                           | Private | 26                                | 383                               | 420                | 428             | 0.00   | 69.05      | 0.00       | 30.95              |
| Karizma Beşler Et-Gıda San. ve Tic. A.Ş.                     | Private | 10                                | 311                               | 491                | 499             | 0.00   | 100.00     | 0.00       | 0.00               |
| Karsan Otomotiv San. ve Tic. A.Ş.                            | Private | 29                                | 384                               | 138                | 146             | 0.00   | 63.46      | 0.00       | 36.54              |
| Kartal Halı Tekstil San. ve Tic. A.Ş.                        | Private | 13                                | 321                               | 300                | 308             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kartonsan Karton San. ve Tic. A.Ş.                           | Private | 17                                | 341                               | 362                | 370             | 0.00   | 78.75      | 0.00       | 21.25              |
| Kasar ve Dual Tekstil Sanayii A.Ş.                           | Private | 13                                | 321                               | 469                | 477             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kastamonu Entegre Ağaç San. ve Tic. A.Ş.                     | Private | 16                                | 331                               | 41                 | 44              | 0.00   | 100.00     | 0.00       | 0.00               |
| Kayseri Şeker Fabrikası A.Ş.                                 | Private | 10                                | 311                               | 117                | 124             | 11.07  | 88.93      | 0.00       | 0.00               |
| Kazan Soda Elektrik Üretim A.Ş.                              | Private | 08                                | 210                               | 59                 | 64              | 0.00   | 100.00     | 0.00       | 0.00               |
| KÇS Kahramanmaraş Çimento Beton San. ve Mad. İşl. A.Ş.       | Private | 23                                | 369                               | 298                | 306             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kent Gıda Maddeleri San. ve Tic. A.Ş.                        | Private | 10                                | 311                               | 246                | 254             | 0.00   | 0.00       | 99.46      | 0.54               |
| Keskinoğlu Tavukçuluk ve Damızlık İşletmeleri San. Tic. A.Ş. | Private | 10                                | 311                               | 317                | 325             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kılıç Deniz Ürünleri Üretimi İhr. İth. ve Tic. A.Ş.          | Private | 10                                | 311                               | 142                | 150             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kimteks Poliüretan San. ve Tic. A.Ş.                         | Private | 20                                | 351                               | 342                | 350             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kipaş Kağıt Sanayi İşletmeleri A.Ş.                          | Private | 17                                | 341                               | 202                | 210             | 0.00   | 100.00     | 0.00       | 0.00               |
| Kipaş Mensucat İşletmeleri A.Ş.                              | Private | 13                                | 321                               | 80                 | 86              | 0.00   | 100.00     | 0.00       | 0.00               |
| Klimasan Klima San. ve Tic. A.Ş.                             | Private | 28                                | 382                               | 223                | 231             | 0.00   | 61.01      | 0.00       | 38.99              |
| Kocaer Haddecilik San. ve Tic. A.Ş.                          | Private | 24                                | 371                               | 122                | 129             | 0.00   | 100.00     | 0.00       | 0.00               |
| Koç Metalurji A.Ş.   | Private | 24                                | 371                               | 307                | 315             | 0.00   | 100.00     | 0.00       | 0.00               |
| Koçak Farma İlaç ve Kimya Sanayi A.Ş.                        | Private | 21                                | 352                               | 143                | 151             | 0.00   | 100.00     | 0.00       | 0.00               |

|  |         | Economic                          | Economic                          | Rank in<br>Public/ |                 | Capital Distribution |         |         |                    |  |  |
|--|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|----------------------|---------|---------|--------------------|--|--|
|  | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public               | Private | Foreign | Publicly<br>Traded |  |  |
| Konveyör Beyaz Eşya ve Otomotiv Yan San. Tic. A.Ş. | Private | 25                                | 381                               | 454                | 462             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Konya Şeker San. ve Tic. A.Ş.                      | Private | 10                                | 311                               | 45                 | 49              | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Kordsa Teknik Tekstil A.Ş.                         | Private | 13                                | 321                               | 111                | 118             | 0.00                 | 71.11   | 0.00    | 28.89              |  |  |
| Korozo Ambalaj San. ve Tic. A.Ş.                   | Private | 22                                | 356                               | 152                | 160             | 0.00                 | 15.00   | 85.00   | 0.00               |  |  |
| Korteks Mensucat San. ve Tic. A.Ş.                 | Private | 20                                | 352                               | 102                | 109             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Koruma Klor Alkali San. ve Tic. A.Ş.               | Private | 20                                | 351                               | 260                | 268             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Kozlu Gıda İmalat San. Tic. ve Taşımacılık A.Ş.    | Private | 10                                | 311                               | 365                | 373             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Köksan Pet ve Plastik Ambalaj San. ve Tic. A.Ş.    | Private | 22                                | 356                               | 94                 | 101             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Kroman Çelik Sanayii A.Ş.                          | Private | 24                                | 371                               | 38                 | 41              | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Kronospan Orman Ürünleri San. ve Tic. A.Ş.         | Private | 16                                | 331                               | 390                | 398             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Küçükçalık Tekstil San. ve Tic. A.Ş.               | Private | 13                                | 321                               | 369                | 377             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |

L

| Legrand Elektrik Sanayi A.Ş.                        | Private | 27 | 383 | 408 | 416 | 0.00 | 0.01   | 99.99  | 0.00 |
|---|---------|----|-----|-----|-----|------|--------|--------|------|
| Leoni Kablo ve Teknolojileri San. ve Tic. Ltd. Şti. | Private | 27 | 383 | 314 | 322 | 0.00 | 5.00   | 95.00  | 0.00 |
| Lesaffre Turquie Mayacılık Üretim ve Ticaret A.Ş.   | Private | 10 | 312 | 278 | 286 | 0.00 | 0.00   | 100.00 | 0.00 |
| Lidersan Sağlık ve Gıda Ürünleri A.Ş.               | Private | 14 | 322 | 326 | 334 | 0.00 | 100.00 | 0.00   | 0.00 |
| Lila Kağıt San. ve Tic. A.Ş.                        | Private | 17 | 341 | 243 | 251 | 0.00 | 100.00 | 0.00   | 0.00 |
| Limak Çimento San. ve Tic. A.Ş.                     | Private | 23 | 369 | 140 | 148 | 0.00 | 100.00 | 0.00   | 0.00 |

| Μ  |         |    |     |    |    |        |      |       |      |
|--|---------|----|-----|----|----|--------|------|-------|------|
| Makina ve Kimya Endüstrisi Kurumu (M.K.E.K.) Genel Müdürlüğü | Public  | 25 | 381 | 7  | 90 | 100.00 | 0.00 | 0.00  | 0.00 |
| MAN Türkiye A.Ş.   | Private | 29 | 384 | 55 | 60 | 0.00   | 0.01 | 99.99 | 0.00 |

|   |         | Economic                          | Economic                          | Rank in<br>Public/ |                 |        | Capital Di | istribution |                    |
|---|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|--------|------------|-------------|--------------------|
|   | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public | Private    | Foreign     | Publicly<br>Traded |
| Maren Maraş Elektrik Üretim San. ve Tic. A.Ş.           | Private | 35                                | 400                               | 486                | 494             | 0.00   | 100.00     | 0.00        | 0.00               |
| Matesa Tekstil San. ve Tic. A.Ş.                        | Private | 13                                | 321                               | 375                | 383             | 0.00   | 100.00     | 0.00        | 0.00               |
| Maxion İnci Jant Sanayi A.Ş.                            | Private | 29                                | 384                               | 108                | 115             | 0.00   | 40.00      | 60.00       | 0.00               |
| Maxion Jantaş Jant San. ve Tic. A.Ş.                    | Private | 29                                | 384                               | 404                | 412             | 0.00   | 40.00      | 60.00       | 0.00               |
| Medcem Madencilik ve Yapı Malzemeleri San. ve Tic. A.Ş. | Private | 23                                | 369                               | 297                | 305             | 0.00   | 100.00     | 0.00        | 0.00               |
| Mega Metal San. ve Tic. A.Ş.                            | Private | 24                                | 372                               | 149                | 157             | 0.00   | 100.00     | 0.00        | 0.00               |
| Melike Tekstil San. ve Tic. A.Ş.                        | Private | 13                                | 321                               | 161                | 169             | 0.00   | 100.00     | 0.00        | 0.00               |
| Mem Tekstil San. ve Tic. A.Ş.                           | Private | 13                                | 321                               | 224                | 232             | 0.00   | 100.00     | 0.00        | 0.00               |
| Memişoğlu Tarım Ürünleri Ticaret Ltd. Şti.              | Private | 10                                | 311                               | 204                | 212             | 0.00   | 100.00     | 0.00        | 0.00               |
| Menderes Tekstil San. ve Tic. A.Ş.                      | Private | 13                                | 321                               | 191                | 199             | 0.00   | 53.12      | 0.00        | 46.88              |
| Mercedes-Benz Türk A.Ş.                                 | Private | 29                                | 384                               | 14                 | 14              | 7.96   | 7.05       | 84.99       | 0.00               |
| Merinos Halı San. ve Tic. A.Ş.                          | Private | 13                                | 321                               | 113                | 120             | 0.00   | 100.00     | 0.00        | 0.00               |
| Mescier Demir Çelik San. ve Tic. A.Ş.                   | Private | 24                                | 371                               | 217                | 225             | 0.00   | 100.00     | 0.00        | 0.00               |
| Mey Alkollü İçkiler San. ve Tic. A.Ş.                   | Private | 11                                | 313                               | 388                | 396             | 0.00   | 100.00     | 0.00        | 0.00               |
| Milangaz LPG Dağıtım Tic. ve San. A.Ş.                  | Private | 19                                | 353                               | 37                 | 40              | 0.00   | 100.00     | 0.00        | 0.00               |
| Mioro Hediyelik Eşya San. ve Tic. A.Ş.                  | Private | 32.1                              | 390                               | 379                | 387             | 0.00   | 100.00     | 0.00        | 0.00               |
| Mitaş Endüstri San. Tic. A.Ş.                           | Private | 25                                | 381                               | 174                | 182             | 0.00   | 100.00     | 0.00        | 0.00               |
| MMK Metalurji San. Tic. ve Liman İşletmeciliği A.Ş.     | Private | 24                                | 371                               | 57                 | 62              | 0.00   | 0.00       | 100.00      | 0.00               |
| Modern Karton San. ve Tic. A.Ş.                         | Private | 17                                | 341                               | 71                 | 76              | 0.00   | 100.00     | 0.00        | 0.00               |
| Modern Oluklu Mukavva Ambalaj San. ve Tic. A.Ş.         | Private | 17                                | 341                               | 103                | 110             | 0.00   | 100.00     | 0.00        | 0.00               |
| Mondi Tire Kutsan Kağıt ve Ambalaj Sanayi A.Ş.          | Private | 17                                | 341                               | 197                | 205             | 0.00   | 0.00       | 79.15       | 20.85              |
| Murat Ticaret Kablo Sanayi A.Ş.                         | Private | 29                                | 384                               | 479                | 487             | 0.00   | 100.00     | 0.00        | 0.00               |
| Mutlu Akü ve Malzemeleri Sanayii A.Ş.                   | Private | 27                                | 383                               | 147                | 155             | 0.00   | 100.00     | 0.00        | 0.00               |
| Mutlu Makarnacılık San. ve Tic. A.Ş.                    | Private | 10                                | 311                               | 211                | 219             | 0.00   | 100.00     | 0.00        | 0.00               |

| N     |                                     |     |
|-------|-------------------------------------|-----|
| Nadir | Metal Rafineri San. ve <sup>-</sup> | Tic |

| Nadir Metal Rafineri San. ve Tic. A.Ş.     | Private | 24 | 372 | 40  | 43  | 0.00 | 100.00 | 0.00  | 0.00 |
|--|---------|----|-----|-----|-----|------|--------|-------|------|
| Naksan Plastik ve Enerji San. ve Tic. A.Ş. | Private | 22 | 356 | 182 | 190 | 0.00 | 100.00 | 0.00  | 0.00 |
| Namet Gıda San. ve Tic. A.Ş.               | Private | 10 | 311 | 83  | 89  | 0.00 | 60.76  | 39.24 | 0.00 |

|   |         | Economic                          | Economic                          | Rank in<br>Public/ |                 | Capital Distribution |         |         |                    |  |  |
|---|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|----------------------|---------|---------|--------------------|--|--|
|   | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public               | Private | Foreign | Publicly<br>Traded |  |  |
| Net Haddecilik San. ve Tic. Ltd. Şti.                 | Private | 24                                | 371                               | 437                | 445             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Nev Saç Metal Sanayi İnşaat Nakliye ve Tic. Ltd. Şti. | Private | 24                                | 371                               | 440                | 448             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Nexans Türkiye Endüstri ve Ticaret A.Ş.               | Private | 27                                | 383                               | 198                | 206             | 0.00                 | 0.00    | 100.00  | 0.00               |  |  |
| Nitto Bento Bantçılık San. ve Tic. A.Ş.               | Private | 17                                | 341                               | 360                | 368             | 0.00                 | 0.00    | 100.00  | 0.00               |  |  |
| Nobel İlaç San. ve Tic. A.Ş.                          | Private | 21                                | 352                               | 234                | 242             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Noksel Çelik Boru Sanayi A.Ş.                         | Private | 24                                | 371                               | 301                | 309             | 0.00                 | 60.00   | 40.00   | 0.00               |  |  |
| Norm Cıvata San. ve Tic. A.Ş.                         | Private | 25                                | 381                               | 236                | 244             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Nuh Çimento Sanayi A.Ş.                               | Private | 23                                | 369                               | 241                | 249             | 0.00                 | 84.23   | 0.00    | 15.77              |  |  |
| Nuh'un Ankara Makarnası San. ve Tic. A.Ş.             | Private | 10                                | 311                               | 330                | 338             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Nurol Makina ve Sanayi A.Ş.                           | Private | 29                                | 384                               | 171                | 179             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |
| Nursan Kablo Donanımları San. ve Tic. A.Ş.            | Private | 29                                | 384                               | 355                | 363             | 0.00                 | 100.00  | 0.00    | 0.00               |  |  |

## 0

| Private | 10   | 311   | 110  | 117  | 0.00   | 70.00   | 30.00   | 0.00   |
|---------|--|---|--|--|--|---|---|--|
| Private | 27   | 383   | 433  | 441  | 0.00   | 100.00  | 0.00  | 0.00   |
| Private | 17   | 341   | 221  | 229  | 0.00   | 0.00  | 92.97   | 7.03   |
| Private | 10   | 311   | 460  | 468  | 0.00   | 100.00  | 0.00  | 0.00   |
| Private | 32.1   | 390   | 358  | 366  | 0.00   | 100.00  | 0.00  | 0.00   |
| Private | 29   | 384   | 482  | 490  | 0.00   | 100.00  | 0.00  | 0.00   |
| Private | 13   | 321   | 320  | 328  | 0.00   | 100.00  | 0.00  | 0.00   |
| Private | 28   | 382   | 318  | 326  | 0.00   | 96.65   | 3.35  | 0.00   |
| Private | 10   | 311   | 421  | 429  | 0.00   | 0.00  | 100.00  | 0.00   |
| Private | 29   | 384   | 85   | 92   | 0.00   | 72.55   | 0.00  | 27.45  |
| Private | 10   | 311   | 346  | 354  | 0.00   | 100.00  | 0.00  | 0.00   |
| Private | 23   | 369   | 423  | 431  | 0.00   | 100.00  | 0.00  | 0.00   |
| Private | 29   | 384   | 4  | 4  | 0.00   | 49.00   | 51.00   | 0.00   |
|         | <ul> <li>Private</li> e         27         383           Private         17         341           Private         10         311           Private         32.1         390           Private         29         384           Private         13         321           Private         28         382           Private         10         311           Private         28         382           Private         10         311           Private         10         311           Private         29         384           Private         10         311           Private         29         384           Private         29         384           Private         29         384           Private         23         369 | Private         27         383         433           Private         17         341         221           Private         10         311         460           Private         32.1         390         358           Private         32.1         390         358           Private         29         384         482           Private         13         321         320           Private         13         321         320           Private         28         382         318           Private         10         311         421           Private         29         384         85           Private         10         311         346           Private         10         311         346           Private         23         369         423 | Private         27         383         433         441           Private         17         341         221         229           Private         10         311         460         468           Private         32.1         390         358         366           Private         32.1         390         358         366           Private         229         384         482         490           Private         13         321         320         328           Private         13         321         320         328           Private         13         321         320         328           Private         28         382         318         326           Private         10         311         421         429           Private         29         384         85         92           Private         10         311         346         354           Private         23         369         423         431 | Private         27         383         433         441         0.00           Private         17         341         221         229         0.00           Private         10         311         460         468         0.00           Private         32.1         390         358         366         0.00           Private         32.1         390         358         366         0.00           Private         32.1         390         358         366         0.00           Private         32.1         390         358         366         0.00           Private         13         321         320         328         0.00           Private         13         321         320         328         0.00           Private         10         311         421         429         0.00           Private         29         384         85         92         0.00           Private         10         311         346         354         0.00           Private         23         369         423         431         0.00 | Private         27         383         433         441         0.00         100.00           Private         17         341         221         229         0.00         0.00           Private         10         311         460         468         0.00         100.00           Private         32.1         390         358         366         0.00         100.00           Private         32.1         390         358         366         0.00         100.00           Private         32.1         390         358         366         0.00         100.00           Private         229         384         482         490         0.00         100.00           Private         13         321         320         328         0.00         100.00           Private         13         321         320         328         0.00         96.65           Private         10         311         421         429         0.00         72.55           Private         29         384         85         92         0.00         100.00           Private         10         311         346         354         0.00 | Private         27         383         433         441         0.00         100.00         0.00           Private         17         341         221         229         0.00         0.00         92.97           Private         10         311         460         468         0.00         100.00         0.00           Private         32.1         390         358         366         0.00         100.00         0.00           Private         32.1         390         358         366         0.00         100.00         0.00           Private         32.1         390         358         366         0.00         100.00         0.00           Private         32.1         390         358         366         0.00         100.00         0.00           Private         13         321         320         328         0.00         100.00         0.00           Private         13         321         320         328         0.00         96.65         3.35           Private         28         382         318         326         0.00         72.55         0.00           Private         29         384         85 |

## Ö

| Özdilek Ev Tekstil San. ve Tic. A.Ş. | Private | 13 | 321 | 431 | 439 | 0.00 | 100.00 | 0.00 | 0.00 |
|--------------------------------------|---------|----|-----|-----|-----|------|--------|------|------|
| Özer Metal Sanayi A.Ş.               | Private | 24 | 372 | 399 | 407 | 0.00 | 100.00 | 0.00 | 0.00 |
| Özerdem Mensucat San. ve Tic. A.Ş.   | Private | 13 | 321 | 430 | 438 | 0.00 | 100.00 | 0.00 | 0.00 |
| Özgün Gıda San. ve Tic. Ltd. Şti.    | Private | 10 | 311 | 338 | 346 | 0.00 | 100.00 | 0.00 | 0.00 |

|  |         | Economic                          | Economic                          | Rank in<br>Public/ |                 |        | Capital Distribution |         |                    |  |  |
|--|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|--------|----------------------|---------|--------------------|--|--|
|  | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public | Private              | Foreign | Publicly<br>Traded |  |  |
| Öz-Ka Lastik ve Kauçuk San. Tic. A.Ş.      | Private | 22                                | 355                               | 381                | 389             | 0.00   | 100.00               | 0.00    | 0.00               |  |  |
| Özkan Demir Çelik Sanayi A.Ş.              | Private | 24                                | 371                               | 124                | 132             | 0.00   | 100.00               | 0.00    | 0.00               |  |  |
| Öznur Kablo San. ve Tic. A.Ş.              | Private | 27                                | 383                               | 166                | 174             | 0.00   | 100.00               | 0.00    | 0.00               |  |  |
| Öztiryakiler Madeni Eşya San. ve Tic. A.Ş. | Private | 25                                | 381                               | 480                | 488             | 0.00   | 100.00               | 0.00    | 0.00               |  |  |
| Özyaşar Tel ve Galvanizleme Sanayi A.Ş.    | Private | 24                                | 371                               | 439                | 447             | 0.00   | 100.00               | 0.00    | 0.00               |  |  |
| Özyılmaz Fındık Tic. ve San. Ltd. Şti.     | Private | 10                                | 311                               | 449                | 457             | 0.00   | 100.00               | 0.00    | 0.00               |  |  |

## Р

| Pamukkale Kablo San. ve Tic. A.Ş.                                    | Private | 27 | 383 | 349 | 357 | 0.00 | 100.00 | 0.00   | 0.00  |
|--|---------|----|-----|-----|-----|------|--------|--------|-------|
| Panagro Tarım Hayvancılık Gıda San. ve Tic. A.Ş.                     | Private | 10 | 311 | 146 | 154 | 0.00 | 100.00 | 0.00   | 0.00  |
| Park Cam San. ve Tic. A.Ş.   | Private | 23 | 362 | 332 | 340 | 0.00 | 100.00 | 0.00   | 0.00  |
| Park Termik Elektrik San. ve Tic. A.Ş.                               | Private | 35 | 400 | 235 | 243 | 0.00 | 100.00 | 0.00   | 0.00  |
| Paşabahçe Cam San. ve Tic. A.Ş.                                      | Private | 23 | 362 | 159 | 167 | 0.00 | 99.47  | 0.53   | 0.00  |
| PETKİM Petrokimya Holding A.Ş.                                       | Private | 20 | 351 | 17  | 17  | 0.00 | 0.00   | 51.00  | 49.00 |
| Petlas Lastik San. ve Tic. A.Ş.                                      | Private | 22 | 355 | 88  | 95  | 0.03 | 99.97  | 0.00   | 0.00  |
| Peyman Kuruyemiş Gıda Aktariye Kim. Mad. Tarım Ür. San. ve Tic. A.Ş. | Private | 10 | 311 | 455 | 463 | 0.00 | 0.00   | 100.00 | 0.00  |
| Philsa Philip Morris Sabancı Sigara ve Tütüncülük San. ve Tic. A.Ş.  | Private | 12 | 314 | 46  | 50  | 0.00 | 25.00  | 75.00  | 0.00  |
| Pınar Entegre Et ve Un Sanayii A.Ş.                                  | Private | 10 | 311 | 308 | 316 | 0.00 | 67.00  | 0.00   | 33.00 |
| Pınar Süt Mamülleri Sanayii A.Ş.                                     | Private | 10 | 311 | 119 | 126 | 0.00 | 61.41  | 0.00   | 38.59 |
| Pilyem Gıda Tarım San. ve Tic. A.Ş.                                  | Private | 10 | 311 | 427 | 435 | 0.00 | 100.00 | 0.00   | 0.00  |
| Polibak Plastik Film San. ve Tic. A.Ş.                               | Private | 22 | 356 | 208 | 216 | 0.00 | 100.00 | 0.00   | 0.00  |
| Polisan Kansai Boya San. ve Tic. A.Ş.                                | Private | 20 | 352 | 291 | 299 | 0.00 | 50.00  | 50.00  | 0.00  |
| Posco Assan TST Çelik Sanayi A.Ş.                                    | Private | 24 | 371 | 77  | 83  | 0.00 | 30.00  | 70.00  | 0.00  |
| Poyraz Poyraz Fındık Entegre San. ve Tic. A.Ş.                       | Private | 10 | 311 | 361 | 369 | 0.00 | 100.00 | 0.00   | 0.00  |
| Pro Yem San. ve Tic. A.Ş.  | Private | 10 | 311 | 105 | 112 | 0.00 | 100.00 | 0.00   | 0.00  |
| Progıda Tarım Ürünleri San. ve Tic. A.Ş.                             | Private | 10 | 311 | 131 | 139 | 0.00 | 0.00   | 100.00 | 0.00  |
| Prometeon Turkey Endüstriyel ve Ticari Lastikler A.Ş.                | Private | 22 | 355 | 114 | 121 | 0.00 | 0.01   | 99.99  | 0.00  |
|  |         |    |     |     |     |      |        |        |       |

## R

| Ravago Petrokimya Üretim A.Ş.                                 | Private | 20 | 351 | 133 | 141 | 0.00 | 0.00   | 100.00 | 0.00 |
|---|---------|----|-----|-----|-----|------|--------|--------|------|
| Realkom Tekstil Ürünleri Sanayi Pazarlama ve Dış Ticaret A.Ş. | Private | 14 | 322 | 472 | 480 | 0.00 | 100.00 | 0.00   | 0.00 |
| Reka Bitkisel Yağlar San. ve Tic. A.Ş.                        | Private | 10 | 311 | 169 | 177 | 0.00 | 100.00 | 0.00   | 0.00 |
| RMK Marine Gemi Yapım Sanayii ve Deniz Taşımacılığı İşl. A.Ş. | Private | 30 | 384 | 371 | 379 | 0.00 | 100.00 | 0.00   | 0.00 |

|   |         |                                   | Economic                          | Rank in<br>Public/ |     |        | Capital Di | stribution |                    |
|---|---------|-----------------------------------|-----------------------------------|--------------------|-----|--------|------------|------------|--------------------|
|   | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  |     | Public | Private    | Foreign    | Publicly<br>Traded |
| ROKETSAN Roket San. ve Tic. A.Ş.        | Private | 25                                | 381                               | 72                 | 77  | 15.17  | 84.83      | 0.00       | 0.00               |
| RWE & Turcas Güney Elektrik Üretim A.Ş. | Private | 35                                | 400                               | 210                | 218 | 0.00   | 30.16      | 69.84      | 0.00               |

## S

| S.S. Marmara Zeytin Tarım Satış Kooperatifleri Birliği                                  | Private | 10 | 311 | 429 | 437 | 0.00 | 100.00 | 0.00   | 0.00   |
|---|---------|----|-----|-----|-----|------|--------|--------|--------|
| S.S. Trakya Yağlı Tohumlar Tarım Satış Kooperatifleri Birliği                           | Private | 10 | 311 | 129 | 137 | 0.00 | 100.00 | 0.00   | 0.00   |
| Safa Tarım A.Ş.   | Private | 20 | 352 | 467 | 475 | 0.00 | 100.00 | 0.00   | 0.00   |
| Samet Kalıp ve Madeni Eşya San. ve Tic. A.Ş.  | Private | 25 | 381 | 444 | 452 | 0.00 | 100.00 | 0.00   | 0.00   |
| Sanko Enerji San. ve Tic. A.Ş.  | Private | 35 | 400 | 348 | 356 | 0.00 | 100.00 | 0.00   | 0.00   |
| Sanko Tekstil İşletmeleri San. ve Tic. A.Ş.   | Private | 13 | 321 | 89  | 96  | 0.00 | 100.00 | 0.00   | 0.00   |
| Santa Farma İlaç Sanayii A.Ş.   | Private | 21 | 352 | 367 | 375 | 0.00 | 100.00 | 0.00   | 0.00   |
| Sapro Temizlik Ürünleri San. ve Tic. A.Ş.   | Private | 20 | 352 | 402 | 410 | 0.00 | 100.00 | 0.00   | 0.00   |
| Saray Döküm ve Madeni Aksam Sanayi Turizm A.Ş.  | Private | 24 | 372 | 311 | 319 | 0.00 | 100.00 | 0.00   | 0.00   |
| Sarbak Metal Tic. ve San. A.Ş.  | Private | 24 | 372 | 279 | 287 | 0.00 | 100.00 | 0.00   | 0.00   |
| Sarkuysan Elektrolitik Bakır San. ve Tic. A.Ş.  | Private | 24 | 372 | 28  | 29  | 0.00 | 0.00   | 0.00   | 100.00 |
| Sarten Ambalaj San. ve Tic. A.Ş.  | Private | 25 | 381 | 95  | 102 | 0.00 | 85.00  | 15.00  | 0.00   |
| Sasa Polyester Sanayi A.Ş.  | Private | 20 | 352 | 63  | 68  | 0.00 | 84.80  | 0.00   | 15.20  |
| Savola Gıda San. ve Tic. A.Ş.   | Private | 10 | 311 | 251 | 259 | 0.00 | 100.00 | 0.00   | 0.00   |
| Sayınlar Gıda Maddeleri San. ve Tic. A.Ş.   | Private | 10 | 311 | 364 | 372 | 0.00 | 100.00 | 0.00   | 0.00   |
| Selçuk İplik San. ve Tic. A.Ş.  | Private | 13 | 321 | 206 | 214 | 0.00 | 100.00 | 0.00   | 0.00   |
| Sersim Dayanıklı Tüketim Malları San. ve Tic. Koll. Şti.<br>İbrahim ve Mustafa Ustaoğlu | Private | 27 | 383 | 306 | 314 | 0.00 | 100.00 | 0.00   | 0.00   |
| Seval Kablo Aydınlatma Cihazları İth. İhr. San. ve Tic. A.Ş.                            | Private | 27 | 383 | 184 | 192 | 0.00 | 100.00 | 0.00   | 0.00   |
| Sırmagrup İçecek San. ve Tic. A.Ş.  | Private | 11 | 313 | 255 | 263 | 0.00 | 4.33   | 95.67  | 0.00   |
| Silopi Elektrik Üretim A.Ş.   | Private | 35 | 400 | 357 | 365 | 0.00 | 100.00 | 0.00   | 0.00   |
| Sistem Alüminyum San. ve Tic. A.Ş.  | Private | 24 | 372 | 312 | 320 | 0.00 | 100.00 | 0.00   | 0.00   |
| Soda Sanayii A.Ş.   | Private | 20 | 351 | 62  | 67  | 0.00 | 62.02  | 0.00   | 37.98  |
| Sofra Yemek Üretim ve Hizmet A.Ş.   | Private | 10 | 311 | 130 | 138 | 0.00 | 0.00   | 100.00 | 0.00   |
| Soma Termik Santral Elektrik Üretim A.Ş.  | Private | 35 | 400 | 156 | 164 | 0.00 | 100.00 | 0.00   | 0.00   |
| Soyyiğit Gıda San. ve Tic. A.Ş.   | Private | 10 | 312 | 490 | 498 | 0.00 | 100.00 | 0.00   | 0.00   |
| Stackpole International Otomotiv Ürünleri Ltd. Şti.                                     | Private | 29 | 384 | 305 | 313 | 0.00 | 0.00   | 100.00 | 0.00   |
|   |         |    |     |     |     |      |        |        |        |

|   |         | Economic                          | Economic                          | Rank in<br>Public/ |                 |        | Capital Distribution |         |                    |  |  |
|---|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|--------|----------------------|---------|--------------------|--|--|
|   | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public | Private              | Foreign | Publicly<br>Traded |  |  |
| Standard Profil Ege Otomotiv San. ve Tic. A.Ş.                  | Private | 29                                | 384                               | 411                | 419             | 0.00   | 100.00               | 0.00    | 0.00               |  |  |
| Standard Profil Otomotiv San. ve Tic. A.Ş.                      | Private | 22                                | 355                               | 397                | 405             | 0.00   | 0.00                 | 100.00  | 0.00               |  |  |
| Star Rafineri A.Ş.  | Private | 19                                | 353                               | 5                  | 5               | 0.00   | 0.00                 | 100.00  | 0.00               |  |  |
| Sumitomo Rubber AKO Lastik San. ve Tic. A.Ş.                    | Private | 22                                | 355                               | 170                | 178             | 0.00   | 20.00                | 80.00   | 0.00               |  |  |
| Sun Chemical Matbaa Mürekkepleri ve Gereçleri San. ve Tic. A.Ş. | Private | 20                                | 352                               | 334                | 342             | 0.00   | 0.00                 | 100.00  | 0.00               |  |  |
| Sun Tekstil San. ve Tic. A.Ş.                                   | Private | 14                                | 322                               | 196                | 204             | 0.00   | 100.00               | 0.00    | 0.00               |  |  |
| Süper Film Ambalaj San. ve Tic. A.Ş.                            | Private | 22                                | 356                               | 209                | 217             | 0.00   | 100.00               | 0.00    | 0.00               |  |  |
| SÜTAŞ Süt Ürünleri A.Ş.   | Private | 10                                | 311                               | 53                 | 57              | 0.00   | 100.00               | 0.00    | 0.00               |  |  |

## Ş

| Şahinler Metal San. ve Tic. A.Ş.       | Private | 24 | 372 | 294 | 302 | 0.00 | 100.00 | 0.00 | 0.00 |
|--|---------|----|-----|-----|-----|------|--------|------|------|
| Şa-Ra Enerji İnşaat Tic. ve San. A.Ş.  | Private | 25 | 381 | 286 | 294 | 0.00 | 100.00 | 0.00 | 0.00 |
| Şenpiliç Gıda Sanayi A.Ş.              | Private | 10 | 311 | 61  | 66  | 0.00 | 100.00 | 0.00 | 0.00 |
| Şık Makas Giyim San. ve Tic. A.Ş.      | Private | 14 | 322 | 268 | 276 | 0.00 | 100.00 | 0.00 | 0.00 |
| Şireci Tekstil San. ve Tic. A.Ş.       | Private | 13 | 321 | 259 | 267 | 0.00 | 100.00 | 0.00 | 0.00 |
| Şirikçioğlu Mensucat San. ve Tic. A.Ş. | Private | 13 | 321 | 290 | 298 | 0.00 | 100.00 | 0.00 | 0.00 |
| Şölen Çikolata Gıda San. ve Tic. A.Ş.  | Private | 10 | 311 | 127 | 135 | 0.00 | 100.00 | 0.00 | 0.00 |

## T

| T.T.L. Tütün San. ve Dış Tic. A.Ş.                          | Private | 12 | 314 | 328 | 336 | 0.00 | 100.00 | 0.00 | 0.00  |
|---|---------|----|-----|-----|-----|------|--------|------|-------|
| Tadım Gıda Maddeleri San. ve Tic. A.Ş.                      | Private | 10 | 311 | 229 | 237 | 0.00 | 100.00 | 0.00 | 0.00  |
| TARFAŞ Tarımsal Faaliyetler Üretim San. ve Tic. A.Ş.        | Private | 10 | 311 | 395 | 403 | 0.00 | 100.00 | 0.00 | 0.00  |
| Tarım Kredi Yem San. ve Tic. A.Ş.                           | Private | 10 | 311 | 136 | 144 | 0.00 | 100.00 | 0.00 | 0.00  |
| Tat Gıda Sanayi A.Ş.  | Private | 10 | 311 | 186 | 194 | 0.00 | 53.34  | 5.26 | 41.40 |
| Tatmetal Çelik San. ve Tic. A.Ş.                            | Private | 24 | 371 | 69  | 74  | 0.00 | 100.00 | 0.00 | 0.00  |
| Tayeks Dış Ticaret ve Tekstil Sanayi A.Ş.                   | Private | 14 | 322 | 327 | 335 | 0.00 | 100.00 | 0.00 | 0.00  |
| Teklas Kauçuk San. ve Tic. A.Ş.                             | Private | 22 | 355 | 277 | 285 | 0.00 | 100.00 | 0.00 | 0.00  |
| Teknopanel Çatı ve Cephe Panelleri Üretim San. ve Tic. A.Ş. | Private | 23 | 369 | 483 | 491 | 0.00 | 100.00 | 0.00 | 0.00  |
| Teknorot Otomotiv Ürünleri San. ve Tic. A.Ş.                | Private | 29 | 384 | 304 | 312 | 0.00 | 100.00 | 0.00 | 0.00  |
| Teksan Jeneratör Elektrik San. ve Tic. A.Ş.                 | Private | 27 | 383 | 465 | 473 | 0.00 | 100.00 | 0.00 | 0.00  |
| Teksüt Süt Mamülleri San. ve Tic. A.Ş.                      | Private | 10 | 311 | 407 | 415 | 0.00 | 100.00 | 0.00 | 0.00  |

|  |         | Economic                          | Economic                          | Rank in<br>Public/ |                 |        | Capital Di | stribution |                    |
|--|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|--------|------------|------------|--------------------|
|  | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public | Private    | Foreign    | Publicly<br>Traded |
| Temsa Ulaşım Araçları San. ve Tic. A.Ş.              | Private | 29                                | 384                               | 261                | 269             | 0.00   | 0.00       | 100.00     | 0.00               |
| Termo Teknik Tic. ve San. A.Ş.                       | Private | 25                                | 381                               | 377                | 385             | 0.00   | 0.00       | 100.00     | 0.00               |
| Tersan Tersanecilik San. ve Tic. A.Ş.                | Private | 30                                | 384                               | 240                | 248             | 0.00   | 100.00     | 0.00       | 0.00               |
| Teverpan MDF Levha San. ve Tic. A.Ş.                 | Private | 16                                | 331                               | 438                | 446             | 0.00   | 100.00     | 0.00       | 0.00               |
| Tırsan Treyler San. ve Tic. A.Ş.                     | Private | 29                                | 384                               | 165                | 173             | 0.00   | 100.00     | 0.00       | 0.00               |
| Tirsan Kardan San. ve Tic. A.Ş.                      | Private | 29                                | 384                               | 387                | 395             | 0.00   | 100.00     | 0.00       | 0.00               |
| Tiryaki Agro Gıda San. ve Tic. A.Ş.                  | Private | 10                                | 311                               | 218                | 226             | 0.00   | 72.00      | 28.00      | 0.00               |
| TOFAŞ Türk Otomobil Fabrikası A.Ş.                   | Private | 29                                | 384                               | 7                  | 7               | 0.00   | 37.59      | 37.86      | 24.55              |
| Toros Tarım San. ve Tic. A.Ş.                        | Private | 20                                | 351                               | 48                 | 52              | 0.00   | 100.00     | 0.00       | 0.00               |
| Torun Bakır Alaşımları Metal San. ve Tic. A.Ş.       | Private | 28                                | 382                               | 477                | 485             | 0.00   | 100.00     | 0.00       | 0.00               |
| Tosçelik Profil ve Sac Endüstrisi A.Ş.               | Private | 24                                | 371                               | 23                 | 24              | 0.00   | 100.00     | 0.00       | 0.00               |
| Tosçelik Spiral Boru Üretim Sanayi A.Ş.              | Private | 24                                | 371                               | 275                | 283             | 0.00   | 100.00     | 0.00       | 0.00               |
| Tosyalı Demir Çelik Sanayi A.Ş.                      | Private | 24                                | 371                               | 168                | 176             | 0.00   | 100.00     | 0.00       | 0.00               |
| Tosyalı Filmaşin ve İnşaat Demir Üretim Sanayi A.Ş.  | Private | 24                                | 371                               | 116                | 123             | 0.00   | 100.00     | 0.00       | 0.00               |
| Tosyalı Toyo Çelik A.Ş.                              | Private | 24                                | 371                               | 68                 | 73              | 0.00   | 51.00      | 49.00      | 0.00               |
| Toyota Boshoku Türkiye Otomotiv San. ve Tic. A.Ş.    | Private | 29                                | 384                               | 179                | 187             | 0.00   | 0.00       | 100.00     | 0.00               |
| Toyota Otomotiv Sanayi Türkiye A.Ş.                  | Private | 29                                | 384                               | 3                  | 3               | 0.00   | 0.00       | 100.00     | 0.00               |
| Trakya Cam Sanayii A.Ş.                              | Private | 23                                | 362                               | 65                 | 70              | 0.00   | 71.79      | 0.00       | 28.21              |
| Trakya Döküm San. ve Tic. A.Ş.                       | Private | 24                                | 372                               | 337                | 345             | 0.00   | 100.00     | 0.00       | 0.00               |
| Tukaş Gıda San. ve Tic. A.Ş.                         | Private | 10                                | 311                               | 394                | 402             | 0.00   | 84.25      | 0.00       | 15.75              |
| Turkuvaz Plastik ve Temizlik Ürünleri San. Tic. A.Ş. | Private | 17                                | 341                               | 282                | 290             | 0.00   | 100.00     | 0.00       | 0.00               |
| Tusaş Motor Sanayii A.Ş.                             | Private | 30                                | 384                               | 87                 | 94              | 0.00   | 53.78      | 46.22      | 0.00               |
| TUSAŞ-Türk Havacılık ve Uzay Sanayii A.Ş.            | Private | 30                                | 384                               | 18                 | 18              | 45.45  | 54.55      | 0.00       | 0.00               |
| TÜPRAŞ-Türkiye Petrol Rafinerileri A.Ş.              | Private | 19                                | 353                               | 1                  | 1               | 0.00   | 51.00      | 0.00       | 49.00              |
| Türk Prysmian Kablo ve Sistemleri A.Ş.               | Private | 27                                | 383                               | 164                | 172             | 0.00   | 0.00       | 83.75      | 16.25              |
| Türk Traktör ve Ziraat Makineleri A.Ş.               | Private | 28                                | 382                               | 52                 | 56              | 0.00   | 37.50      | 37.50      | 25.00              |
| Türk Tuborg Bira ve Malt Sanayii A.Ş.                | Private | 11                                | 313                               | 181                | 189             | 0.00   | 0.00       | 95.69      | 4.31               |
| Türkiye Kömür İşletmeleri Kurumu                     | Public  | 05                                | 210                               | 4                  | 48              | 100.00 | 0.00       | 0.00       | 0.00               |
| Türkiye Petrolleri Anonim Ortaklığı                  | Public  | 06                                | 210                               | 3                  | 37              | 100.00 | 0.00       | 0.00       | 0.00               |
| Türkiye Şeker Fabrikaları A.Ş.                       | Public  | 10                                | 311                               | 5                  | 59              | 100.00 | 0.00       | 0.00       | 0.00               |
| TYH Uluslararası Tekstil Pazarlama San. ve Tic. A.Ş. | Private | 14                                | 322                               | 302                | 310             | 0.00   | 100.00     | 0.00       | 0.00               |

|  |         | Economic                          | Economic                          | Rank in<br>Public/ |                 | Capital |         | Distribution |                    |  |
|--|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|---------|---------|--------------|--------------------|--|
| U  | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public  | Private | Foreign      | Publicly<br>Traded |  |
| Uğur Konfeksiyon San. ve Tic. A.Ş.             | Private | 14                                | 322                               | 459                | 467             | 0.00    | 100.00  | 0.00         | 0.00               |  |
| Ulaş Gıda Un Tekstil Nakliye Tic. ve San. A.Ş. | Private | 10                                | 311                               | 428                | 436             | 0.00    | 100.00  | 0.00         | 0.00               |  |
| Uludağ İçecek T.A.Ş.                           | Private | 11                                | 313                               | 403                | 411             | 0.00    | 100.00  | 0.00         | 0.00               |  |
| Ulusoy Un San. ve Tic. A.Ş.                    | Private | 10                                | 311                               | 372                | 380             | 0.00    | 72.20   | 0.00         | 27.80              |  |
| Umur Basım San. ve Tic. A.Ş.                   | Private | 18                                | 342                               | 284                | 292             | 0.00    | 100.00  | 0.00         | 0.00               |  |
| Unilever San. ve Tic. T.A.Ş.                   | Private | 10                                | 311                               | 24                 | 25              | 0.00    | 0.01    | 99.99        | 0.00               |  |

| U |  |
|---|--|

| Ümran Çelik Boru Sanayii A.Ş.                          | Private | 24 | 371 | 366 | 374 | 0.00 | 100.00 | 0.00 | 0.00 |
|--|---------|----|-----|-----|-----|------|--------|------|------|
| Üniteks Tekstil Gıda Motorlu Araçlar San. ve Tic. A.Ş. | Private | 14 | 322 | 272 | 280 | 0.00 | 100.00 | 0.00 | 0.00 |
| Üniteks Tekstil ve Ticaret A.Ş.                        | Private | 14 | 322 | 376 | 384 | 0.00 | 100.00 | 0.00 | 0.00 |

V

|                                     |         |    |     | ,   | 1   |      |        |      |       |
|-------------------------------------|---------|----|-----|-----|-----|------|--------|------|-------|
| Vatan Plastik San. ve Tic. A.Ş.     | Private | 22 | 356 | 285 | 293 | 0.00 | 100.00 | 0.00 | 0.00  |
| Vestel Beyaz Eşya San. ve Tic. A.Ş. | Private | 27 | 383 | 22  | 23  | 0.00 | 68.53  | 0.00 | 31.47 |
| Vestel Elektronik San. ve Tic. A.Ş. | Private | 26 | 383 | 20  | 21  | 0.00 | 64.41  | 0.00 | 35.59 |
| Vitra Karo San. ve Tic. A.Ş.        | Private | 23 | 361 | 352 | 360 | 0.00 | 100.00 | 0.00 | 0.00  |

|  | _ |
|--|---|
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |

| Whirlpool Beyaz Eşya San. ve Tic. A.Ş. | Private | 27 | 383 | 137 | 145 | 0.00 | 0.00 | 100.00 | 0.00 |
|--|---------|----|-----|-----|-----|------|------|--------|------|

| Y  |         |    |     |     |     |      |        |      |       |
|--|---------|----|-----|-----|-----|------|--------|------|-------|
| Yakupoğlu Tekstil ve Deri San. Tic. A.Ş. | Private | 15 | 324 | 475 | 483 | 0.00 | 100.00 | 0.00 | 0.00  |
| Yarış Kabin San. ve Tic. A.Ş.            | Private | 29 | 384 | 343 | 351 | 0.00 | 100.00 | 0.00 | 0.00  |
| YATAŞ Yatak ve Yorgan San. Tic. A.Ş.     | Private | 31 | 332 | 250 | 258 | 0.00 | 42.43  | 0.00 | 57.57 |
| Yavuz Gıda San. ve Tic. A.Ş.             | Private | 10 | 311 | 386 | 394 | 0.00 | 100.00 | 0.00 | 0.00  |

|   |         | Economic                          | Economic                          | Rank in<br>Public/ |                 |        | Capital Distribution |         |                    |  |
|---|---------|-----------------------------------|-----------------------------------|--------------------|-----------------|--------|----------------------|---------|--------------------|--|
|   | Sector  | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Private<br>Sector  | Overall<br>Rank | Public | Private              | Foreign | Publicly<br>Traded |  |
| Yayla Agro Gıda Sanayi ve Nakliyat A.Ş.                         | Private | 10                                | 311                               | 225                | 233             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Yazaki Otomotiv Yan San. ve Tic. A.Ş.                           | Private | 29                                | 384                               | 265                | 273             | 0.00   | 0.00                 | 100.00  | 0.00               |  |
| Yazıcı Demir Çelik Sanayi ve Turizm Ticaret A.Ş.                | Private | 24                                | 371                               | 67                 | 72              | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Yeşilyurt Demir Çelik Endüstrisi ve Liman İşletmeleri Ltd. Şti. | Private | 24                                | 371                               | 106                | 113             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Yıldız Entegre Ağaç San. ve Tic. A.Ş.                           | Private | 16                                | 331                               | 29                 | 30              | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Yiğit Akü Malzemeleri Nakliyat Turizm İnşaat San. ve Tic. A.Ş.  | Private | 27                                | 383                               | 230                | 238             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Yonca Gıda Sanayi İşletmeleri İç ve Dış Ticaret A.Ş.            | Private | 10                                | 311                               | 292                | 300             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Yörükoğlu Süt ve Ürünleri San. Tic. A.Ş.                        | Private | 10                                | 311                               | 409                | 417             | 0.00   | 100.00               | 0.00    | 0.00               |  |
| Yücel Boru ve Profil Endüstrisi A.Ş.                            | Private | 24                                | 371                               | 39                 | 42              | 0.00   | 100.00               | 0.00    | 0.00               |  |

## Z

| Zorlu Doğal Elektrik Üretimi A.Ş.   | Private | 35 | 400 | 193 | 201 | 0.00 | 100.00 | 0.00 | 0.00 |
|-------------------------------------|---------|----|-----|-----|-----|------|--------|------|------|
| Zorluteks Tekstil Tic. ve San. A.Ş. | Private | 13 | 321 | 185 | 193 | 0.00 | 100.00 | 0.00 | 0.00 |

## COMPANIES WHICH WISH TO REMAIN ANONYMOUS

SECTORS AND CAPITAL DISTRIBUTIONS

|             | Economic                          | Economic                          |                 | Rank in<br>Public/ |        | Capital Di | stribution |                    |
|-------------|-----------------------------------|-----------------------------------|-----------------|--------------------|--------|------------|------------|--------------------|
| Sector      | Activity<br>Code<br>(NACE Rev. 2) | Activity<br>Code<br>(ISIC Rev. 2) | Overall<br>Rank | Private<br>Sector  | Public | Private    | Foreign    | Publicly<br>Traded |
| <br>Private | 32.1                              | 390                               | 9               | 9                  | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 24                                | 372                               | 15              | 15                 | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 29                                | 384                               | 78              | 84                 | 0.00   | 0.00       | 100.00     | 0.00               |
| <br>Private | 10                                | 311                               | 86              | 93                 | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 07                                | 210                               | 100             | 107                | 0.00   | 0.00       | 100.00     | 0.00               |
| <br>Private | 29                                | 384                               | 144             | 152                | 0.00   | 94.56      | 5.44       | 0.00               |
| <br>Private | 10                                | 311                               | 176             | 184                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 27                                | 383                               | 192             | 200                | 0.00   | 0.02       | 99.98      | 0.00               |
| <br>Private | 13                                | 321                               | 195             | 203                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 10                                | 311                               | 227             | 235                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 28                                | 382                               | 231             | 239                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 27                                | 383                               | 245             | 253                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 25                                | 381                               | 263             | 271                | 0.00   | 0.00       | 100.00     | 0.00               |
| <br>Private | 22                                | 356                               | 276             | 284                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 35                                | 400                               | 299             | 307                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 27                                | 383                               | 303             | 311                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 20                                | 351                               | 316             | 324                | 0.00   | 51.00      | 49.00      | 0.00               |
| <br>Private | 20                                | 352                               | 331             | 339                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 13                                | 321                               | 350             | 358                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 14                                | 322                               | 353             | 361                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 17                                | 341                               | 359             | 367                | 0.00   | 0.00       | 100.00     | 0.00               |
| <br>Private | 22                                | 356                               | 400             | 408                | 0.00   | 0.00       | 100.00     | 0.00               |
| <br>Private | 10                                | 311                               | 415             | 423                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 27                                | 383                               | 435             | 443                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 13                                | 321                               | 464             | 472                | 0.00   | 100.00     | 0.00       | 0.00               |
| <br>Private | 21                                | 352                               | 466             | 474                | 0.00   | 0.00       | 100.00     | 0.00               |
| <br>Private | 29                                | 384                               | 473             | 481                | 0.00   | 0.00       | 100.00     | 0.00               |

## Notes

#### 1-Economic Activity Code:

In 2019, the enterprises' economic codes were indicated according to both the Statistical Classification of Economic Activities (NACE Rev. 2, 2020) of the European Community and the United Nations' International Standard Industrial Classification of All Economic Activities (ISIC Rev. 2). The economic activity areas of the enterprises are given in the Economic Activity Codes table.

#### 2 - Public / Private Sector Rank:

This column indicates the enterprises' rankings in their own groups based on the private sector or public sector ranking.

#### 3 - Overall Rank:

The overall rank of an enterprise in the ISO Top 500 Industrial Enterprises list.

#### 4 - Capital Distribution:

The enterprises' capital distributions are expressed in percentages based on public, private, foreign capital or publicly traded.

#### 5 - Companies Which Wish to Remain Anonymous:

In order to maintain the integrity of the survey, an additional table is used to show in an anonymous manner the sectoral distribution of enterprises which are among the ISO Top 500 Industrial Enterprises and which wish to remain anonymous.





" Turkey's *leading* company"



MDF MDFLAM LAMINATE FLOORING MIGH GLOSS PANEL



ÇAMSAN INTEGRATED WOOD IND. TRADE CO. www.camsan.com

# CONSTANT NAME ON THE SUMMIT

Anadolu Isuzu is celebrating its 16<sup>th</sup> midibüs export leadership in a row in Turkey by breaking its own 25-year record.

Anadolu Isuzu is also celebrating total bus & coach export leadership 2<sup>nd</sup> time in a row.



\*According to 2019 OSD data \*\*Among Turkish manufacturers



ANADOLU ISUZU